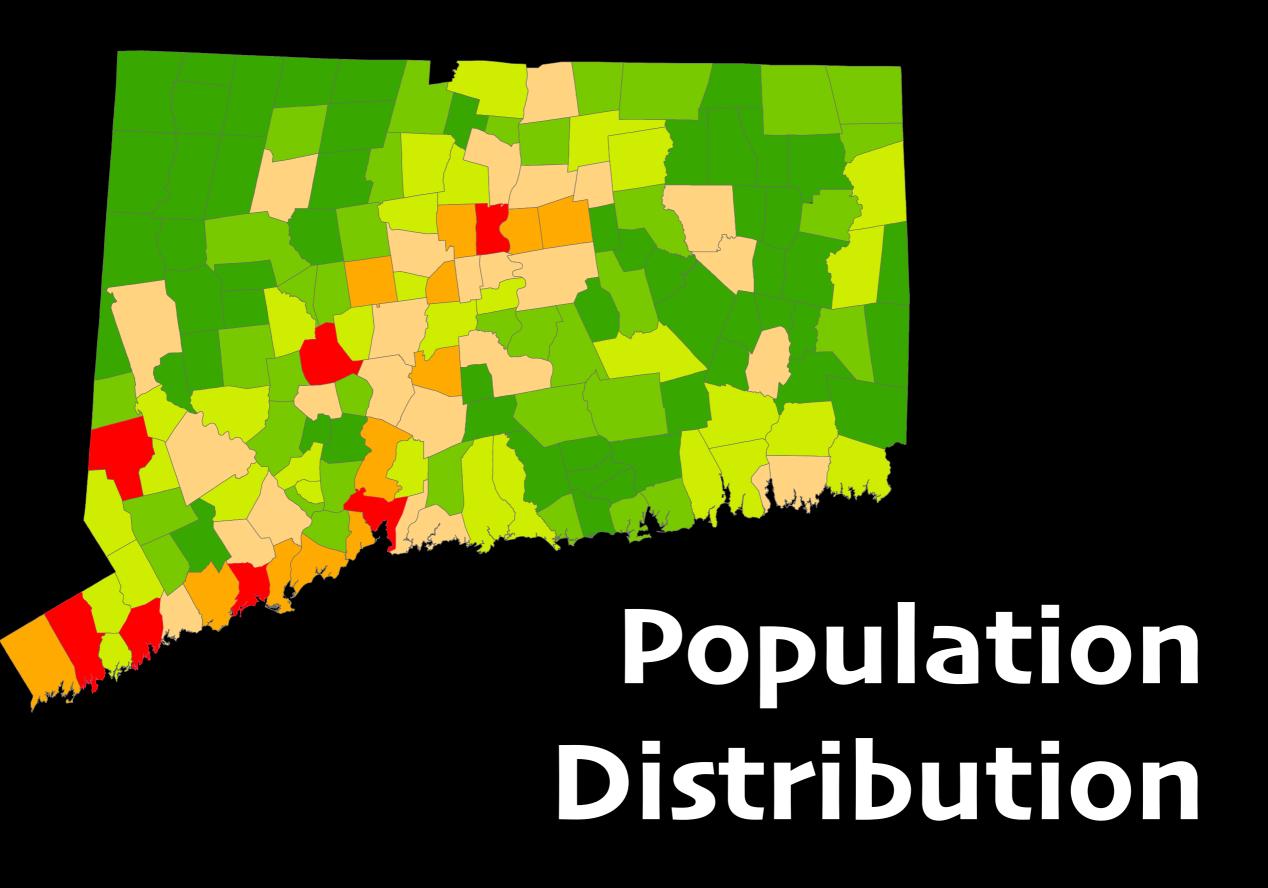
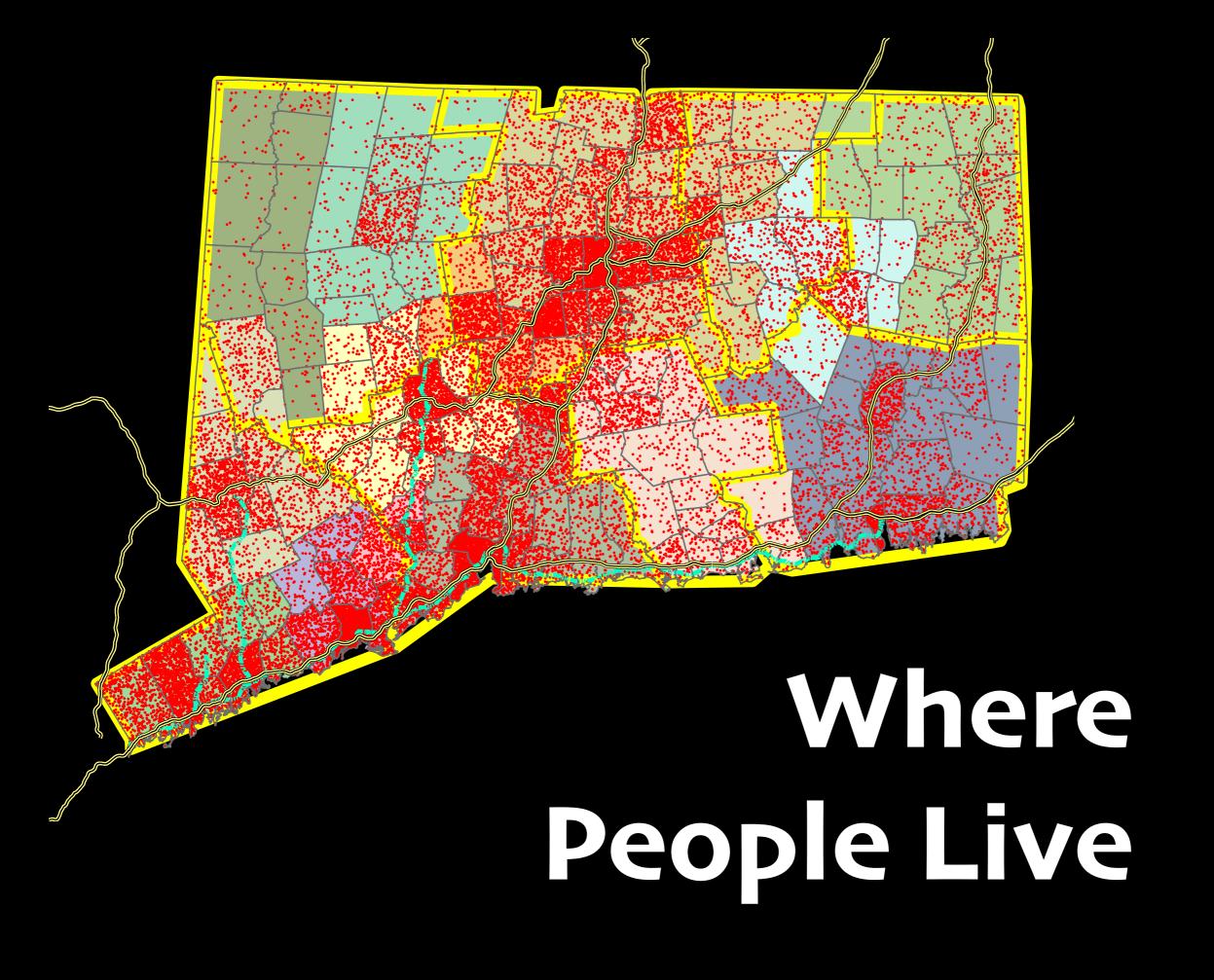


If the opportunity for measurable shared or regional services is to be realized, there needs to be a comprehensive realignment of which level of government -- state, local or regional -- should be responsible for what, and how it should be achieved.

1 State

3.5 million people
5,500 square miles
738 persons per square





169 Towns

Andover Ansonia Ashford Avon Barkhamsted **Beacon Falls** Berlin **Bethany Bethel** Bethlehem **Bloomfield** Bolton Bozrah **Branford** Bridgeport **Bridgewater Bristol** Brookfield **Brooklyn** Burlington Canaan **Canterbury** Canton Chaplin

Cheshire

Chester Clinton Colchester Colebrook Columbia Cornwall Coventry Cromwell Danbury Darien **Deep River** Derby **Durham** East Granby East Haddam **East Hampton East Hartford** East Haven East Lyme East Windsor **Eastford** Easton Ellington **Enfield** Essex

Fairfield Farmington **Franklin** Glastonbury Goshen Granby Greenwich Griswold Groton Guilford Haddam Hamden **Hampton** Hartford Hartland Harwinton Hebron Kent Killingly Killingworth Lebanon Ledyard Lisbon Litchfield

Lyme

Madison Manchester Mansfield Marlborough Meriden Middlebury Middlefield Middletown Milford Monroe Montville Morris Naugatuck **Newington** Newtown **New Britain New Canaan New Fairfield New Hartford New Haven** New London **New Milford** Norfolk **North Branford** North Canaan

North Haven North Stonington Norwalk Norwich Old Lyme Old Saybrook Orange Oxford **Plainfield Plainville** Plymouth Pomfret **Portland** Preston **Prospect Putnam** Redding Ridgefield **Rocky Hill** Roxbury Salem Salisbury Scotland Seymour Sharon

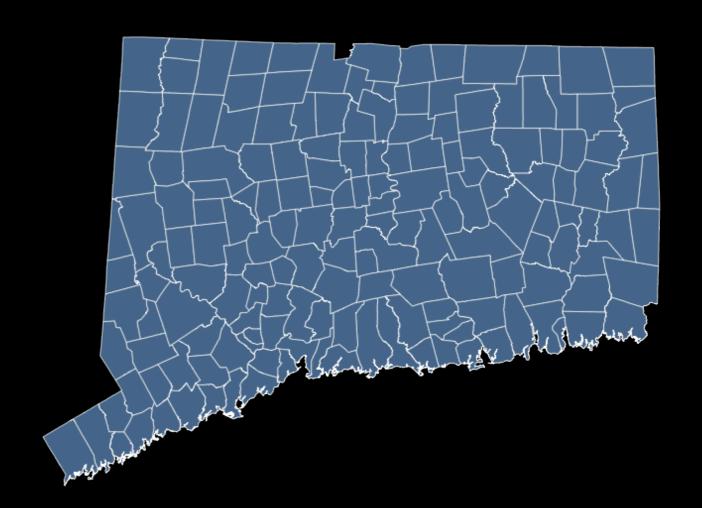
Shelton Sherman Simsbury Somers **South Windsor** Southbury Southington **S**prague Stafford Stamford Sterling Stonington Stratford Suffield **Thomaston Thompson Tolland Torrington** Trumbull Union Vernon **Voluntown** Wallingford Warren Washington

Waterbury Waterford Watertown **West Hartford West Haven** Westbrook Weston Westport Wethersfield Willington Wilton Winchester Windham Windsor **Windsor Locks** Wolcott Woodbridge Woodbury Woodstock

Each charged with the same obligations

each with varying capacity

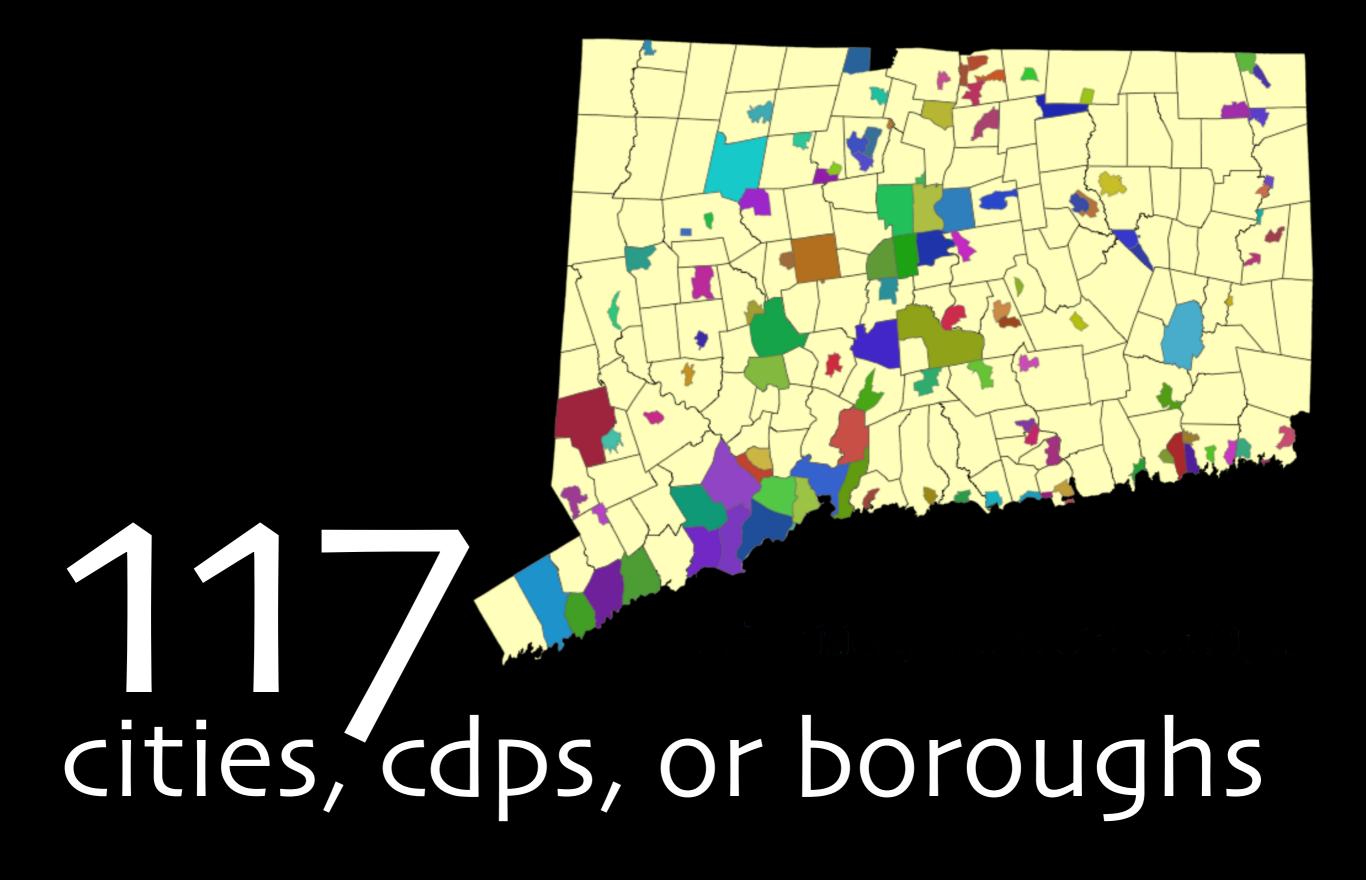
TOWNS

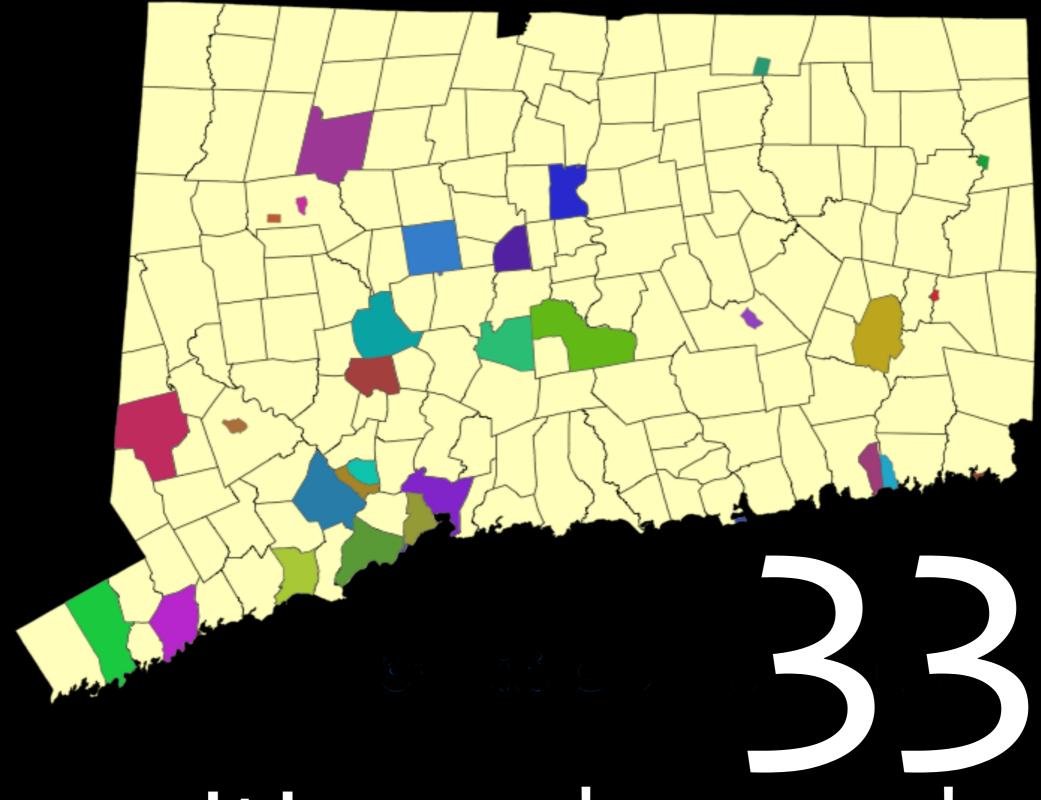


Assessor - Town Clerk Tax Collector - Back Office Functions Public Works - Inspections Planning - Recreation - Economic
Development - Registrars and more!

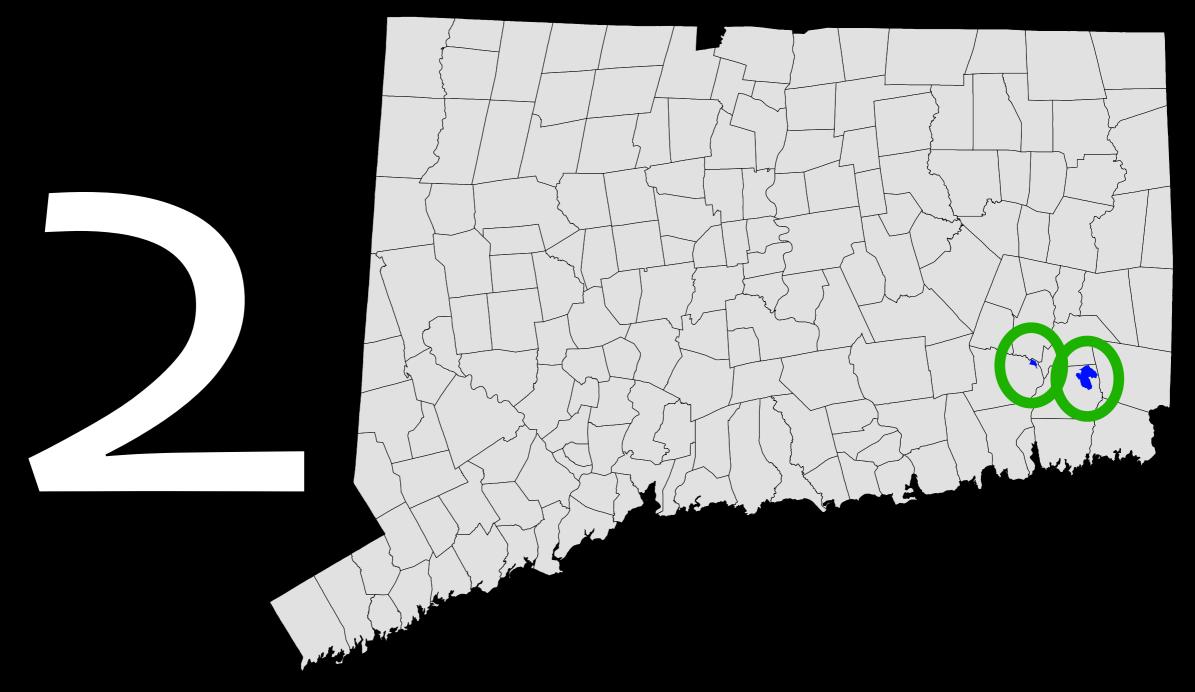


Counts of Governments

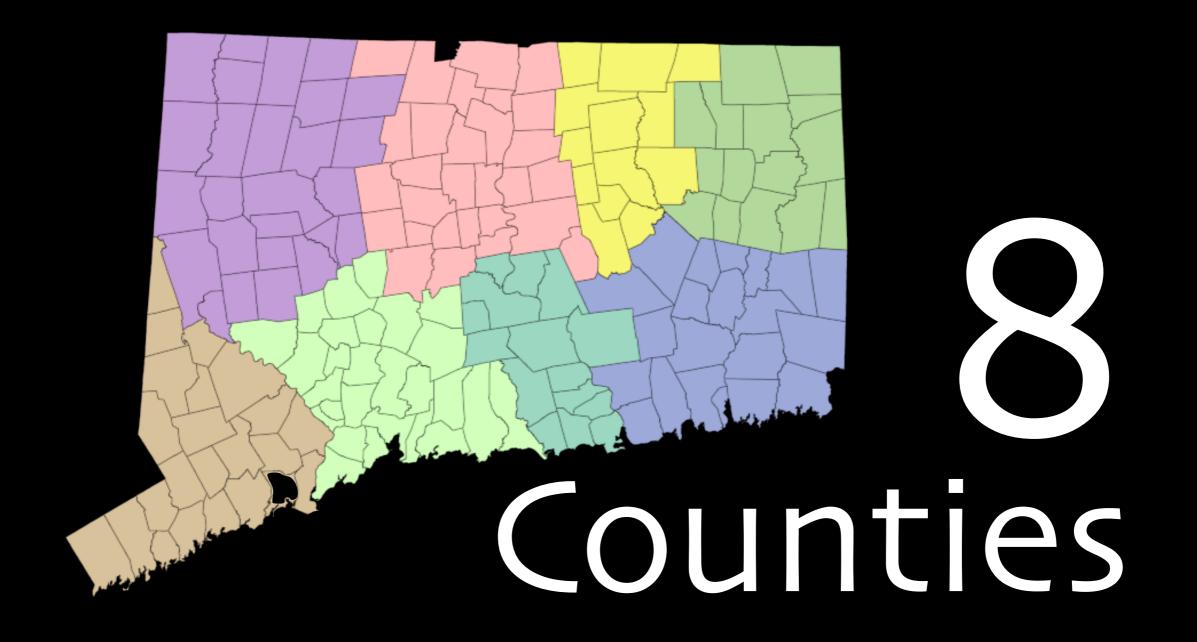




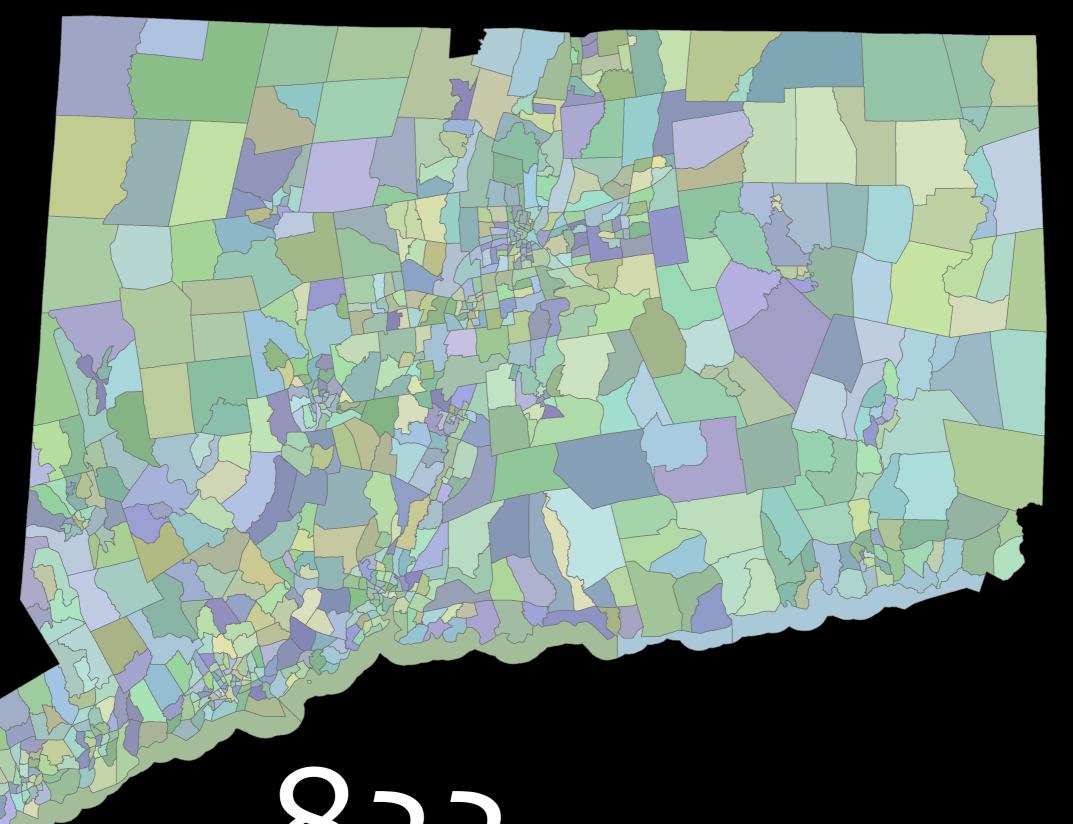
cities or boroughs



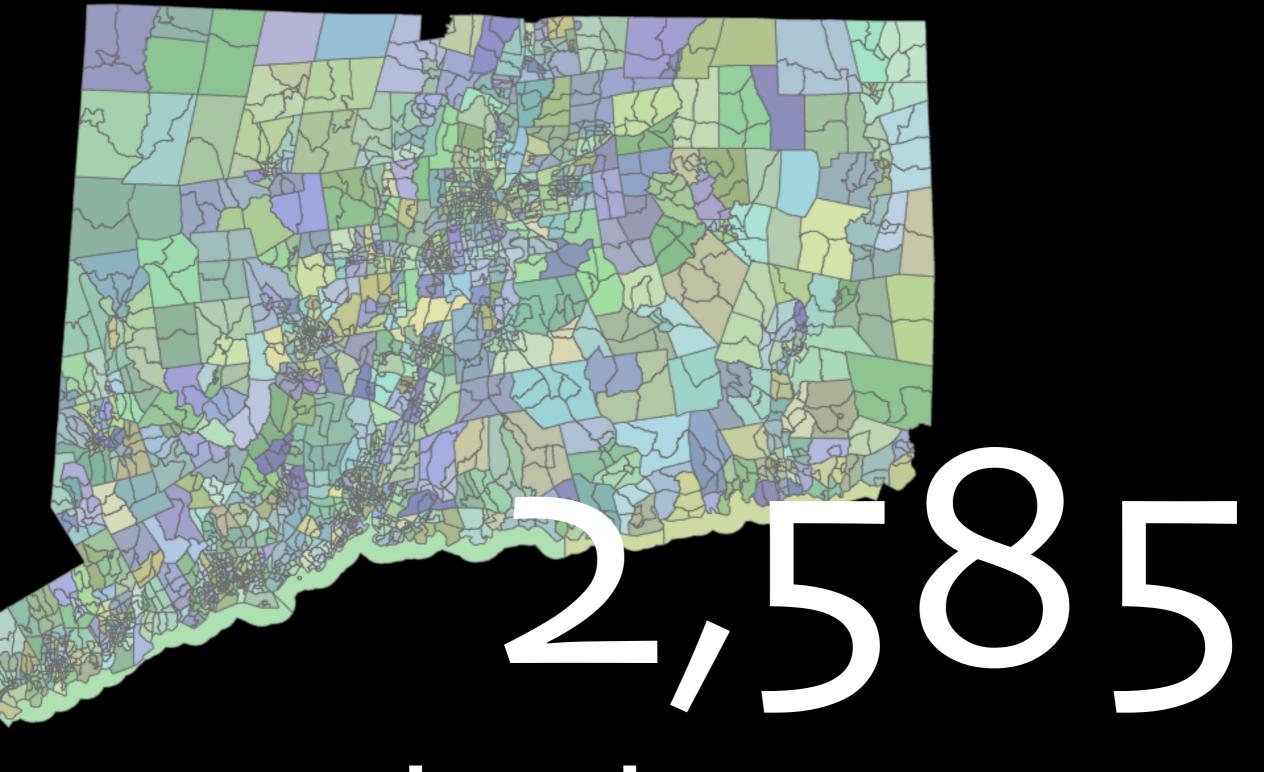
Tribal Nations



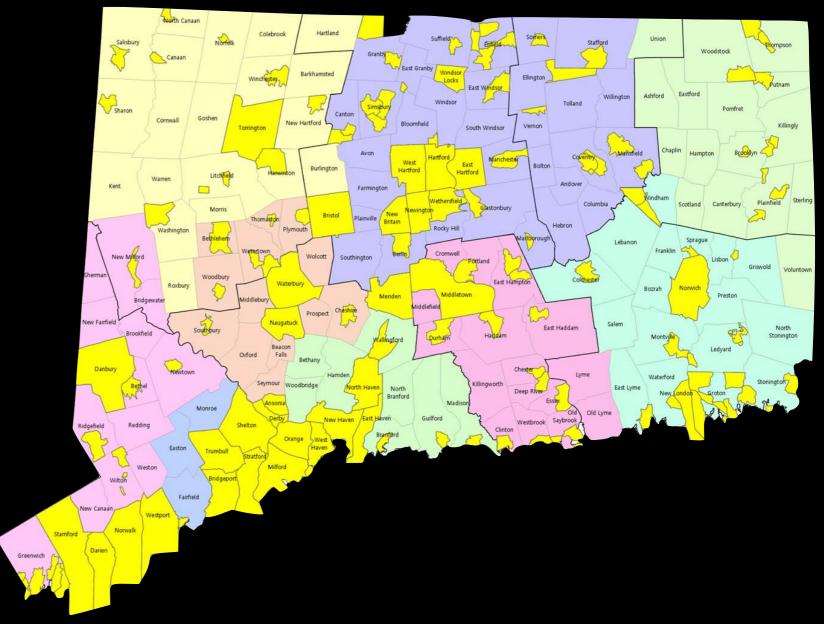
The Connecticut General Assembly abolished all county governments on October 1, 1960.



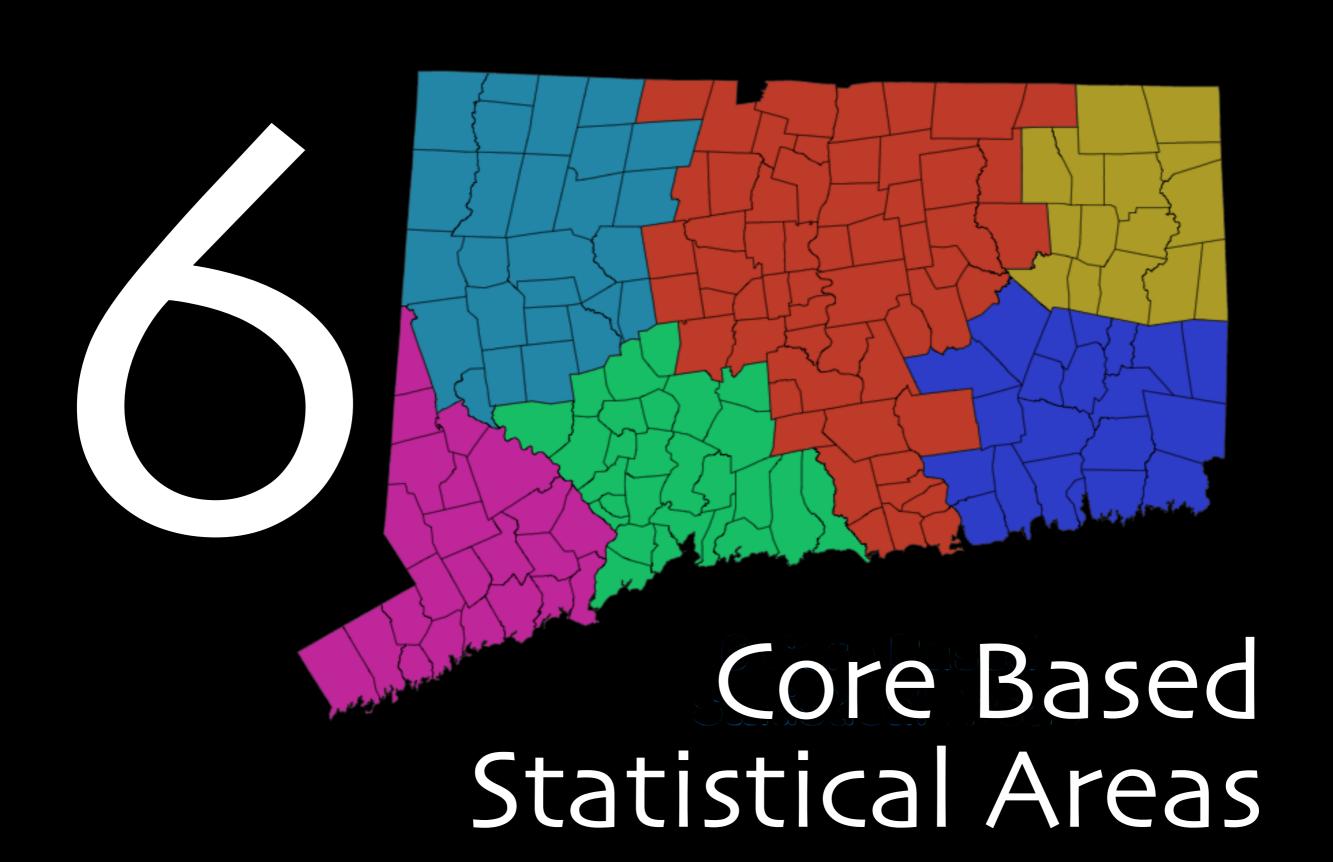
833 Census Tracts

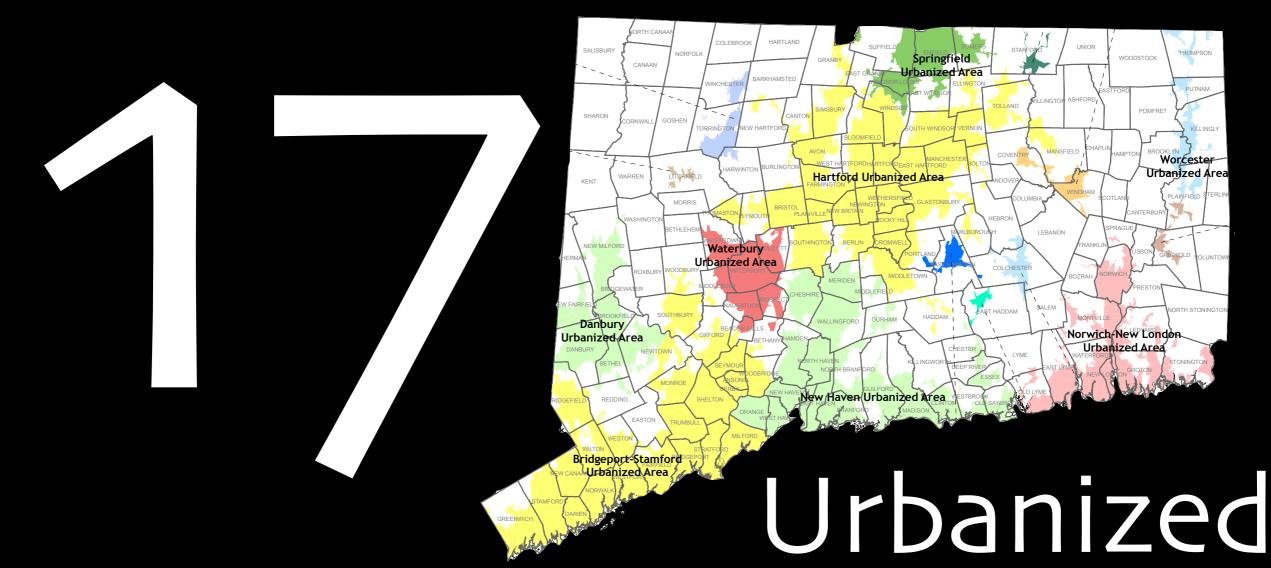


Block Groups



Census Designated Places

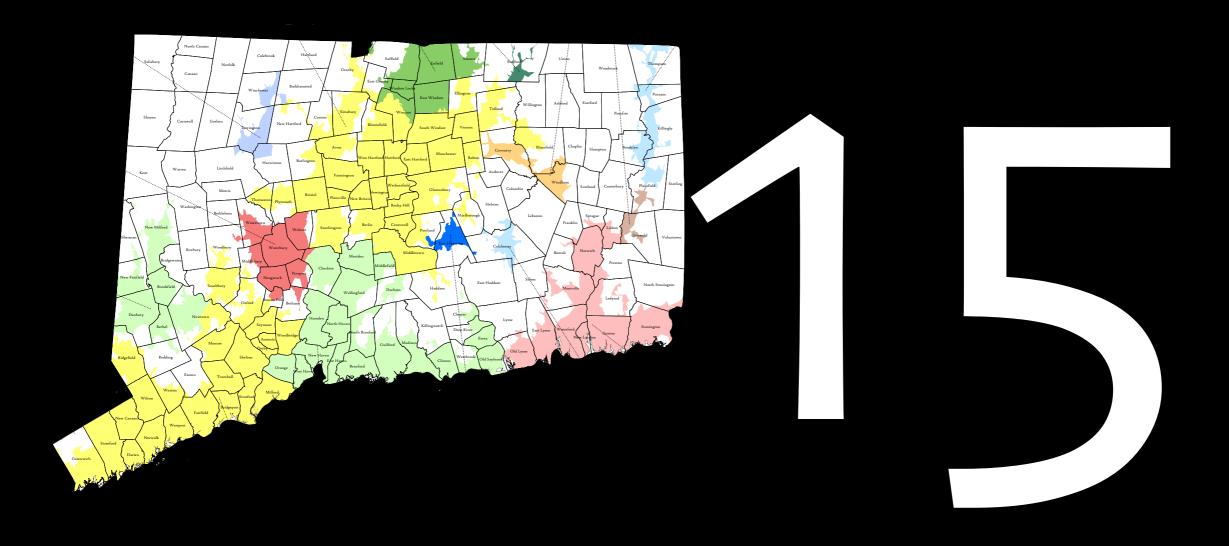




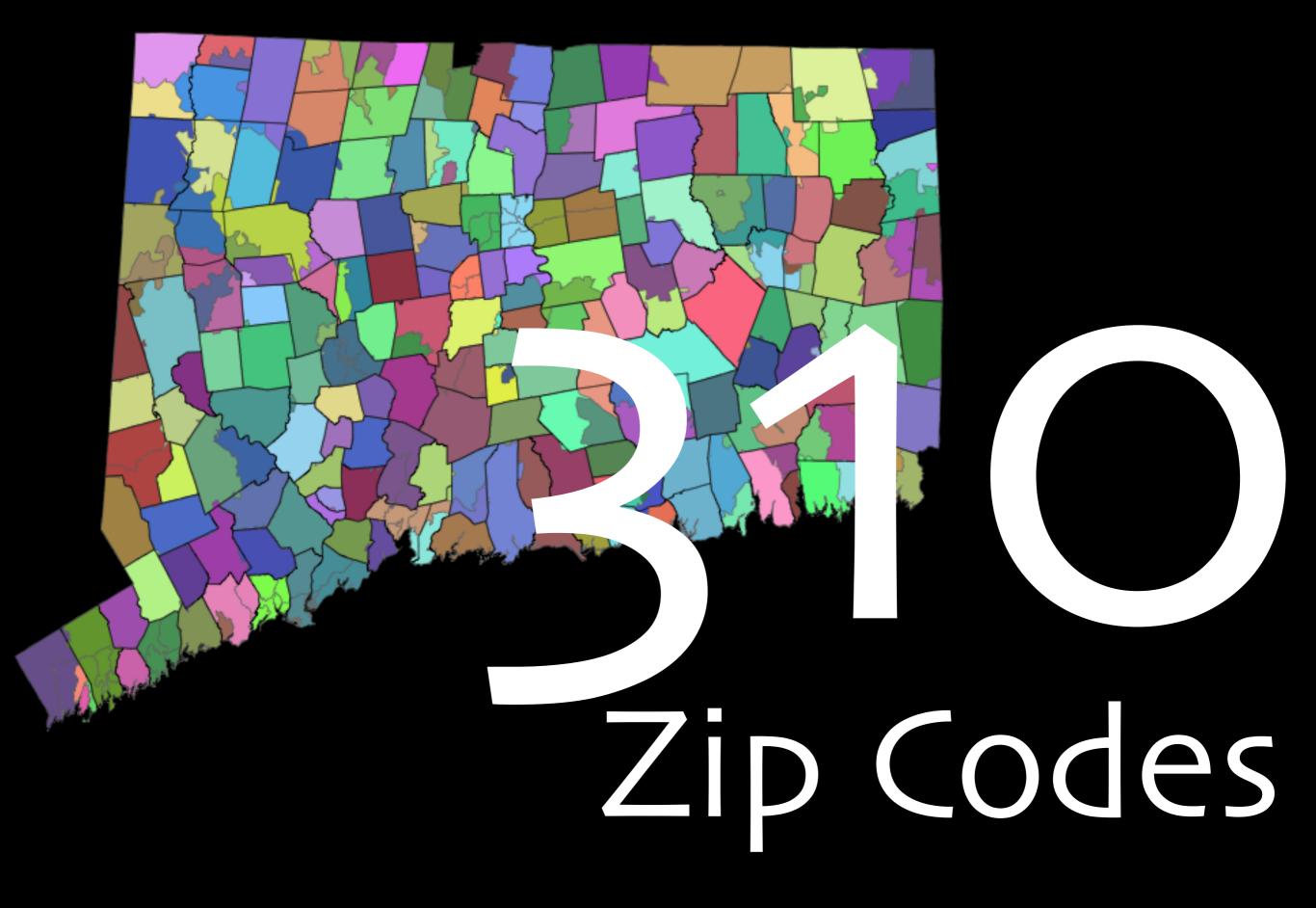
- New York Newark
- Litchfield
- Torrington
- Stafford Springs
- Willimantic
- Worcester
- Jewett City
- Norwich New London
- Colchester

- Meridan
- Lake Pocotopaug
- New Haven
- Hartford
- Spingfield
- Waterbury
- Bridgeport Stamford
- Danbury

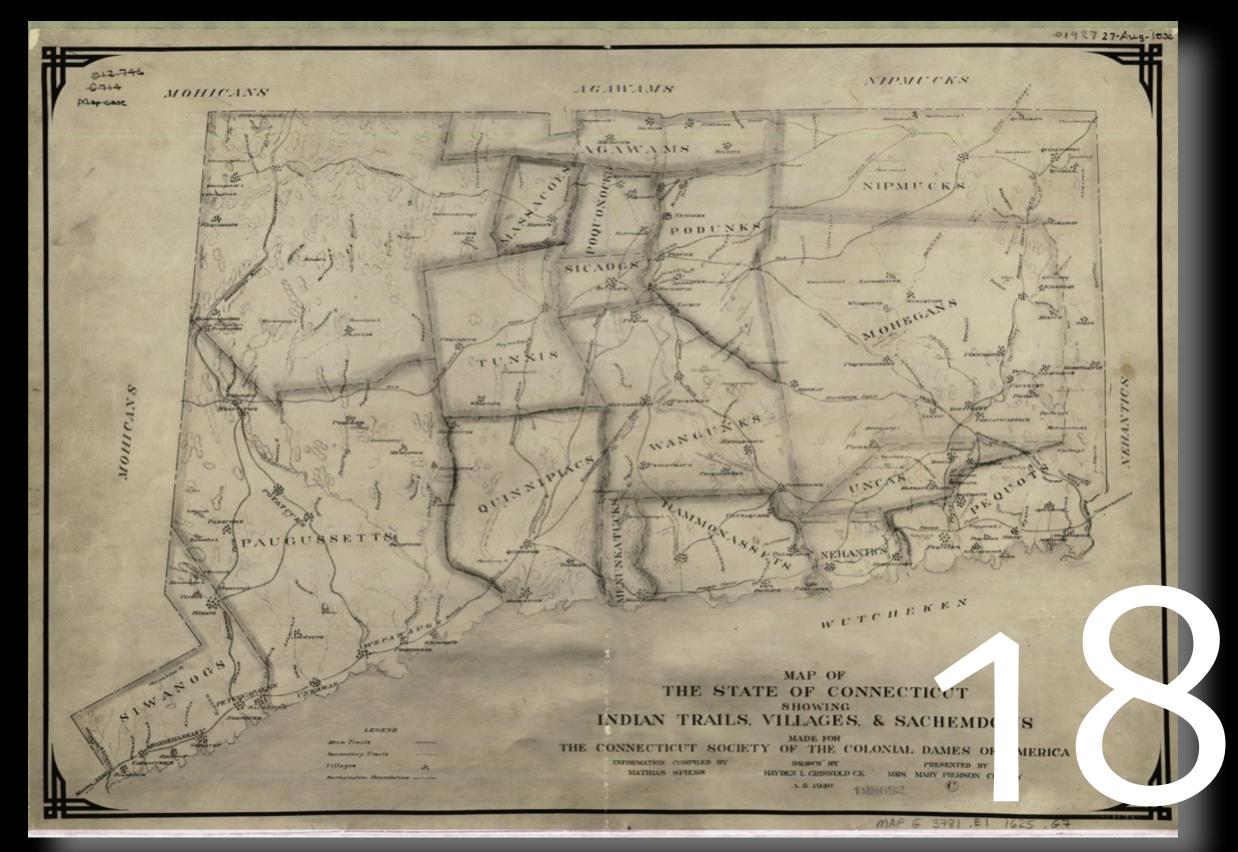
Areas



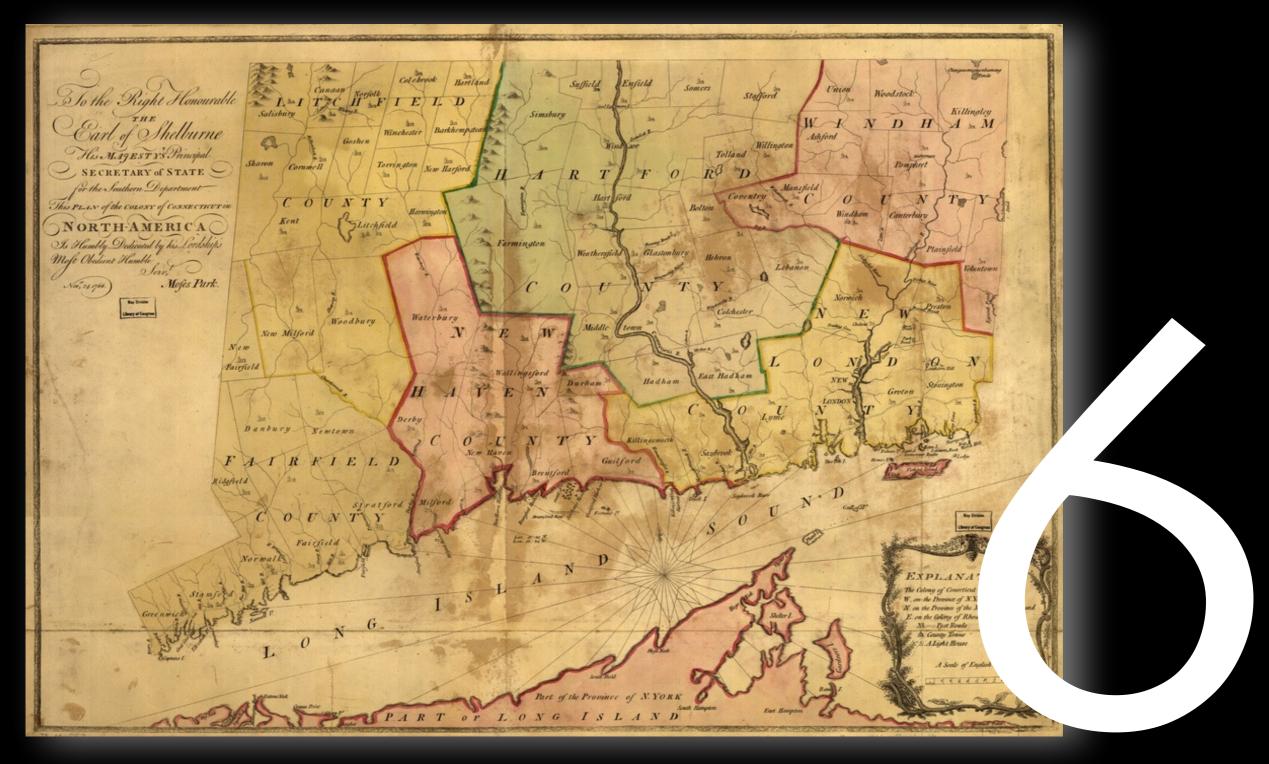
Adjusted Federal Aid Urban boundaries



Historically

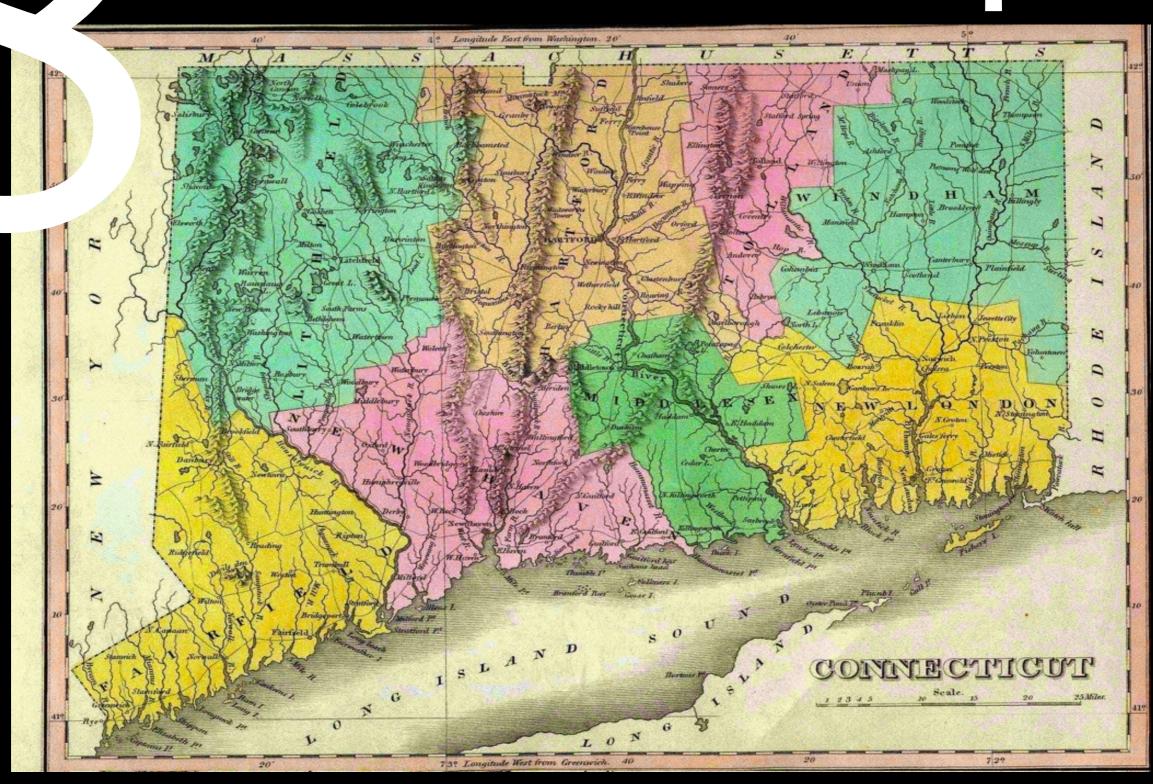


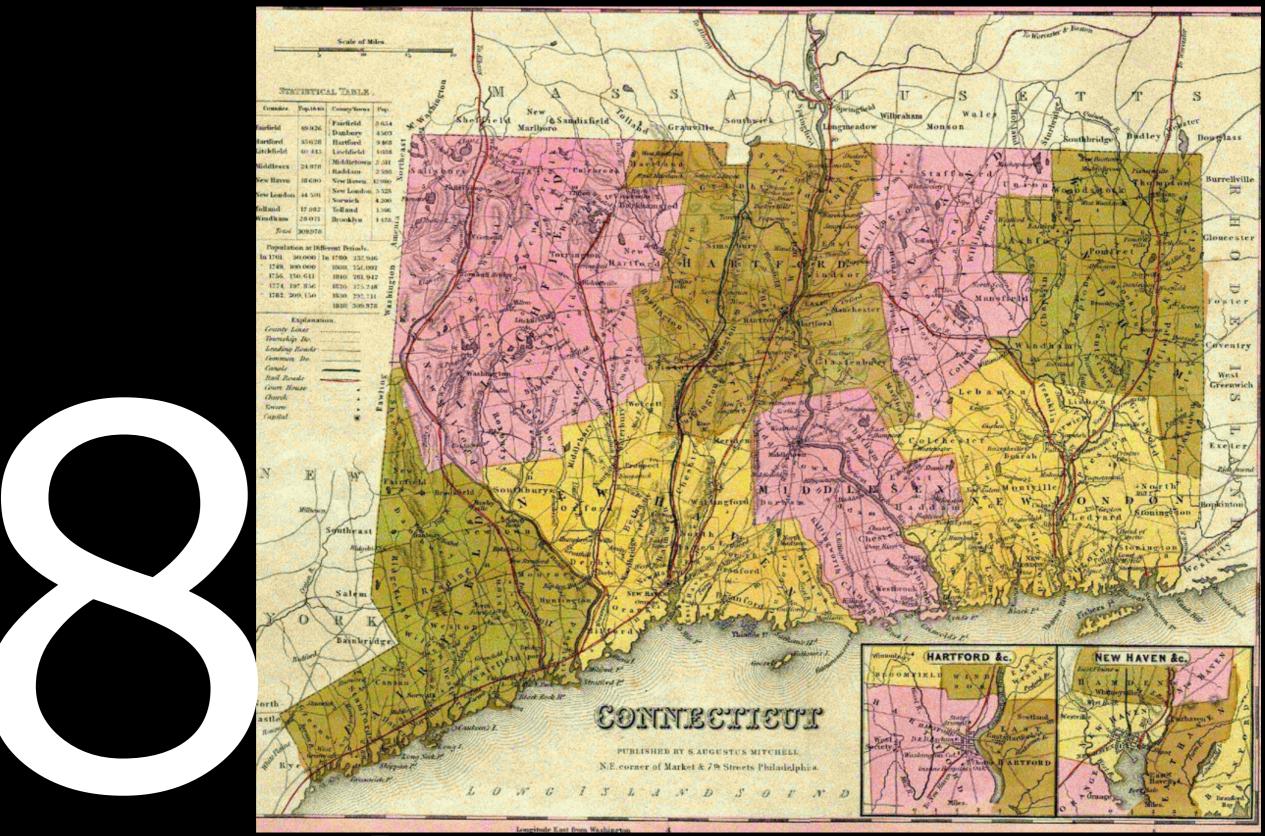
Tribal Divisions - 1625

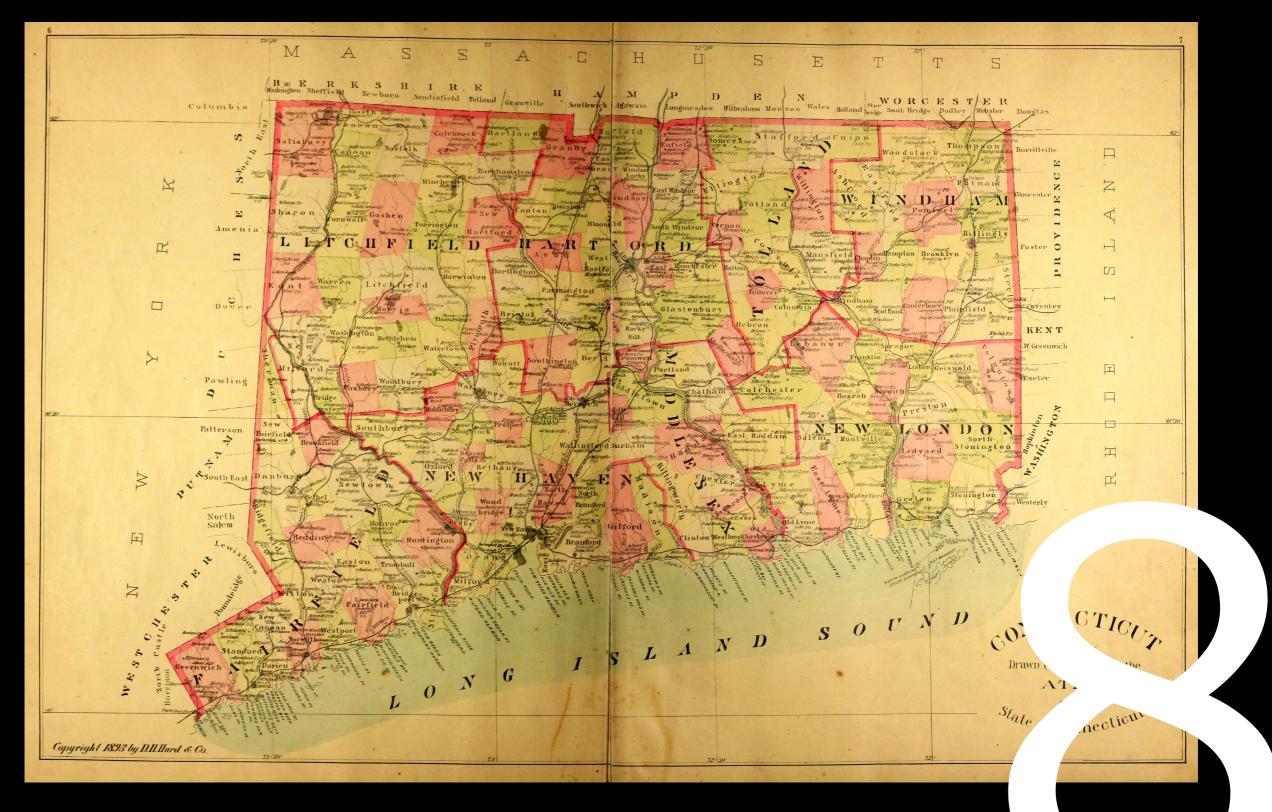




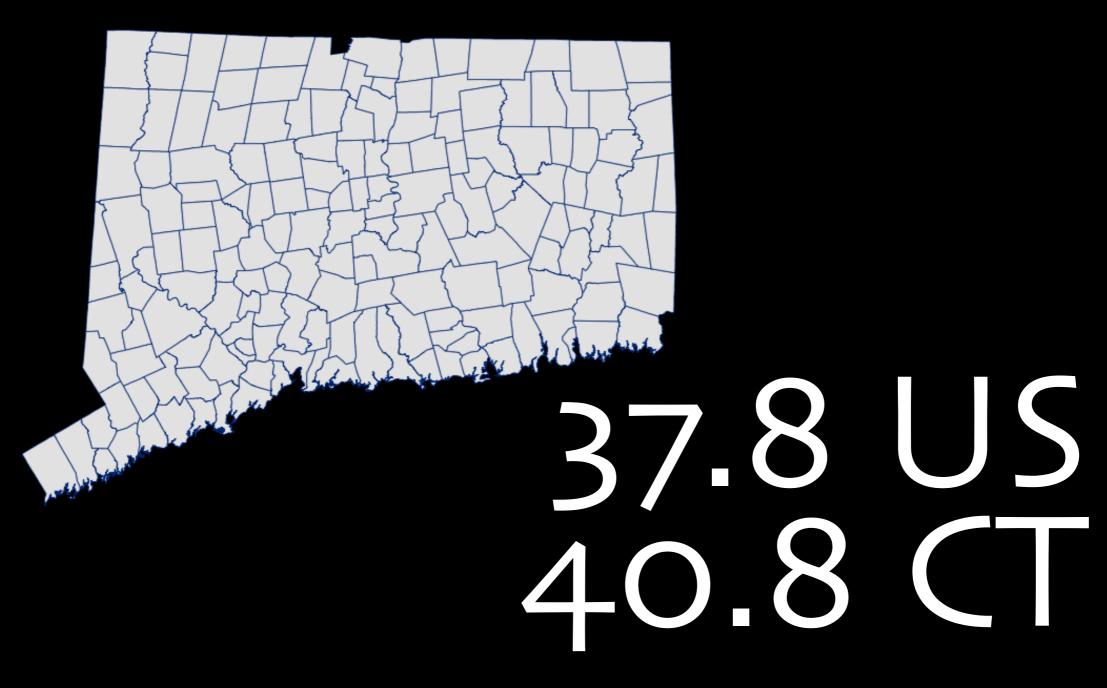
Towns - 1776

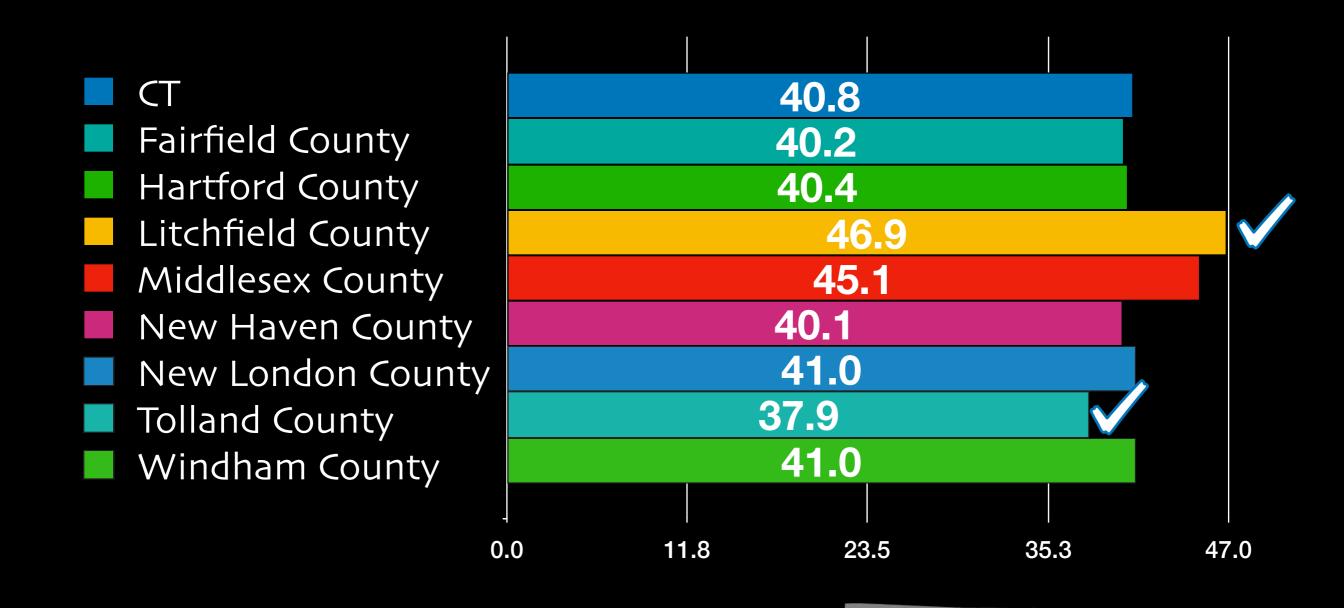






Avg. Age





Median Age

89,416

Employer Establishments

Business Profile

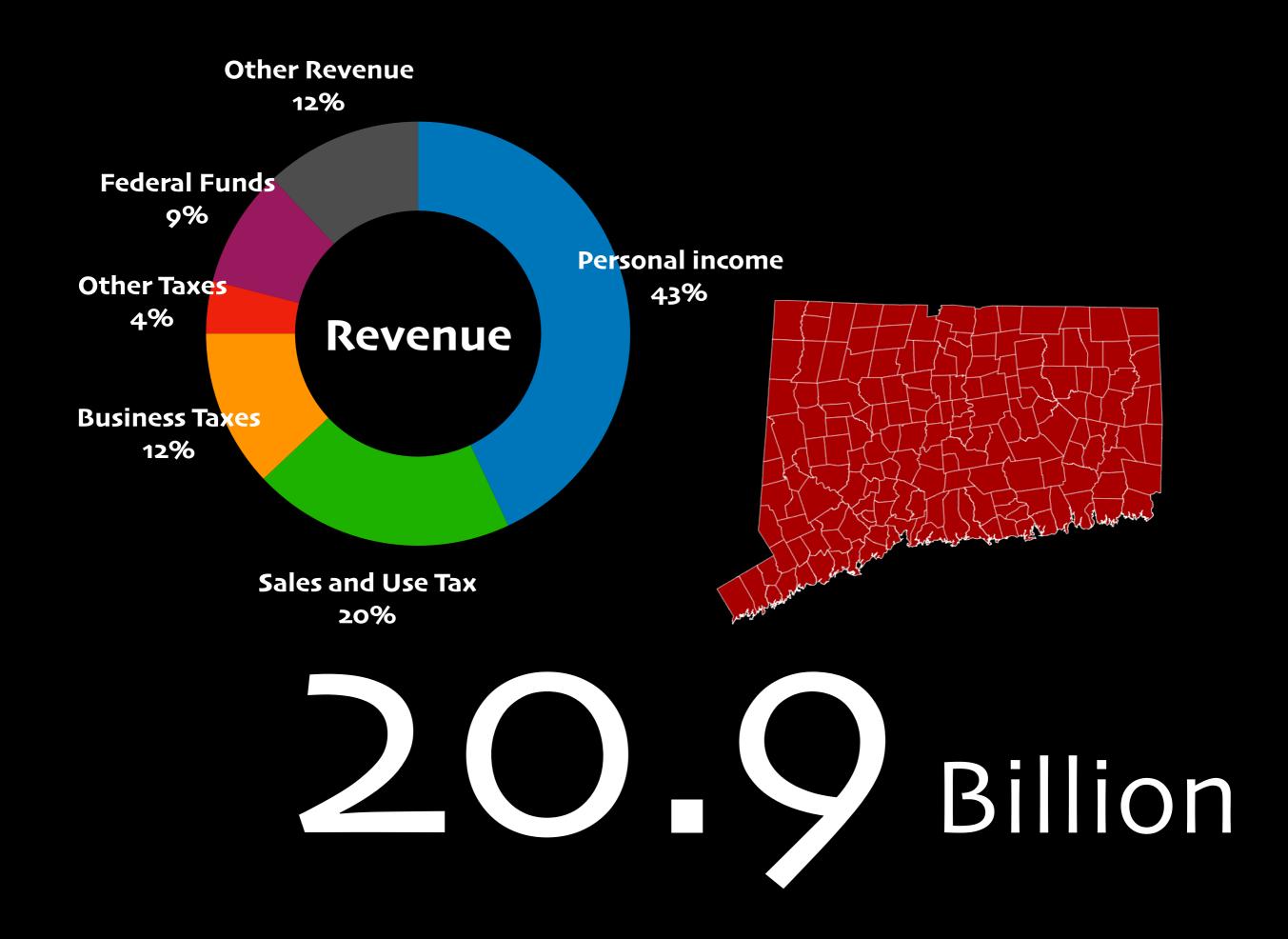
1-19 Employees 17.4%

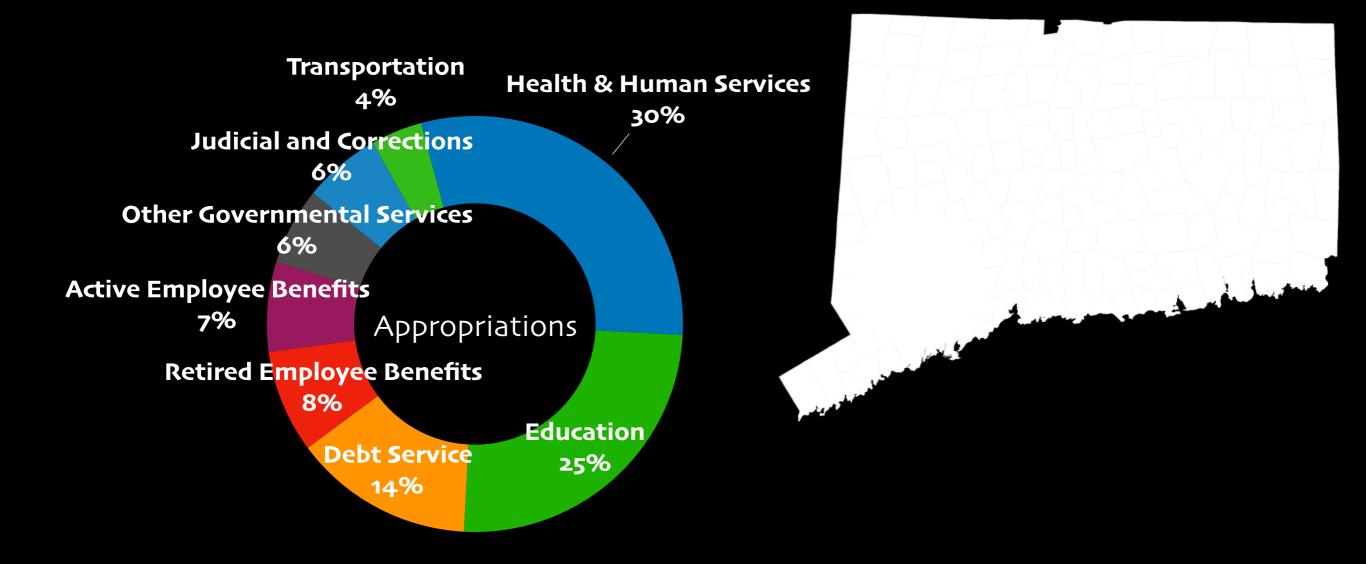
20-99 Employees 16.8% > 500 Employees 51.0%

100-499 Employees 14.8%

571,755







20.9 Billion

Administrative Services - Aging - Agricultural Experiment Station -Agriculture - Banking - Building Code Training Council - Child Advocate - Children and Families - Claims Commissioner - Code Education and Training Fund Board of Control - Codes & Standards Committee - Codes & Standards Sub-Committee - CT Environmental Health Tracking - State Fire Marshal - Consumer Council - Criminal Justice - Developmental Disabilities - Developmental Services -Office of Protection and Advocacy for Persons with Disabilities -Office of Early Childhood - Economic and Community Development - Education - Education Technology - Elections Enforcement -Emergency management and Homeland Security - Employees' Review Board - Emergency and Environmental Protection - Council on Environmental Quality - Ethics - Examining Board for Crane Operators - Fire marshal Training Council - Commission on Fire Prevention and Control - Fire Prevention Code Advisory Committee -Firearms Permit Examiners - Freedom of Information Commission -Government Accountability - Office of Health Strategy - Office of Health Care Advocate - Higher Education - Housing - Human Rights and Opportunities - Insurance - Judicial Review Council - Labor -State library - Medical Examiner - Mental Health and Addiction Services - Military Affairs - Motor vehicles - Pardons and Paroles -Policy and management - Psychiatric Security Review Board - Public Defender - Public Health - Racial and Ethnic Disparity Commission in the Criminal Justice System - Rehabilitation Services - Revenue Services - School Building Projects Advisory Board - Sentencing Commission - Siting Council - Social Services - Soldiers, Sailors and marines Fund - State Contracting Review Board - State Emergency Response Commission - State Insurance and Risk Management Board - State Properties Review Board - Teachers' Retirement Board - Transportation - Veterans Affairs - Victims' Advocate - Workers' **Compensation Commission**



35

Boards, Councils, and Commissions

Building Code Training Council - Claims Commissioner - Office of the Code Education and Training Fund Board of Control - Codes & Standards Committee - Codes & Standards Sub-Committee - Connecticut State Marshal Commission - Consumer Counsel - Office of Criminal Justice Commission - Connecticut Council of Developmental Disabilities - Educational Technology Commission for Elections Enforcement Commission - State Employees' Review Board - Council on Environmental Quality - Examining Board for Crane Operators - Fire Marshal Training Council - Fire Prevention and Control - Fire Prevention Code Advisory Committee - Board of Firearms Permit Examiners - Freedom of Information Commission - Commission on Health Equity - Commission on Human Rights and Opportunities - Judicial Review Council - Judicial Selection Commission - Board of and Paroles - Psychiatric Security Review Board - Racial and Ethnic Disparity Commission in the Criminal Justice System - School Building Projects Advisory Board - Sentencing Commission - Siting Council - State Contracting Standards Board - State Emergency Response Commission - State Insurance and Risk Management Board - State Properties Review Board - Teachers' Retirement Board - Workers' Compensation Commission

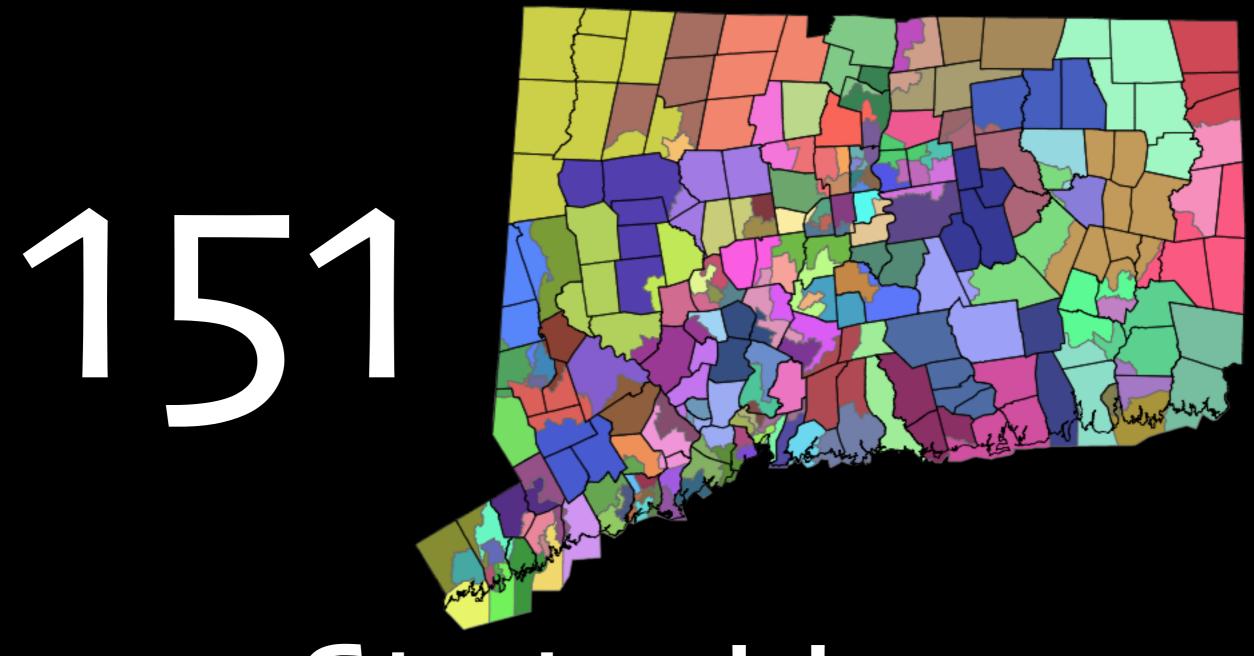
Quasi-Public Agencies

Capital Region Development Authority
Connecticut Airport Authority
Connecticut Green Bank
Connecticut Health and Educational Facilities Authority
Connecticut Housing Finance Authority
Connecticut Innovations, Inc.
Connecticut Lottery Corporation
Materials Innovation and Recycling Authority
State Education Resource Center
The Connecticut Higher Education Supplemental Loan Authority

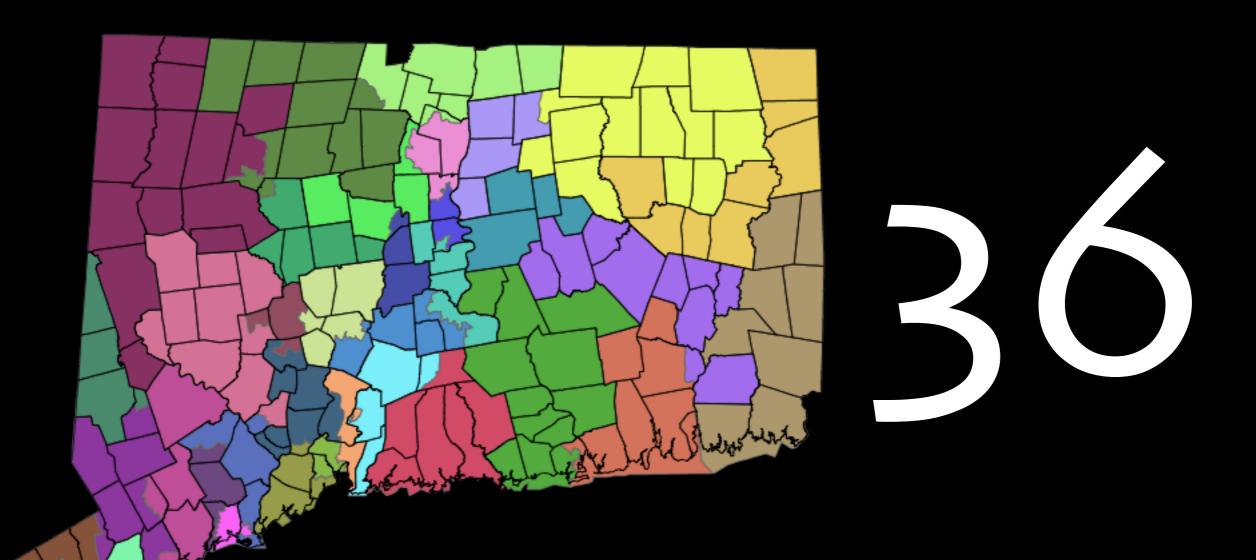


Constitutional Office of the Governor Office of the Governor

Office of the Lt. Governor
Secretary of State
Office of the State Treasurer
Office of the State Comptroller
Office of the State Attorney General



State House Districts



State Senate Districts

Standing Joint Committees

- Aging Committee
- Appropriations Committee
- Banks Committee
- Children Committee
- Commerce Committee
- Education Committee (K-12)

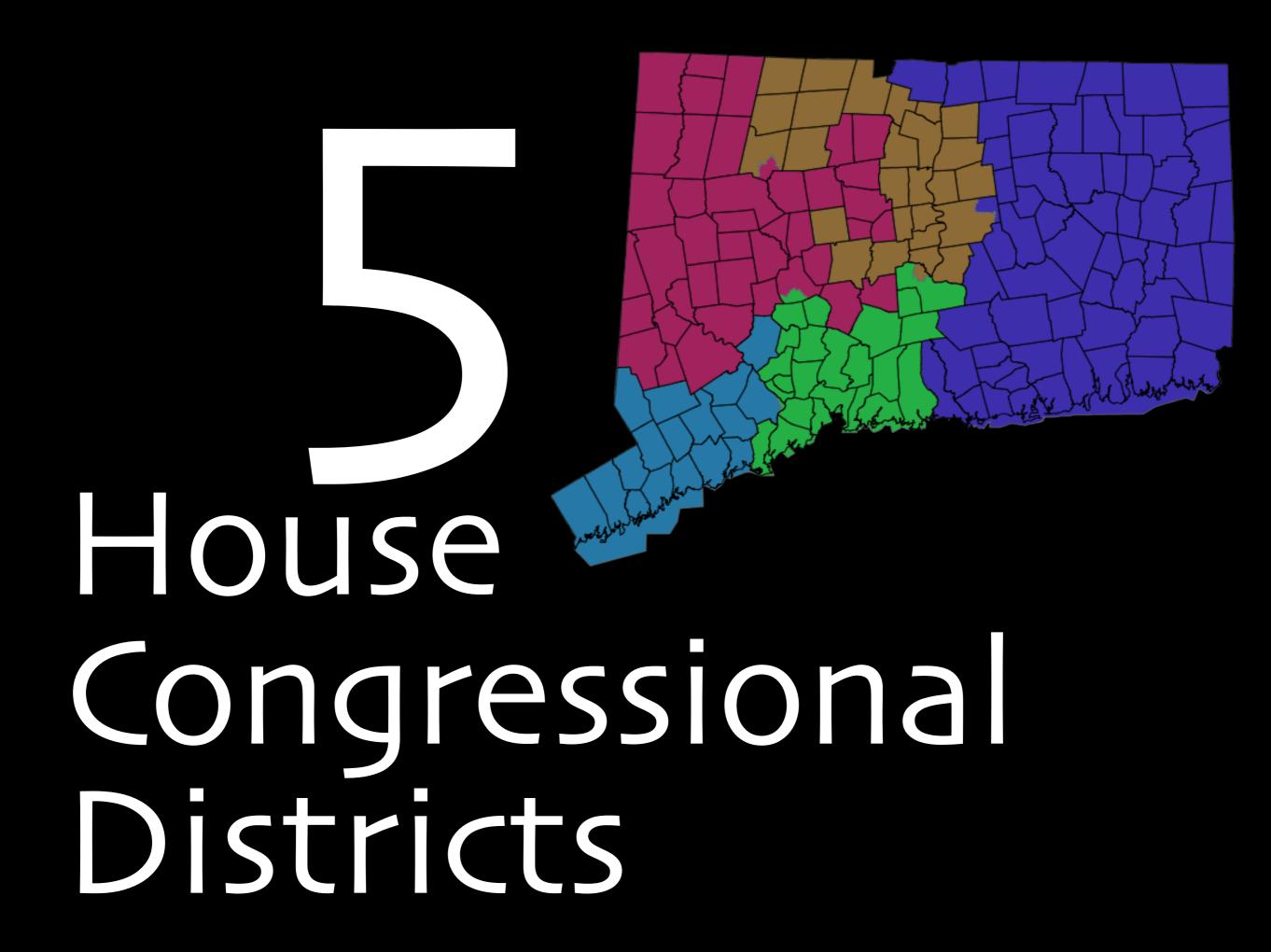
- Energy and Technology Committee
- Environment Committee
- Executive and Legislative Nominations Committee
- Finance, Revenue, and Bonding Committee

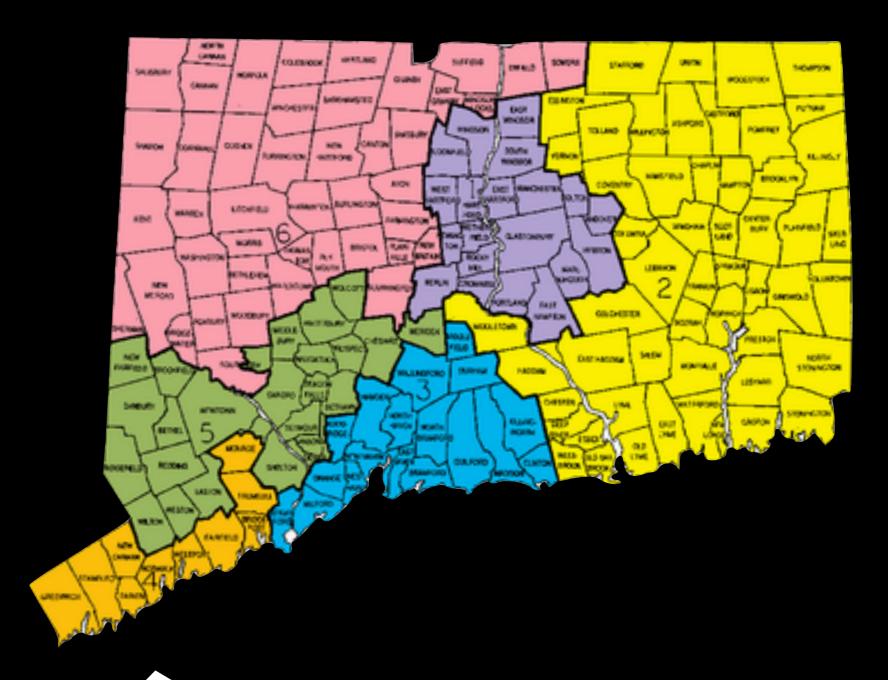
- General Law Committee
- Government Administration @ Insurance and and Elections Committee
- Higher Education and **Employment** Advancement Committee
- Housing Committee

- Human Services Committee
 - Real Estate
 - Committee
- Internship Committee
- Judiciary Committee
- Labor and Public

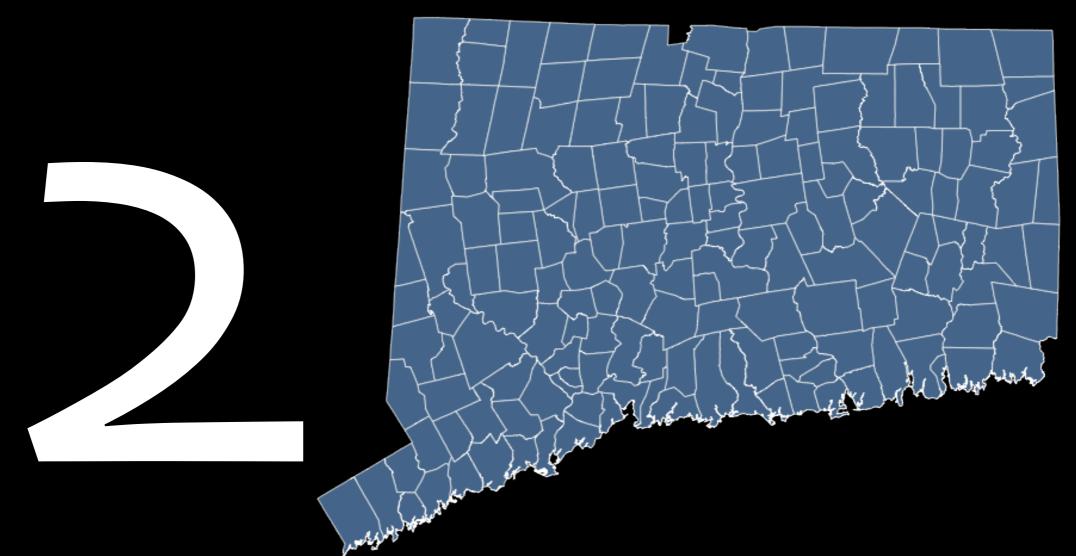
- **Employees** Committee
- Joint
 - Committee on Legislative Management
- Planning and Development Committee
- Public Health Committee

- Public Safety and Security Committee
- Regulation Review Committee
- Transportation Committee
- Veterans **Affairs** Committee





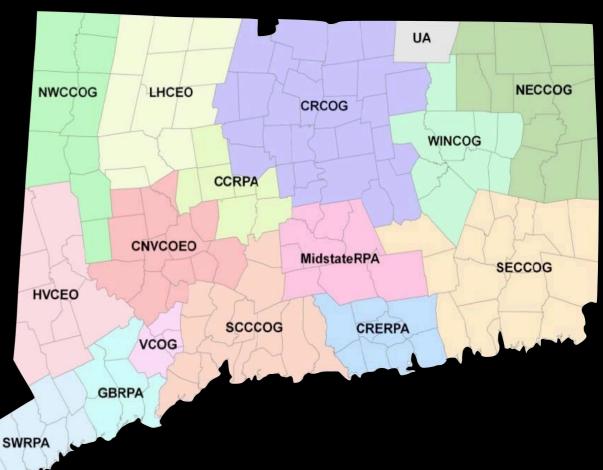
We had **6** House Congressional Districts



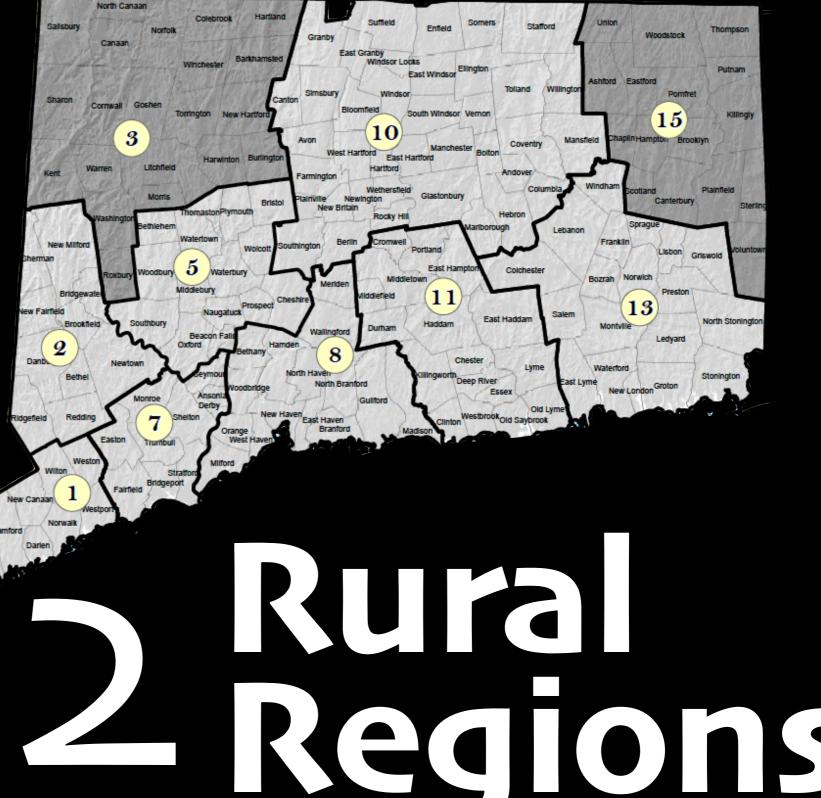
United States Senate Seats



There were Planning Regions



S
APOS



54 State Parks



Bigelow Hollow State Park Bigelow State Park Black Rock State Park Bolton Notch State Park Campbell Falls State Park Chatfield Hollow State Park Dennis Hill State Park Devils Hopyard State Park Dinosaur State Park Fort Griswold State Park Fort Shantok State Park Gay City State Park George C Waldo State Park Gillette Castle State Park Haddam Meadows State Park Hammonasset State Park Harkness Memorial State Park Haystack Mountain State Park

Higganum Reservoir State Park Hopeville Pond State Park Housatonic Meadows State Park Humaston Brook State Park Huntington State Park Hurd State Park Indian Well State Park Kent Falls State Park Kettletown State Park Lake Waramaug State Park Lamentation Mountain State Park Macedonia Brook State Park Millers Pond State Park Mount Bushnell State Park Mount Tom State Park

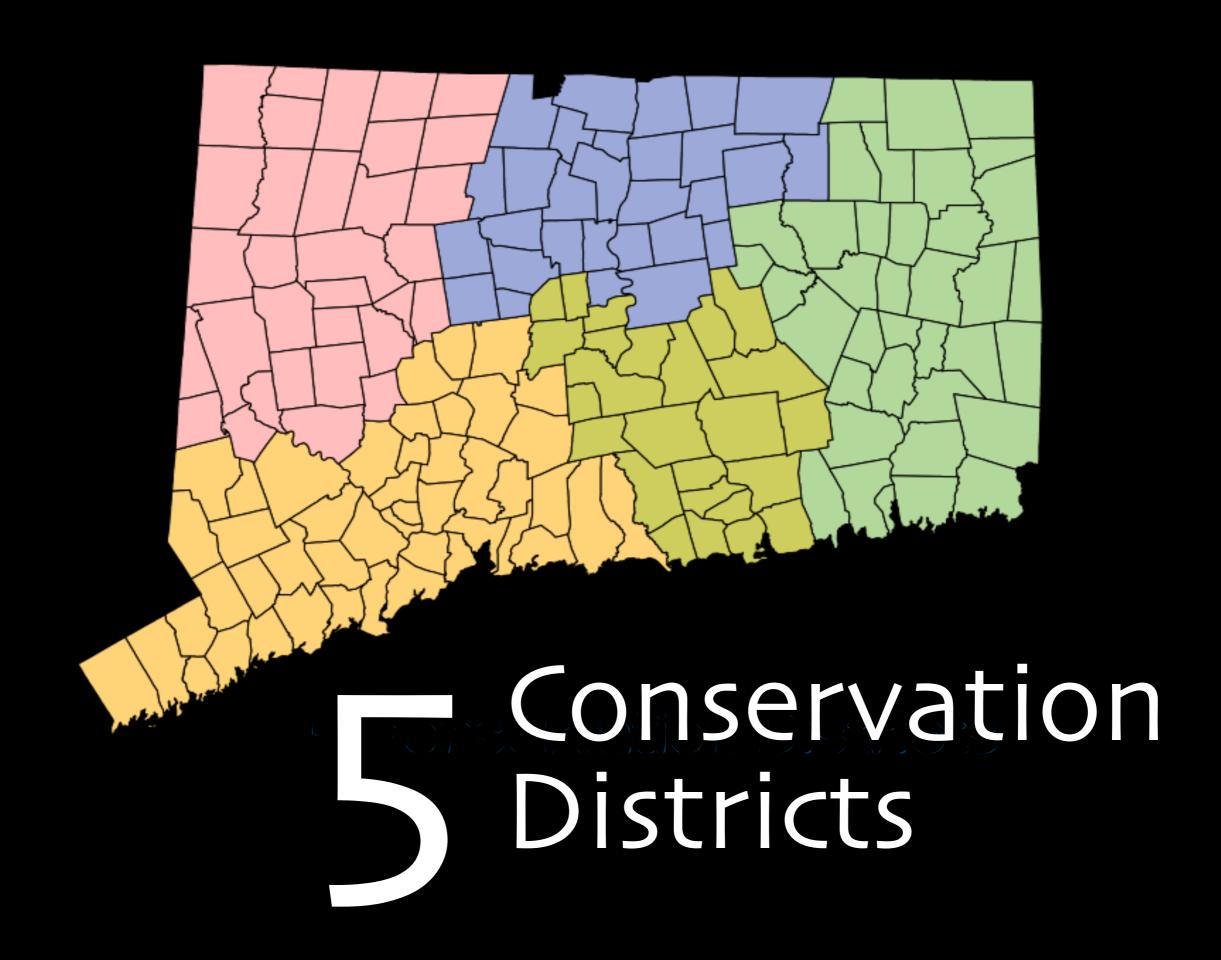
Old Furnace State Park

Osborndale State Park Penwood State Park Putnam Memorial State Park Quaddick State Park Quinnipiac River State Park Rocky Glen State Park Rocky Neck State Park Selden Neck State Park Seth Pierrepont State Park Sherwood Island State Park Sleeping Giant State Park Southford Falls State Park Squantz Pond State Park Stratton Brook State Park Wadsworth Falls State Park Whittemore State Park West Peak State Park Wooster State Park Wharton Brook State Park

State Forests

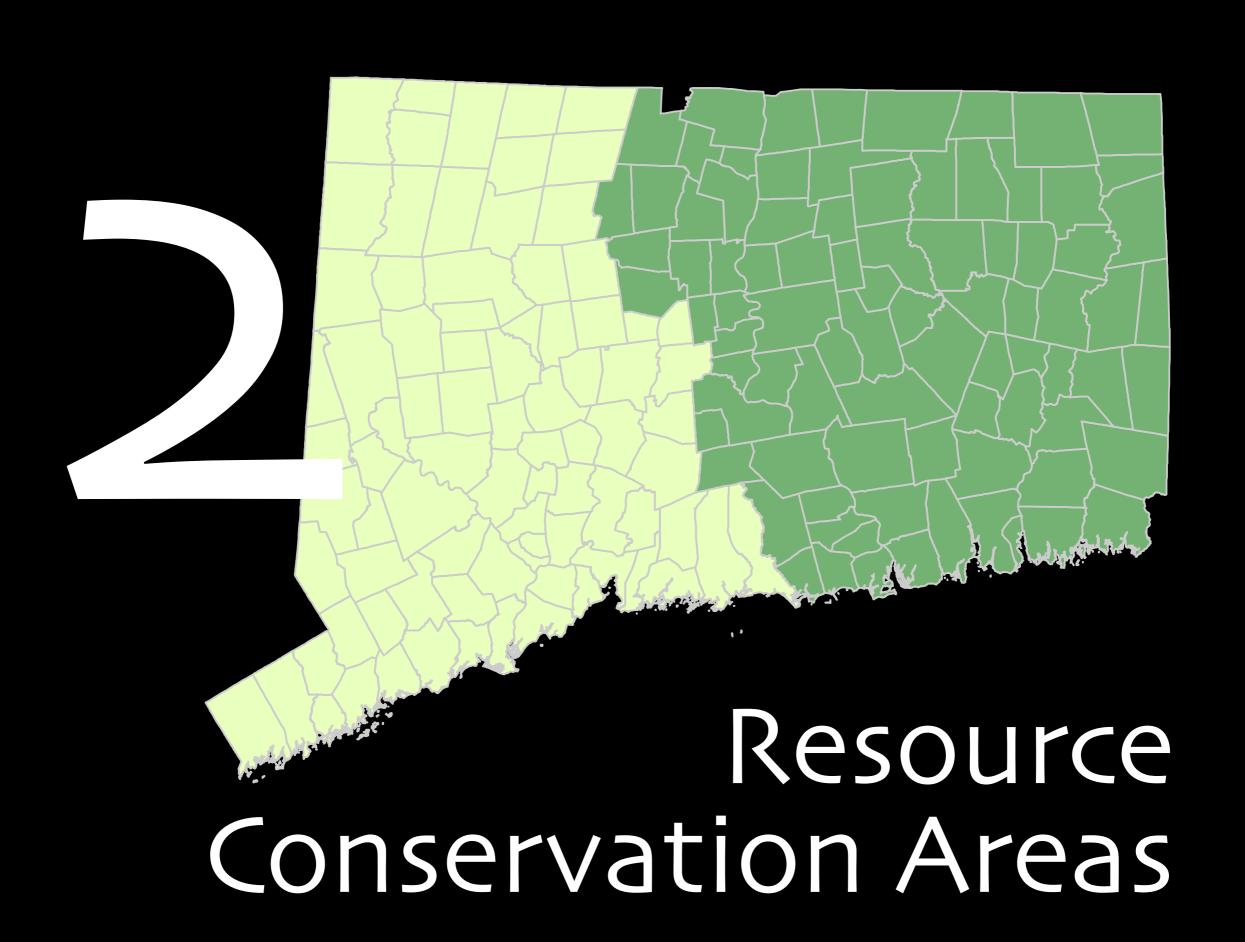
- Algonquin State Forest
- American Legion State Forest
- Cockaponset State Forest
- Mousatonic State Forest
- Mashamoquet Brook State Forest
- Massacoe State Forest
- Mattatuck State Forest
- Meshomasic State Forest
- Mohawk State Forest
- Nassahegan State Forest
- Natchaug State Forest

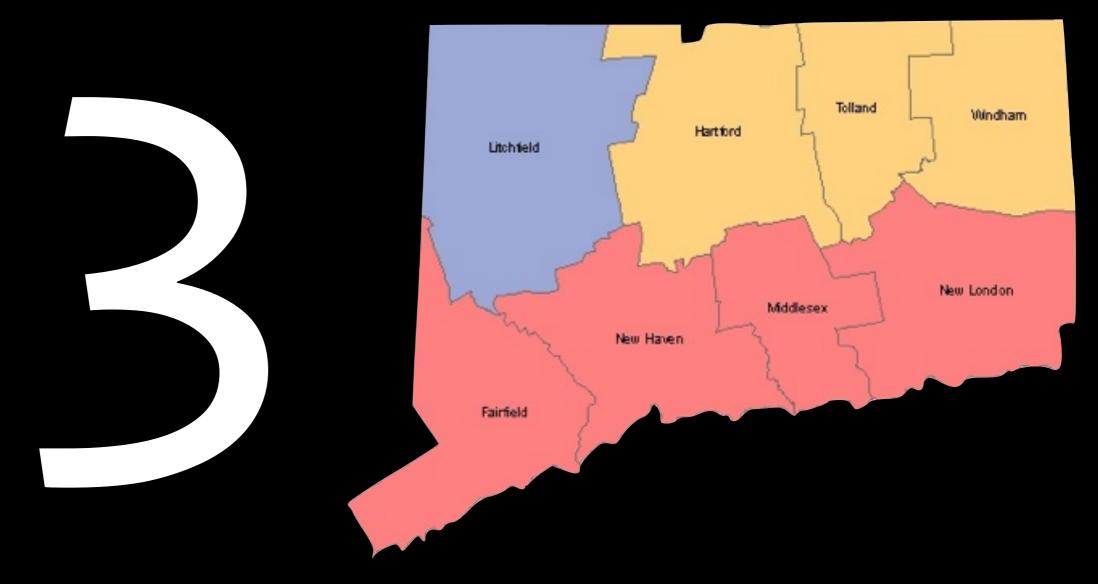
- Nathan Hale State Forest
- Naugatuck State Forest
- Nehantic State Forest
- Nepaug State Forest
- Nipmuck State Forest
- Nye-Holman State Forest
- Pachaug State Forest
- Paugnut State Forest
- Paugussett State Forest
- Peoples State Forest
- Quaddick State Forest
- Salmon River State Forest



State Wildlife Areas

- Black Pond Wildlife Area
- Connecticut River Wildlife Area





Community collaborative Rain, Hail and Snow Networks

National Scenic Byways



- Route 169
- Merritt Parkway

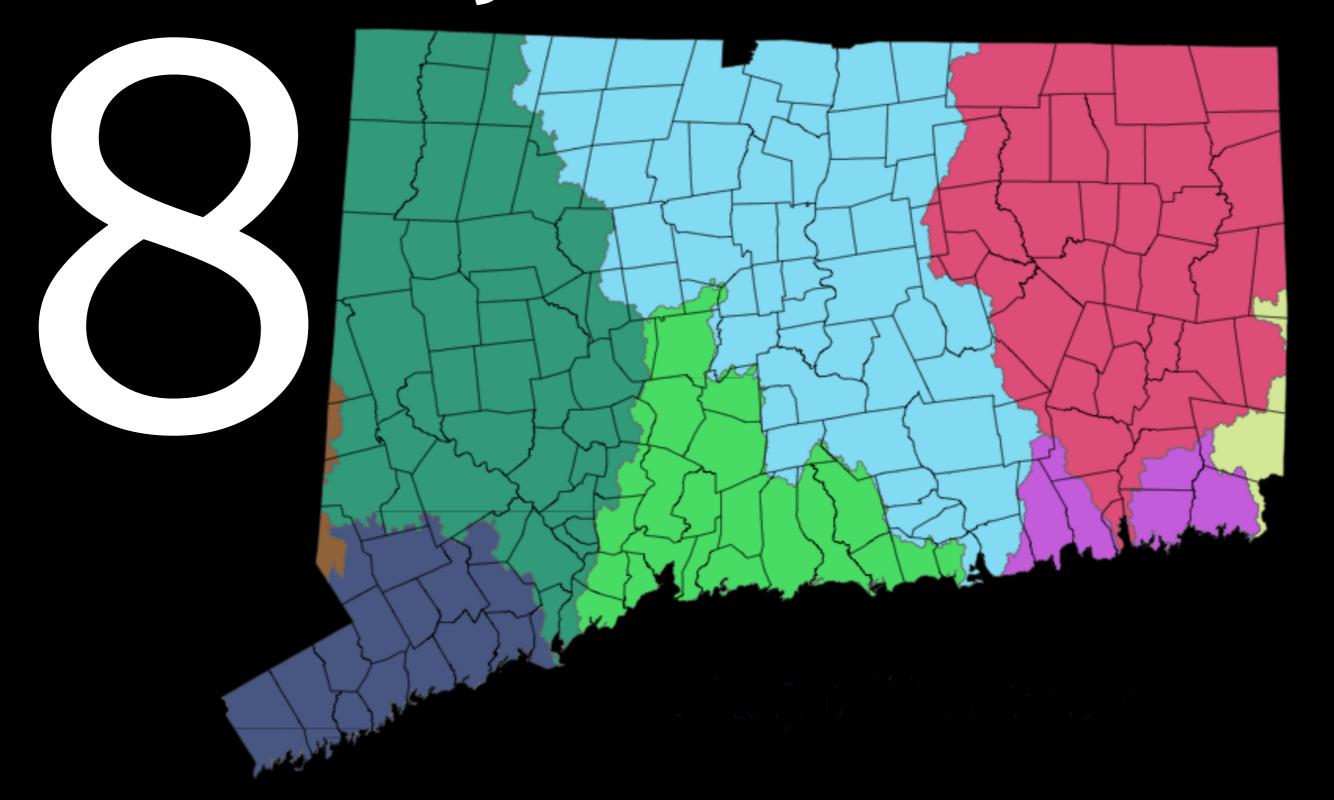


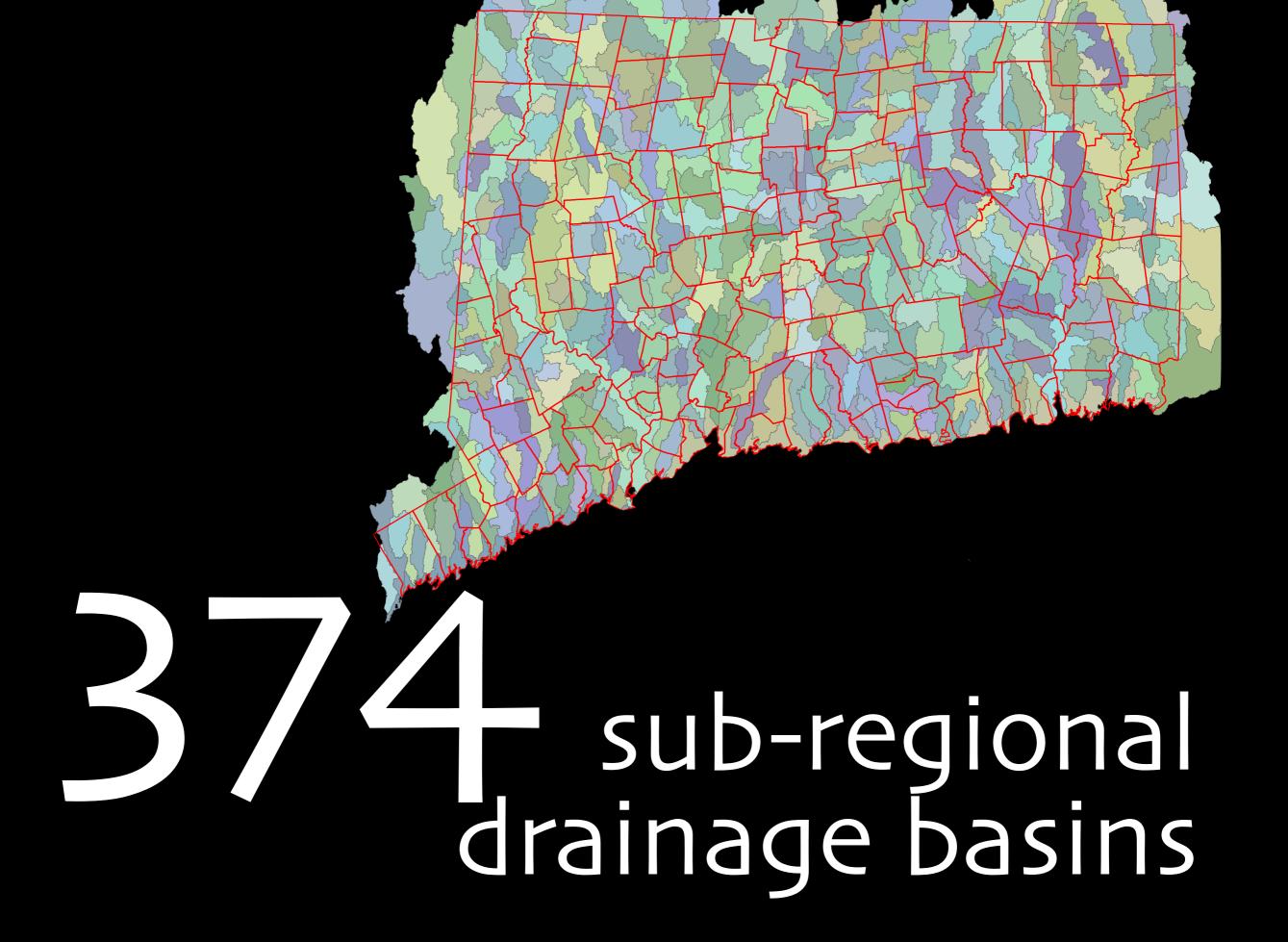
National Heritage Corridors

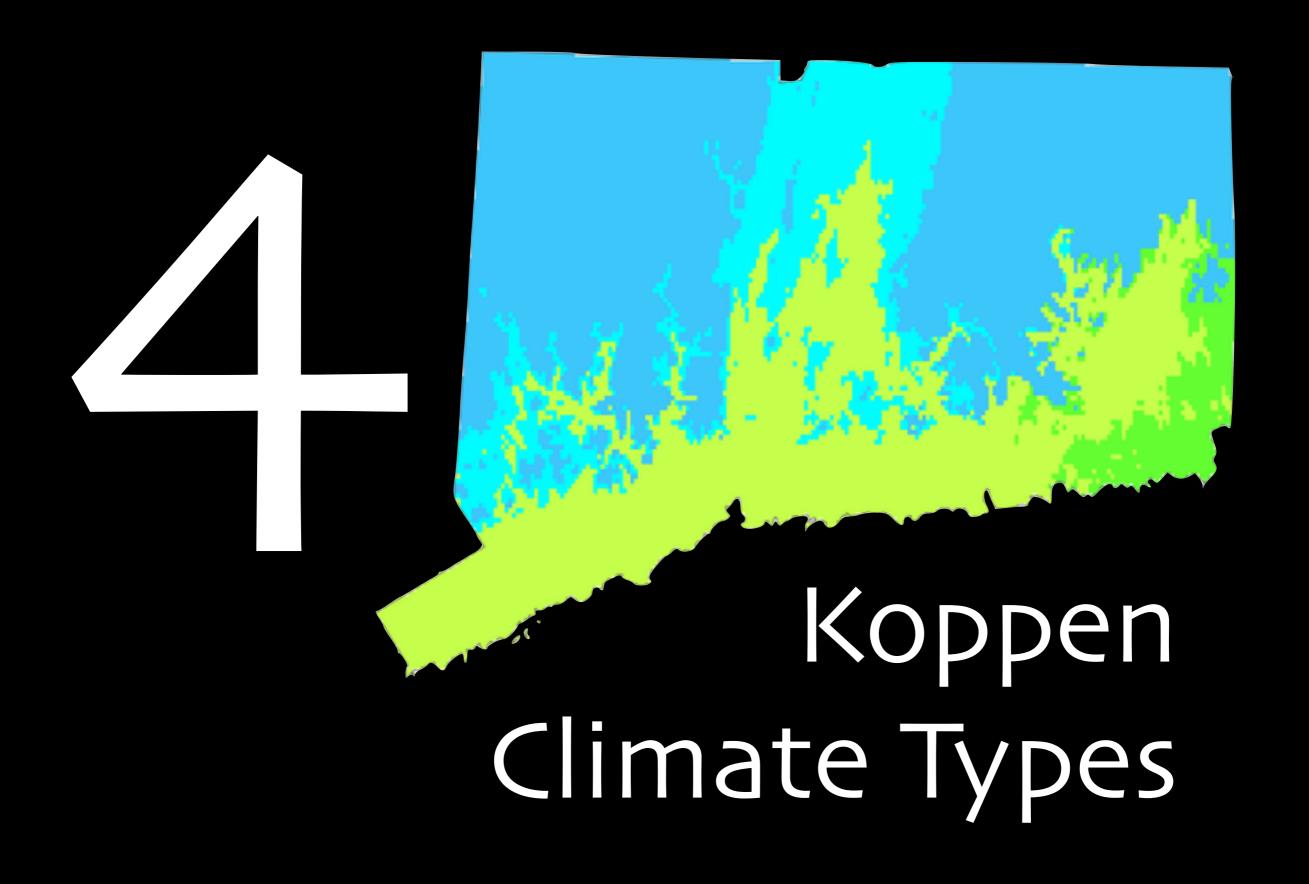


- Upper Housatonic Valley National Heritage Area
- Last Green Valley National Heritage Corridor

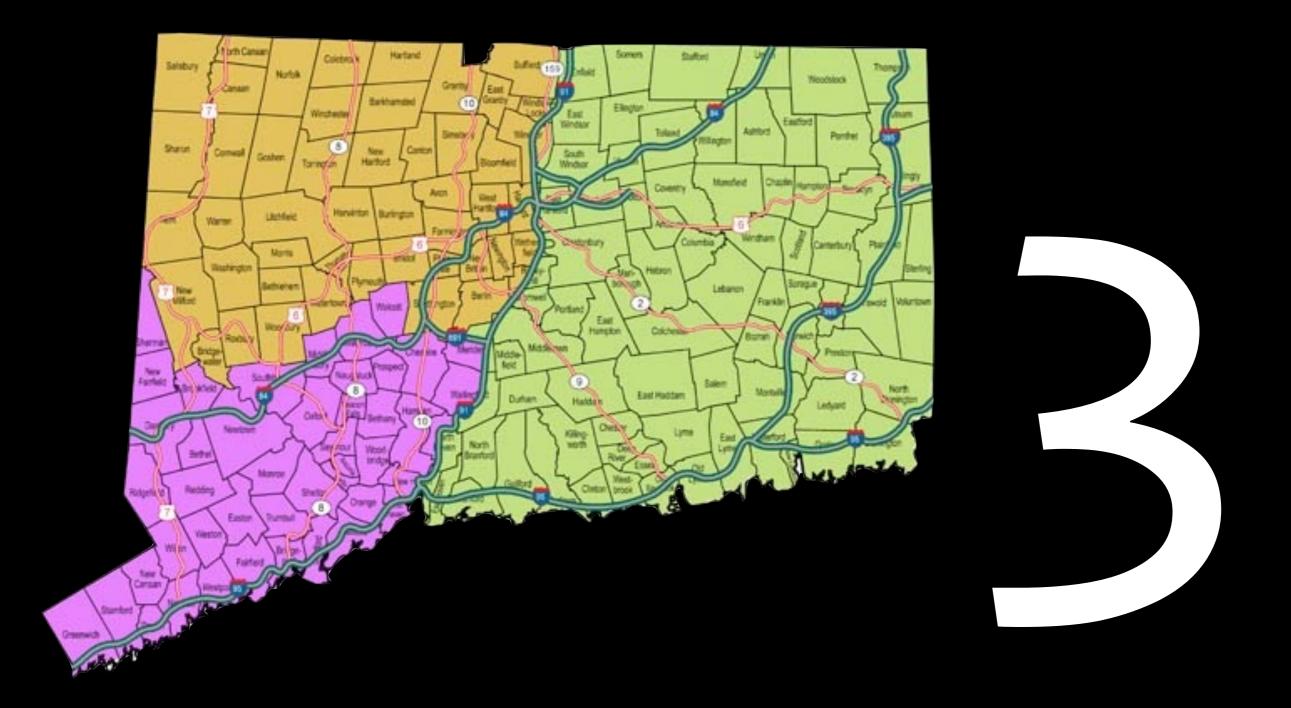
Major Watersheds



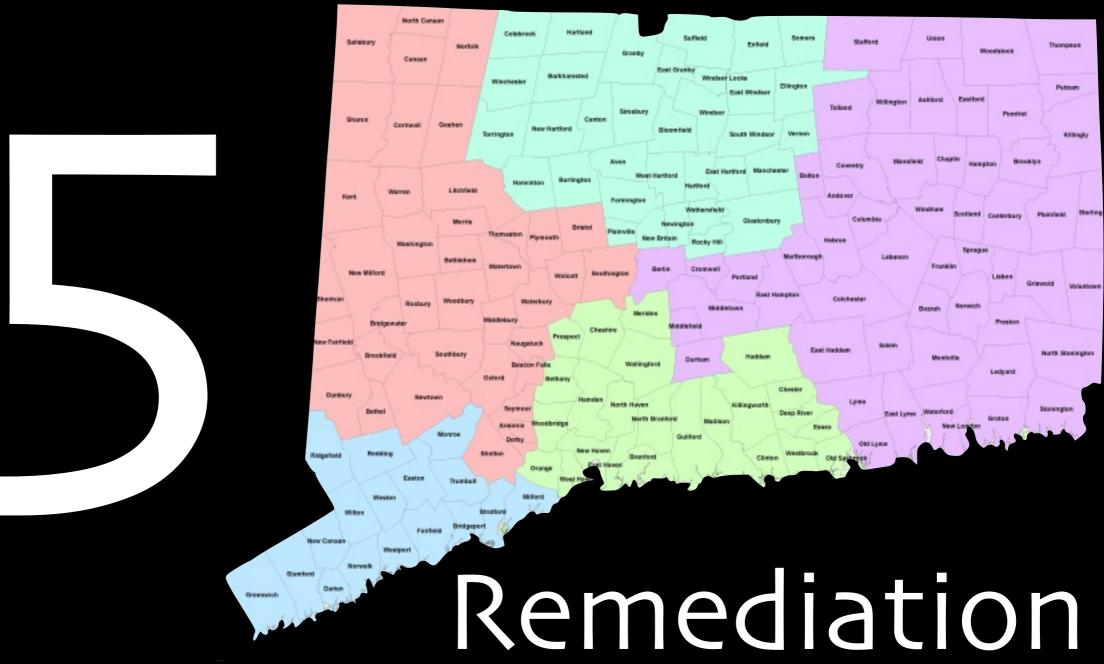




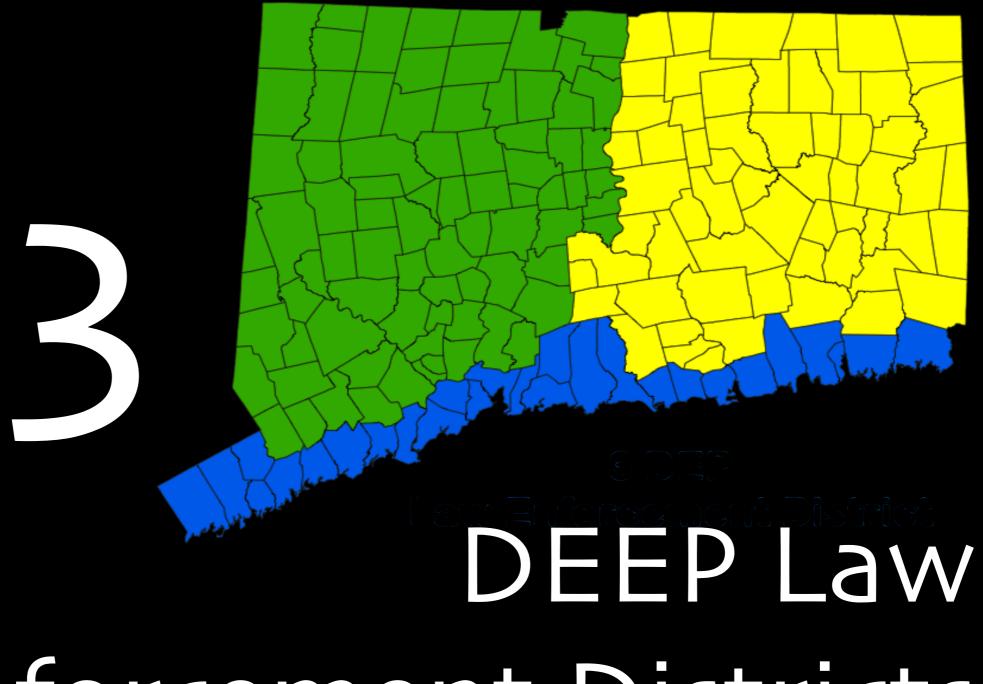
DEEP Districts



Migrant Goose Zones



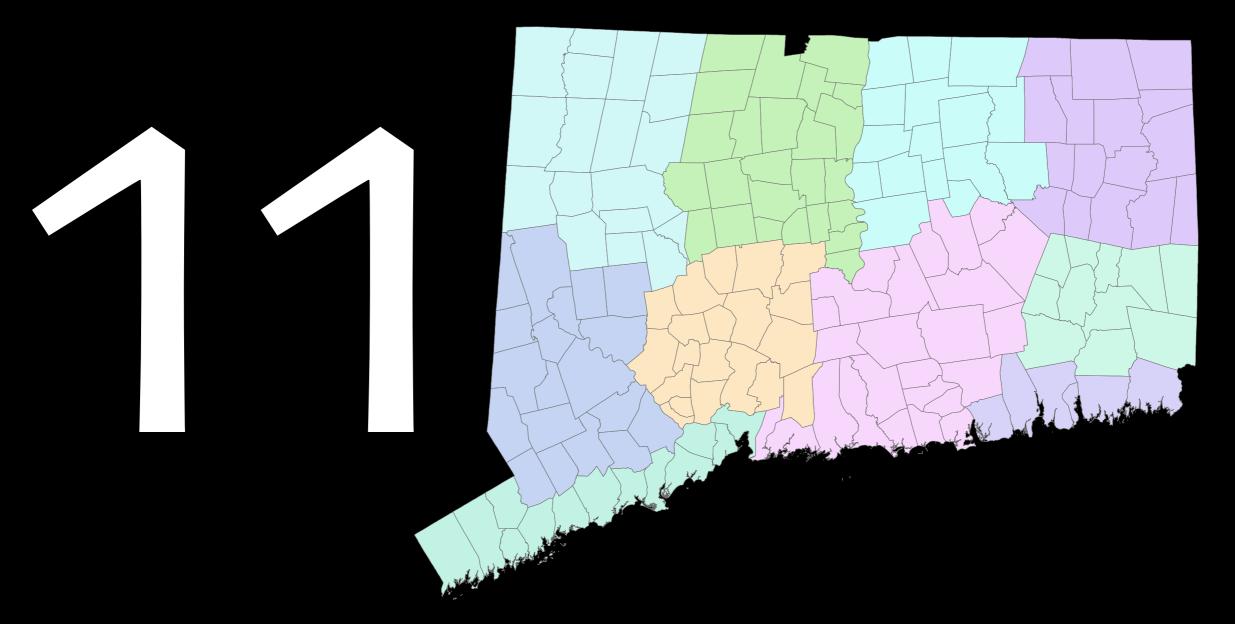
Remediation Districts



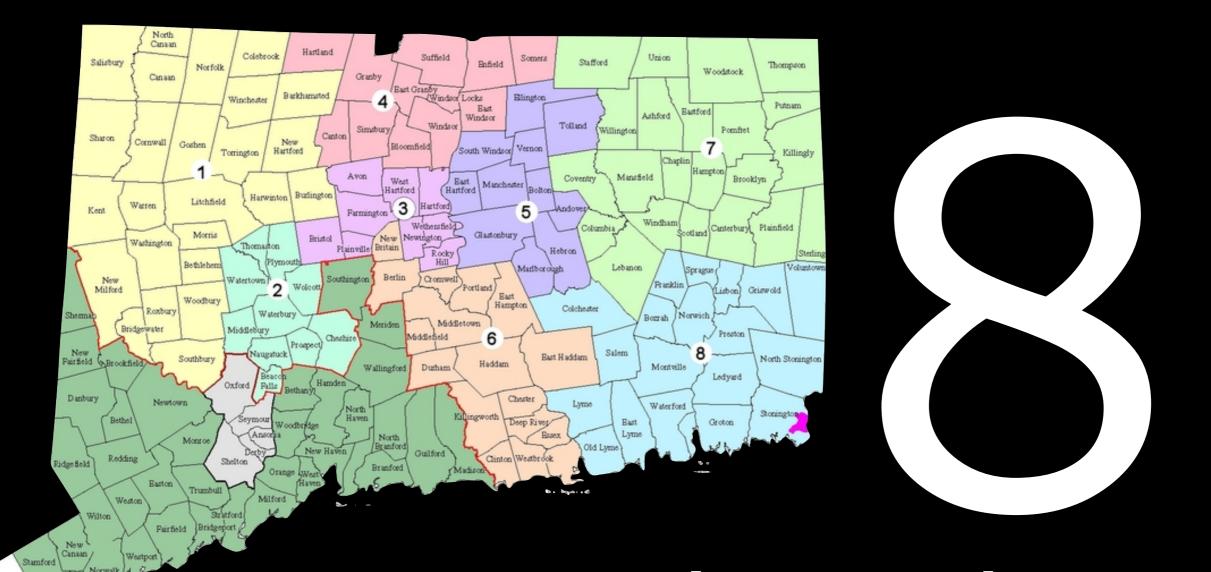
Enforcement Districts

State Aquifer Protection Areas

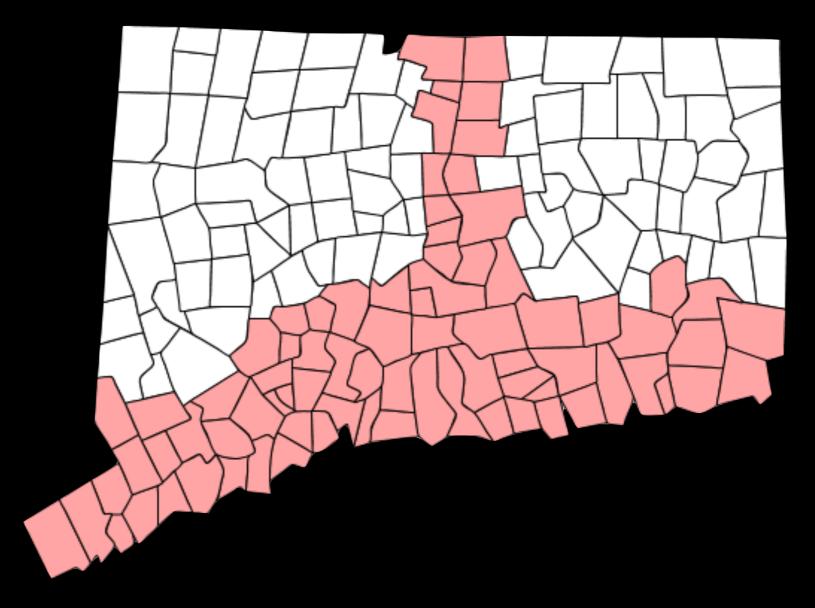
Wind Speed Zones for New Home Construction



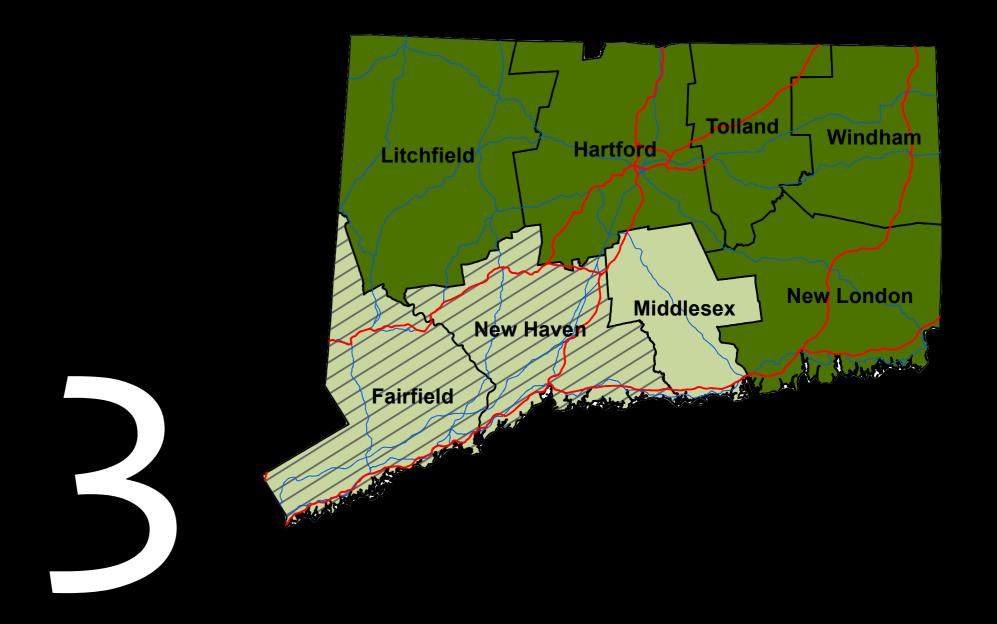
DEEP Conservation Officer Districts



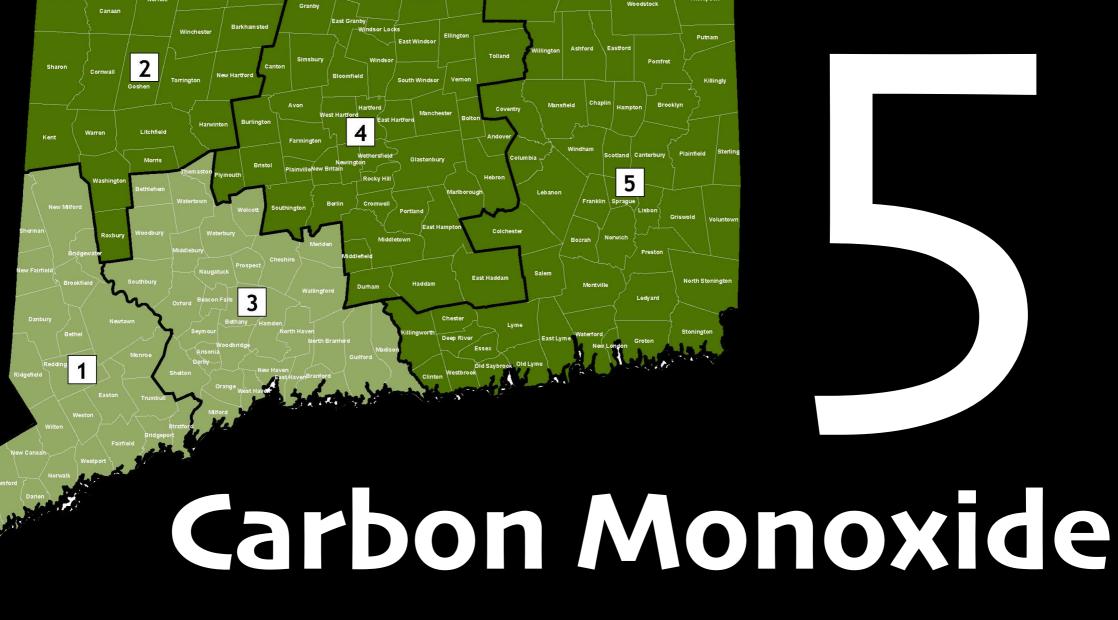
Connecticut Rivers Council, Boy Scouts of America



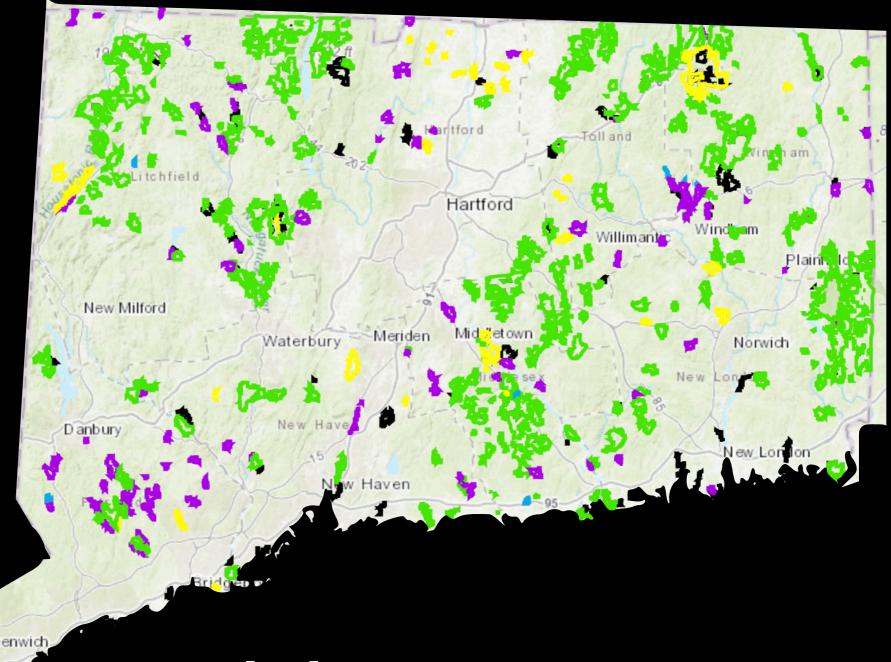
Non-Point Source Pollution Control Program Management Areas



Ozone Non-Attainment Areas and PM 2.5 Attainment-Maintenance Areas

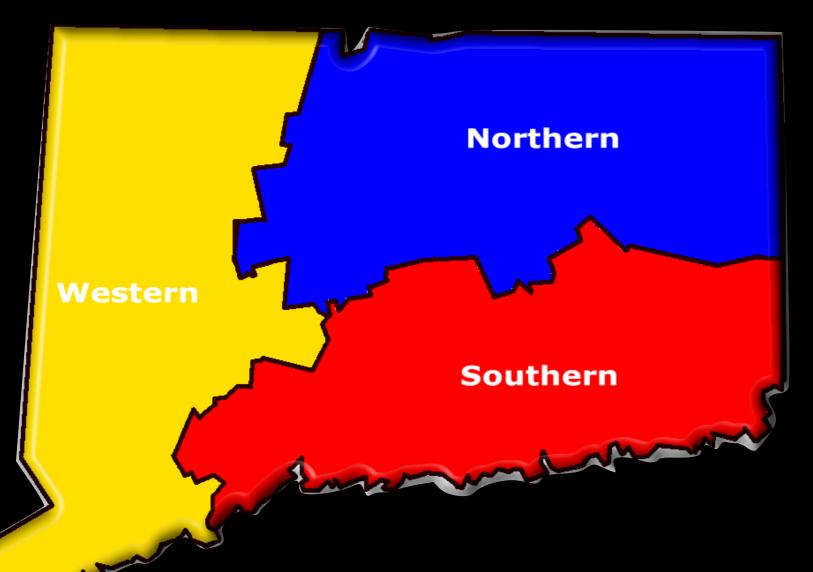


Maintenance and Attainment Areas



Public Hunting Areas

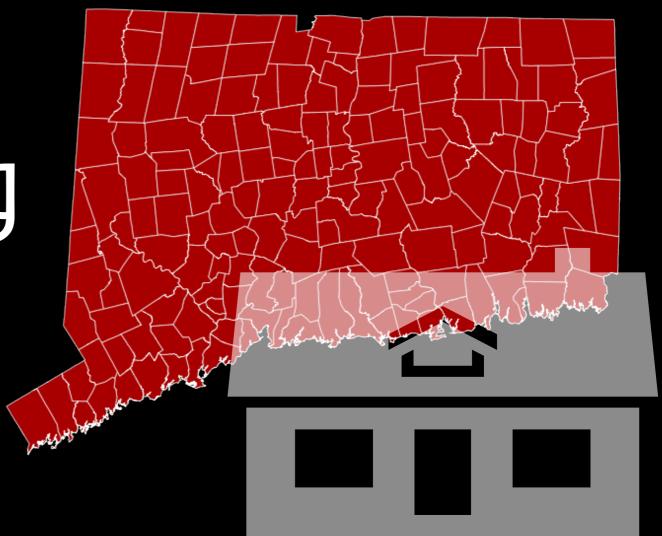
Long-Term Care Ombudsman Program regions



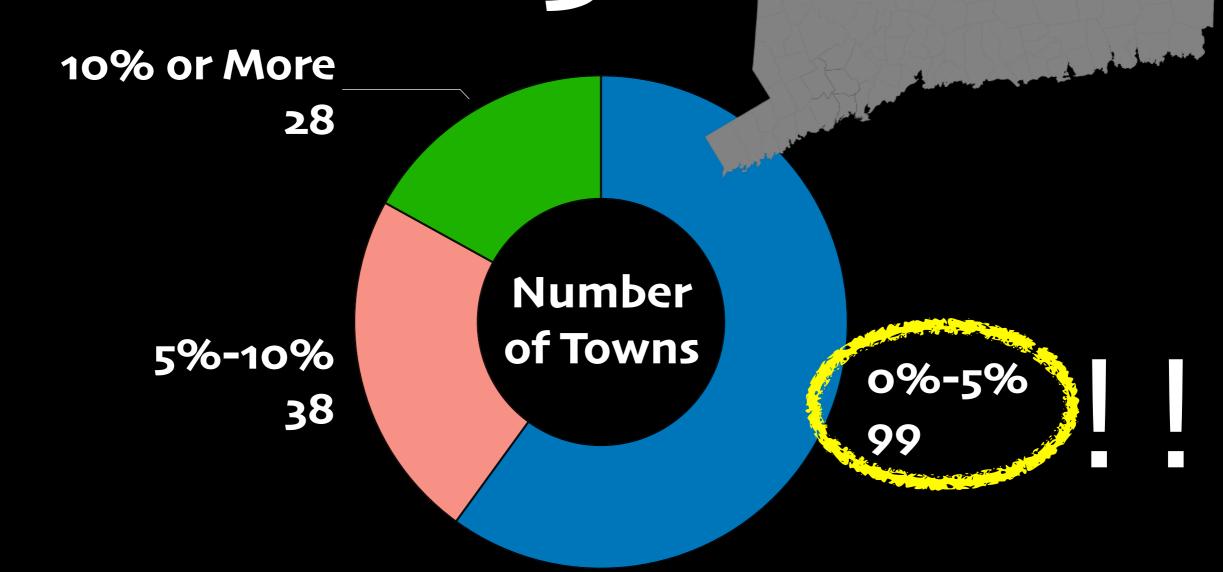
State Department on Aging

1 million

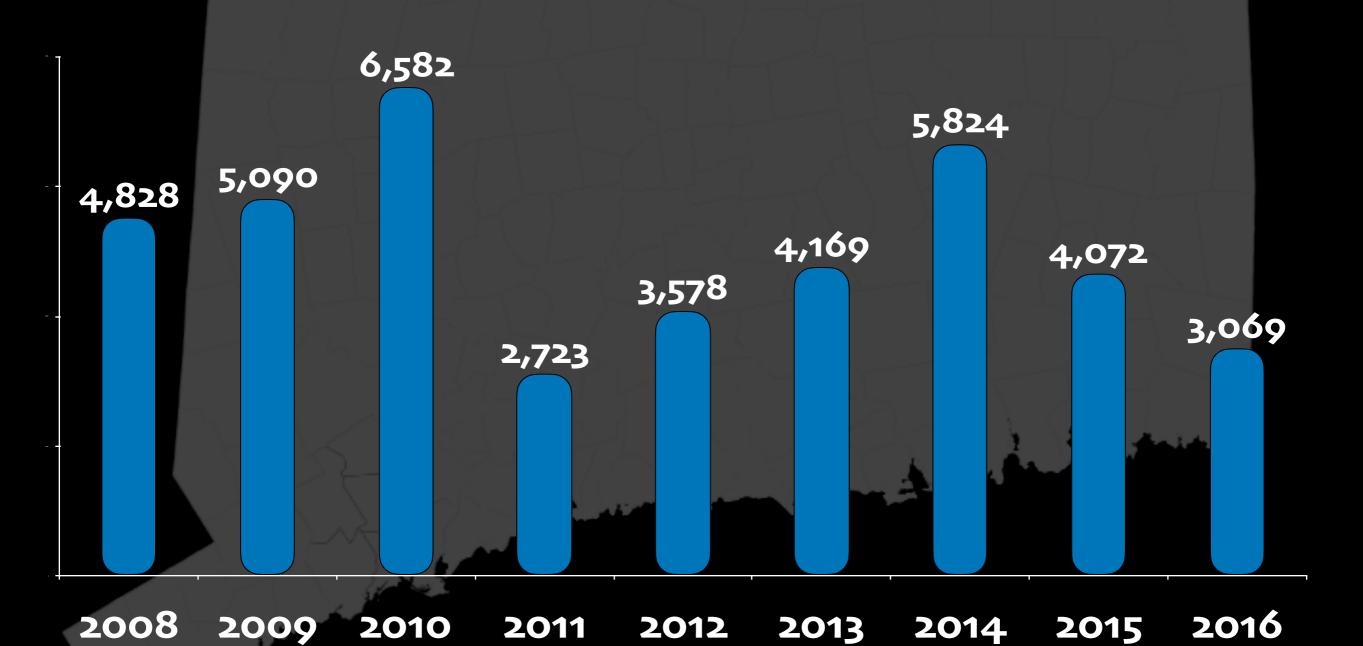
Housing
Units

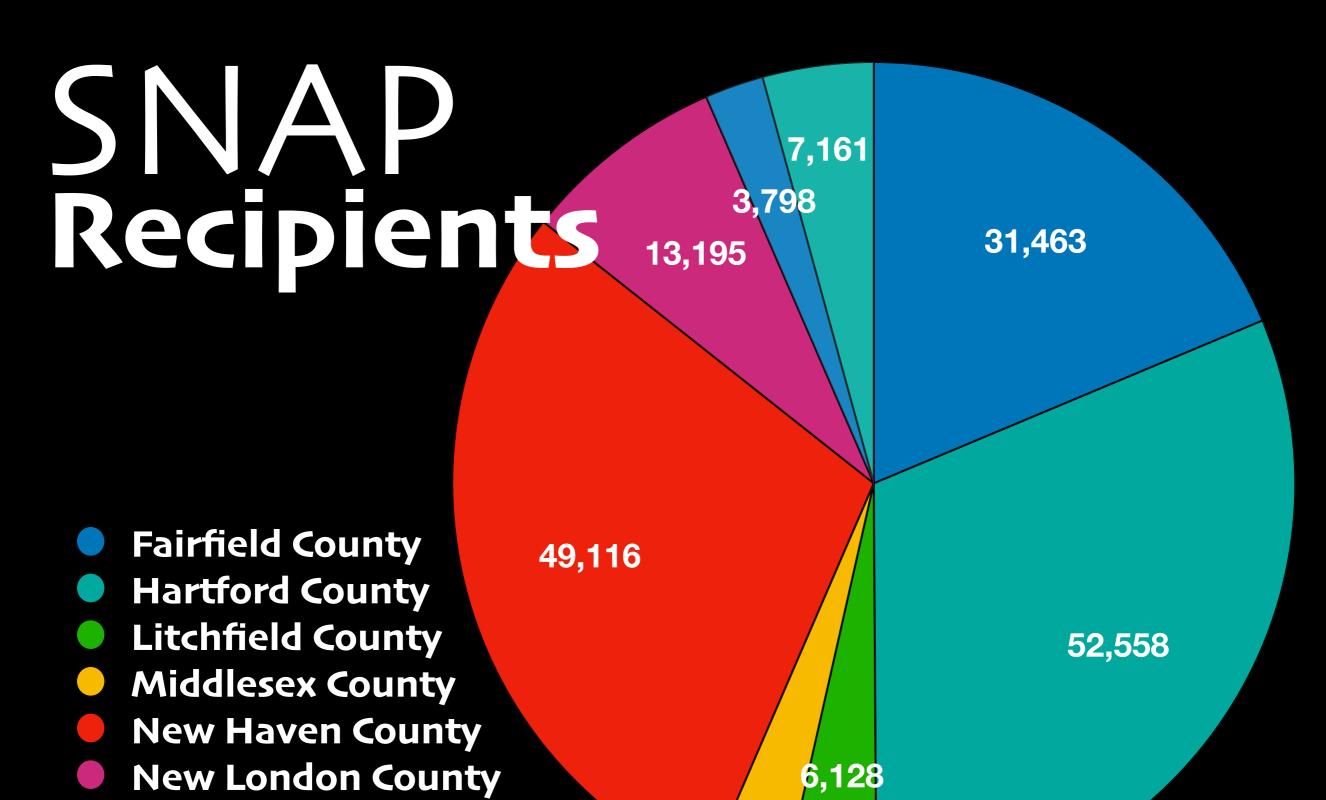


Affordable Housing?



Foreclosures



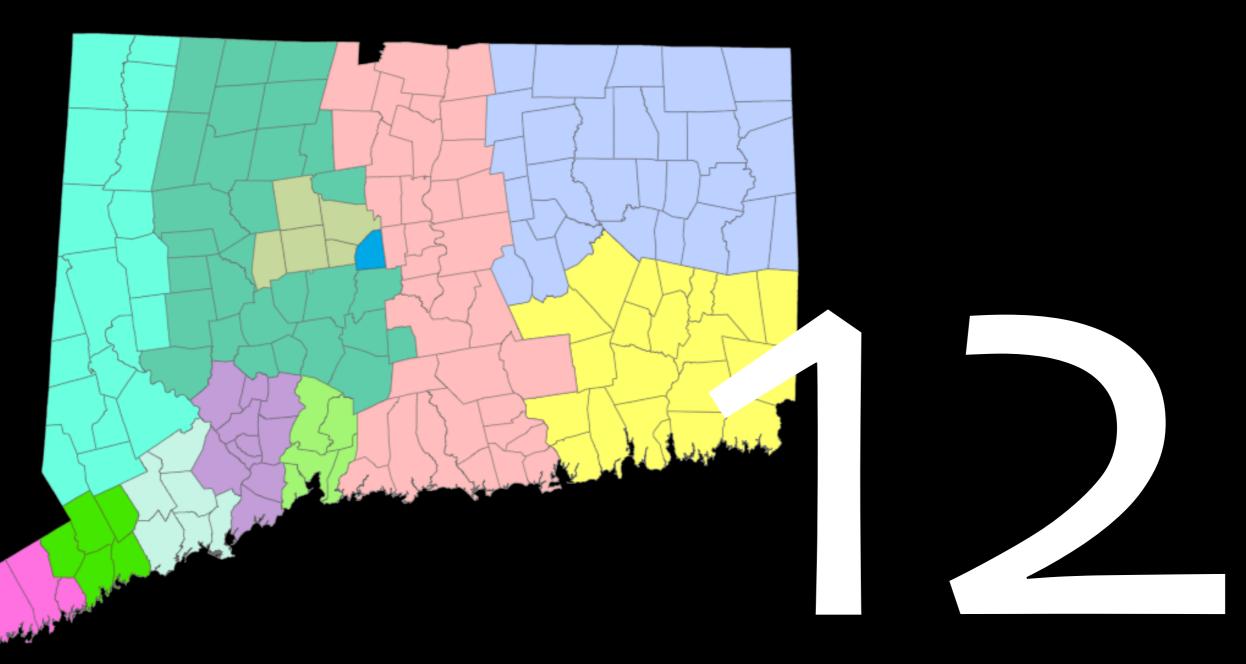


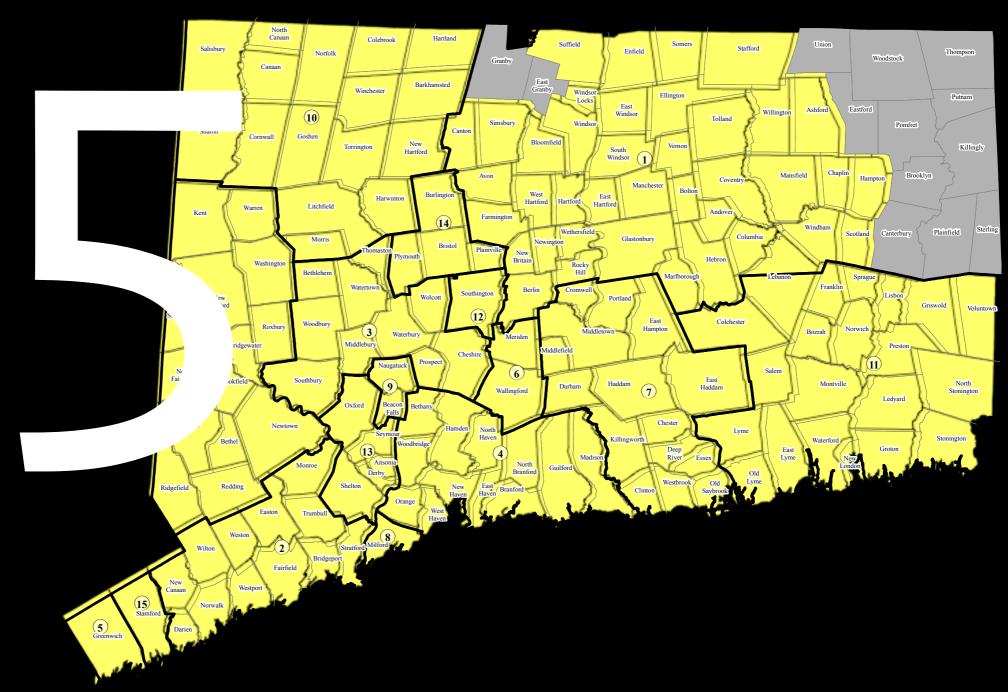
1,974

Tolland County

Windham County

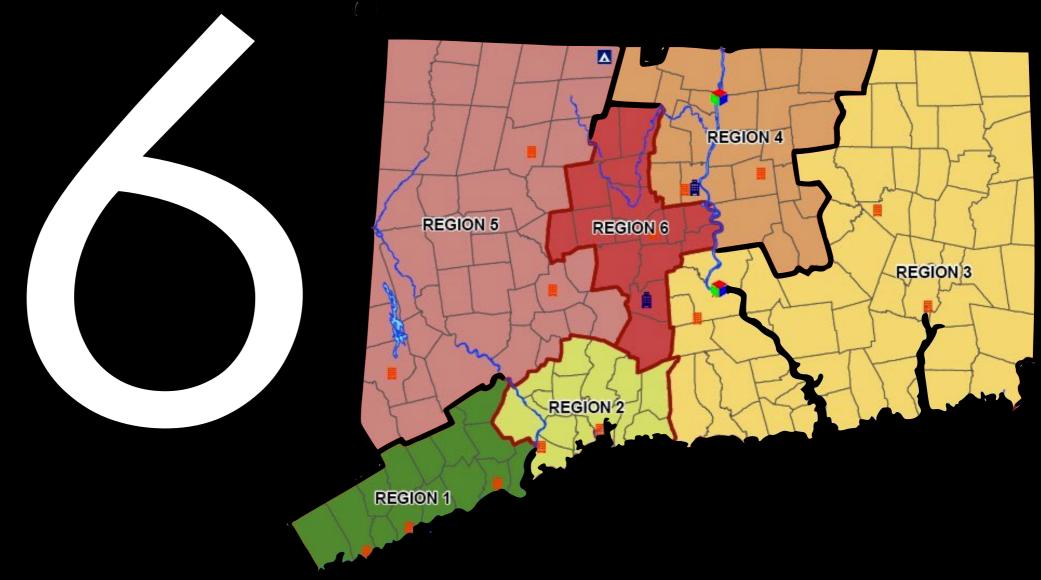
CAP Agencies



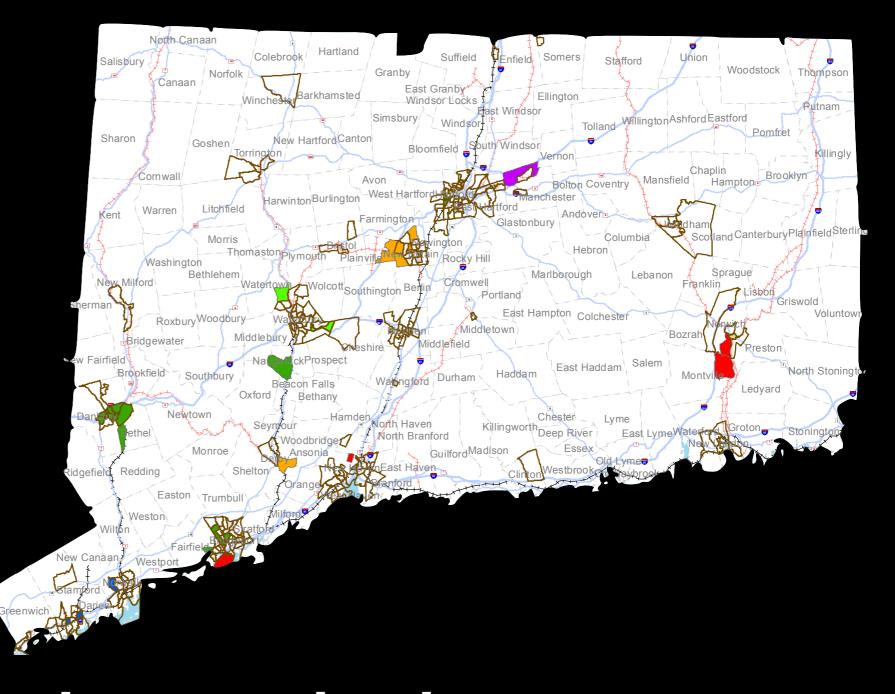


United Way Areas

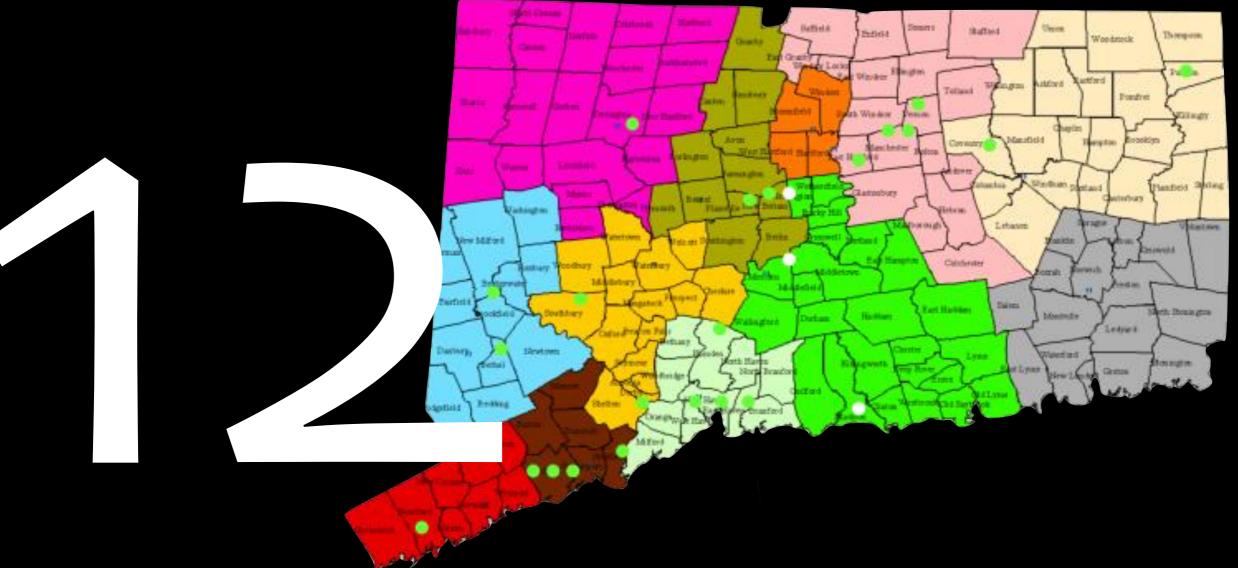
People Below the Poverty Level



Department of Children and Families Regions



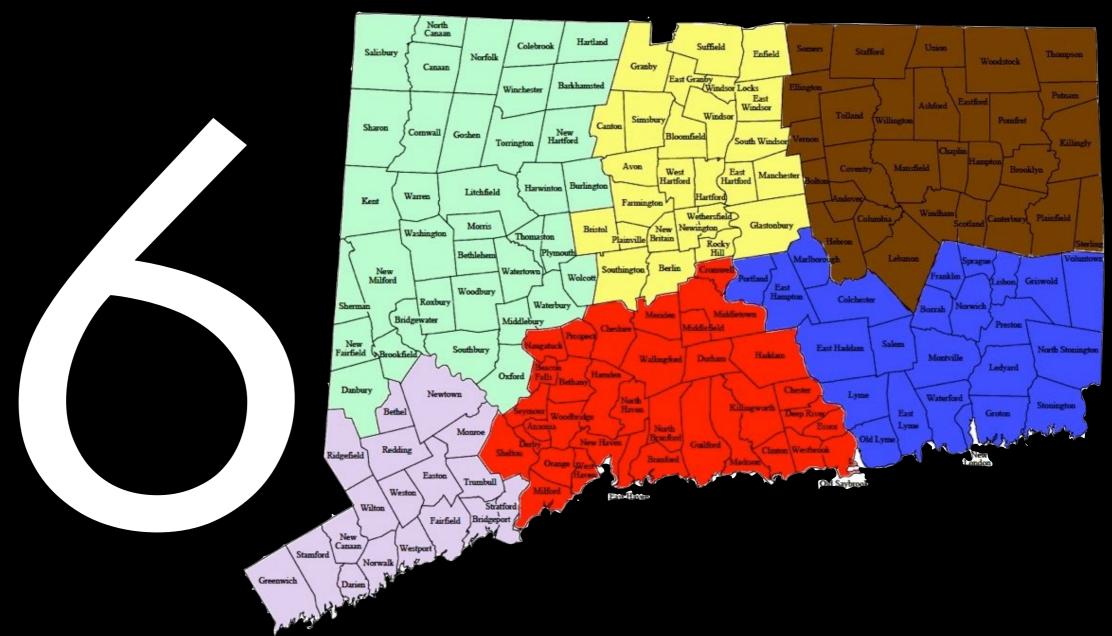
Limited English Proficiency Areas



WIC Regions & Dental Home Networks



Sexual Assault Crisis Services Districts

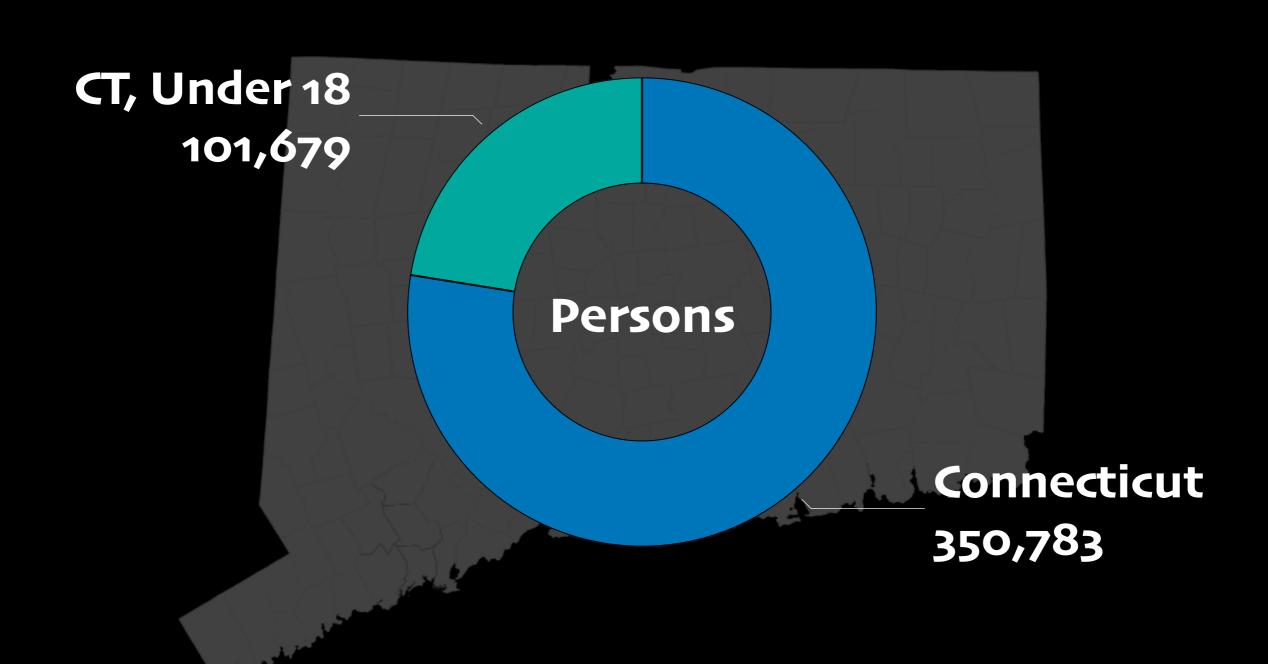


CT Family Support Network Regions



DCF Community Collaborative Areas

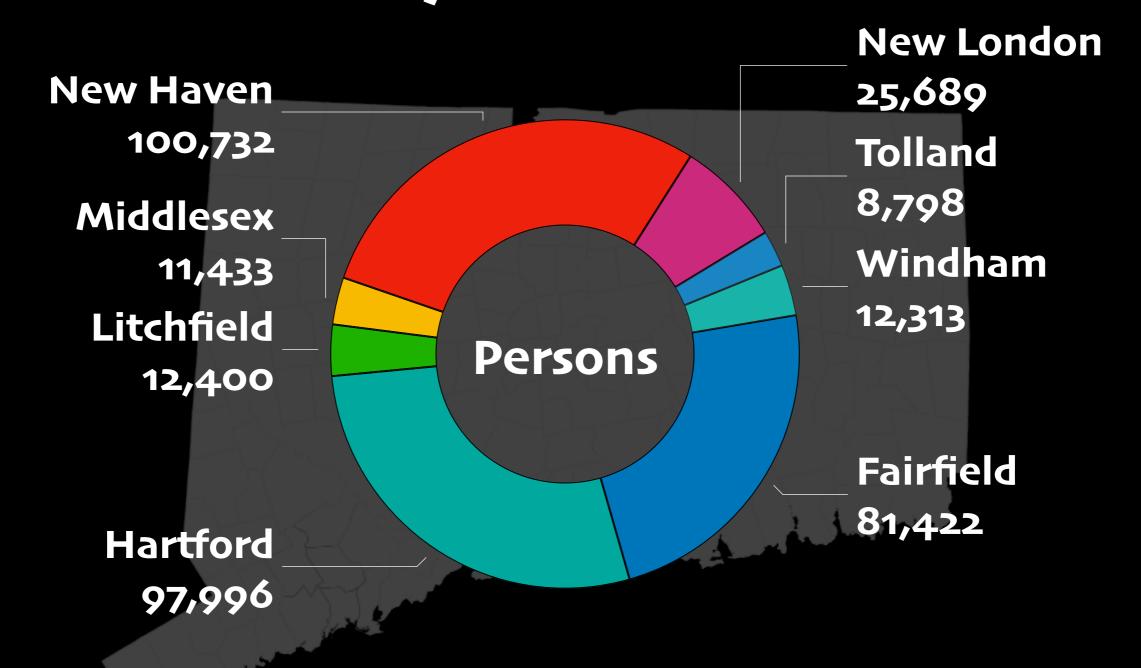
Poverty Status



Poverty

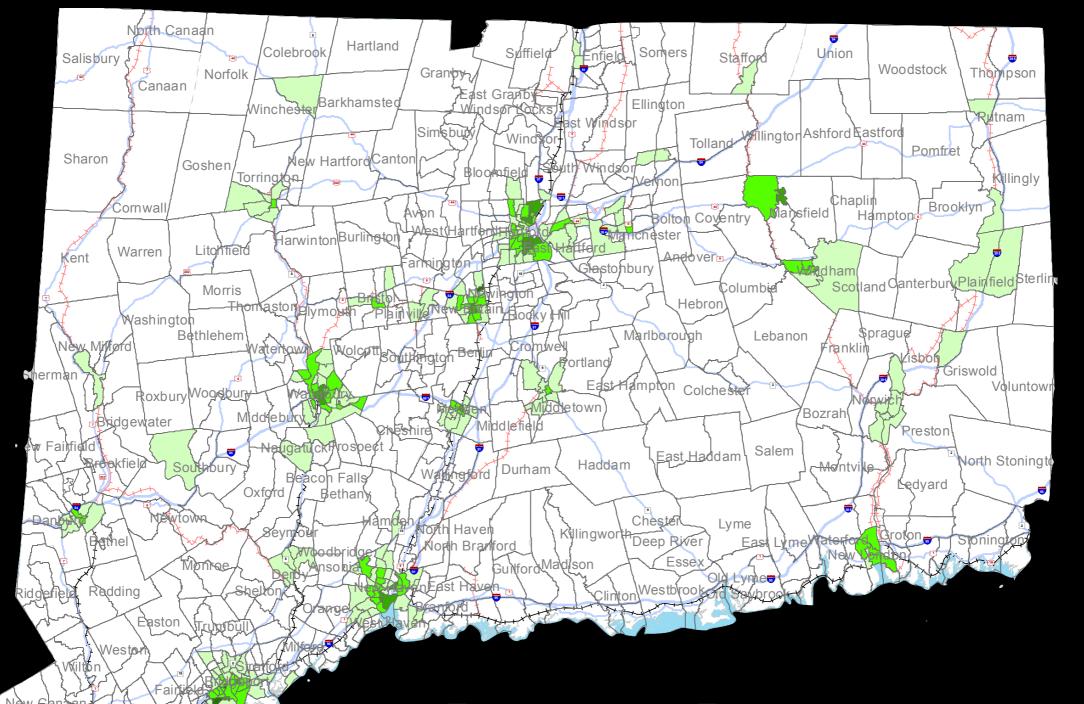
10.1% CT 14.6% US

Poverty Status



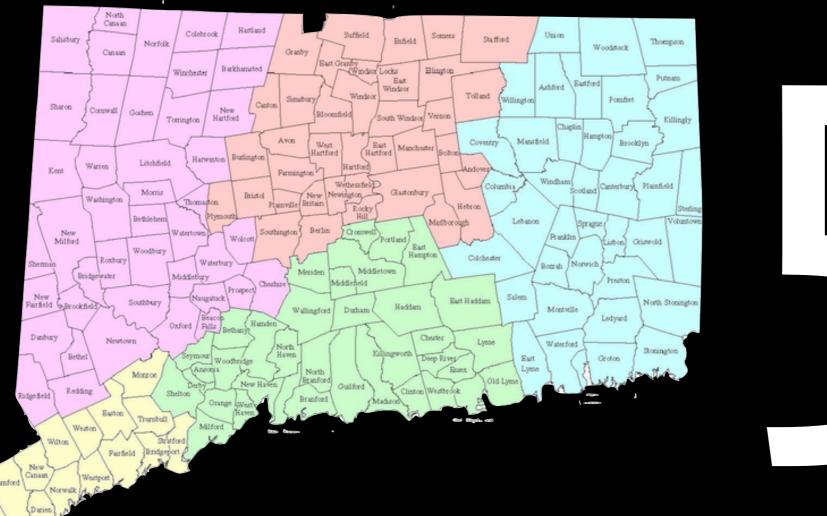


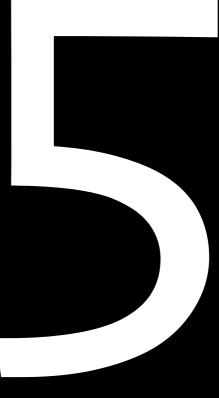
Connecticut Continuing Care Retirement Regions



Low Income

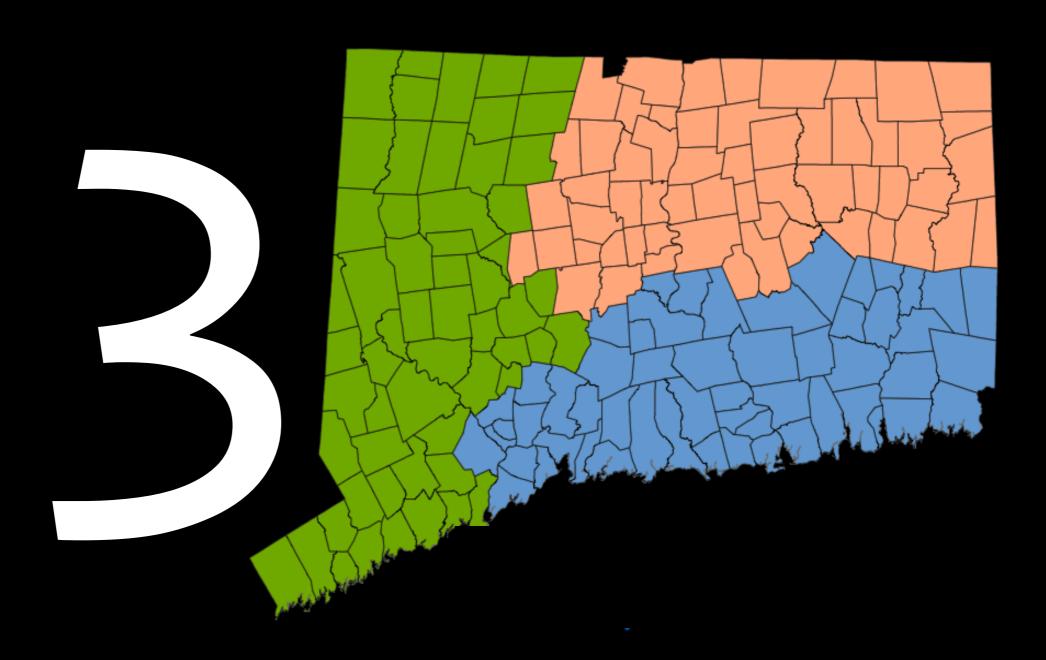
Areas





DMHAS Regional Mental Health Boards

Regions for the Department of Developmental Services

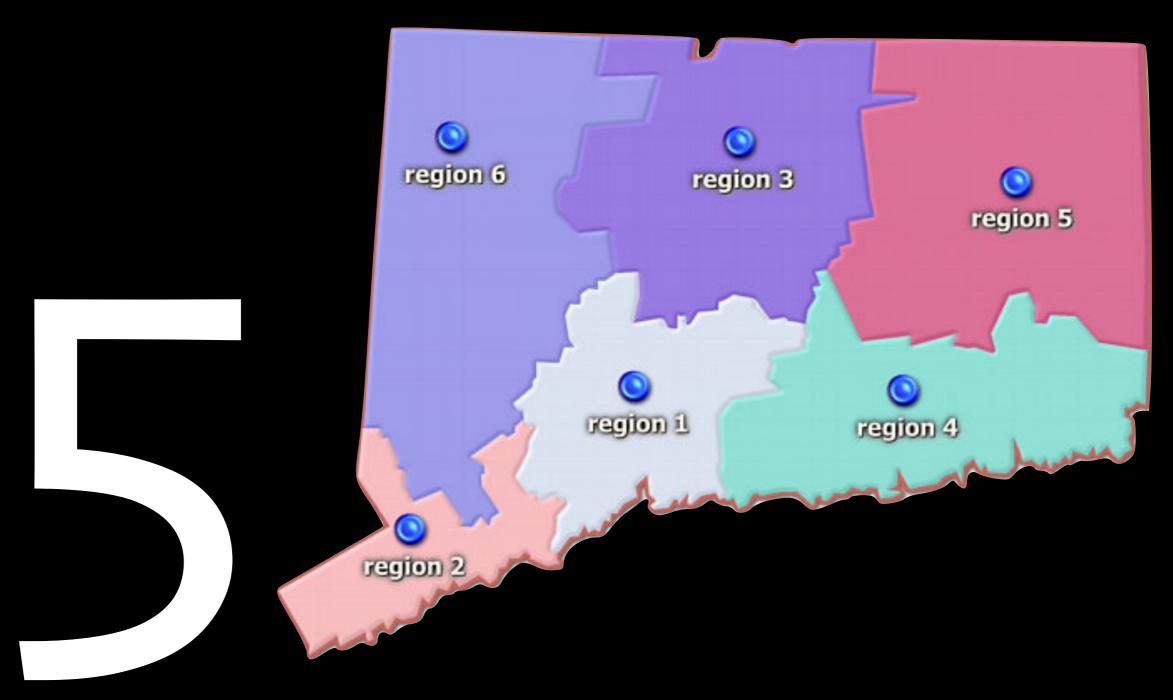




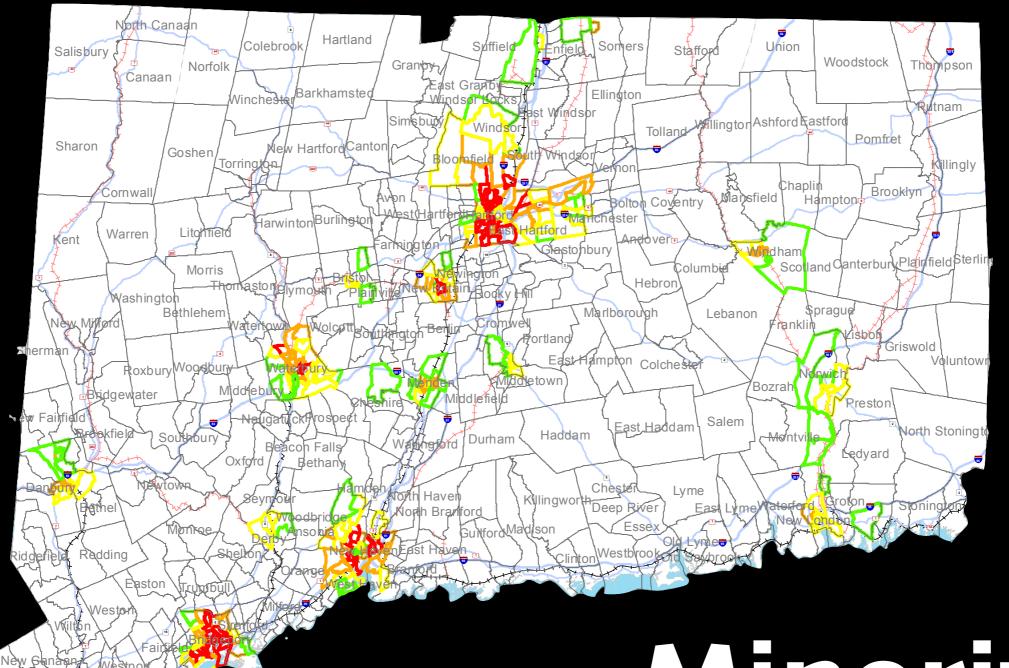


Area Agencies on Aging



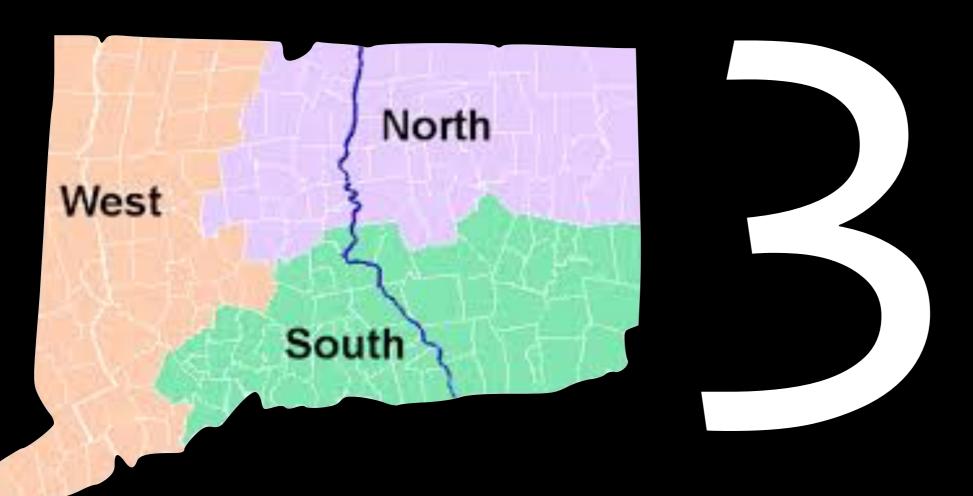


Parent Support Group Regions

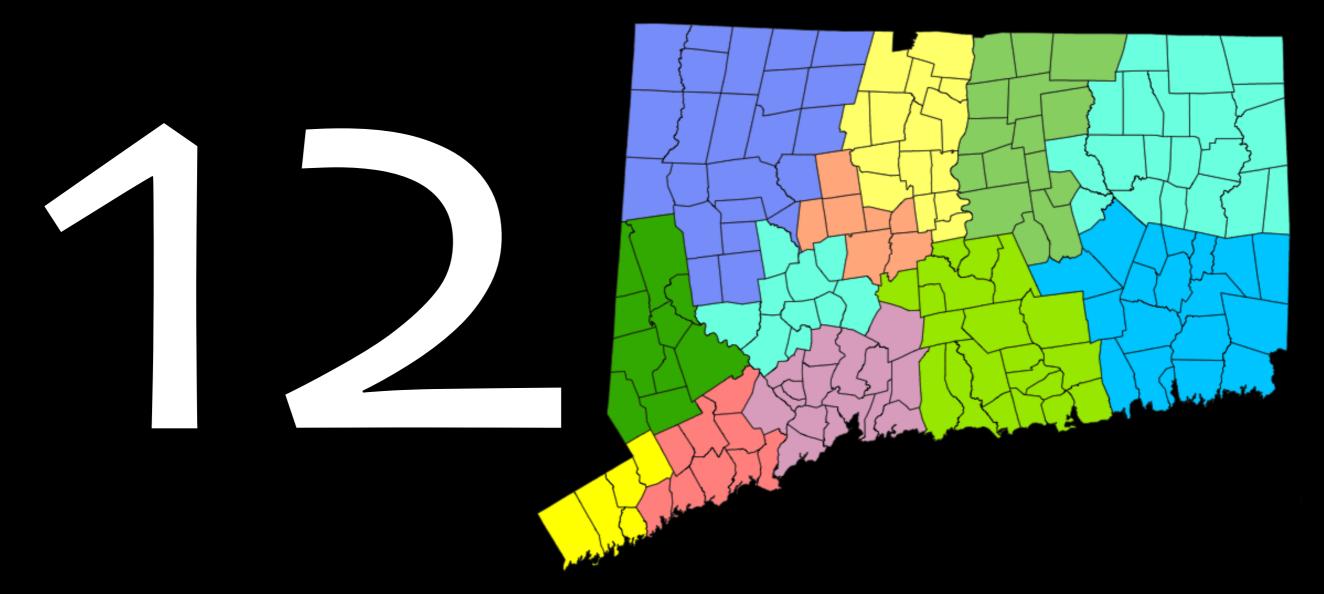


Minority

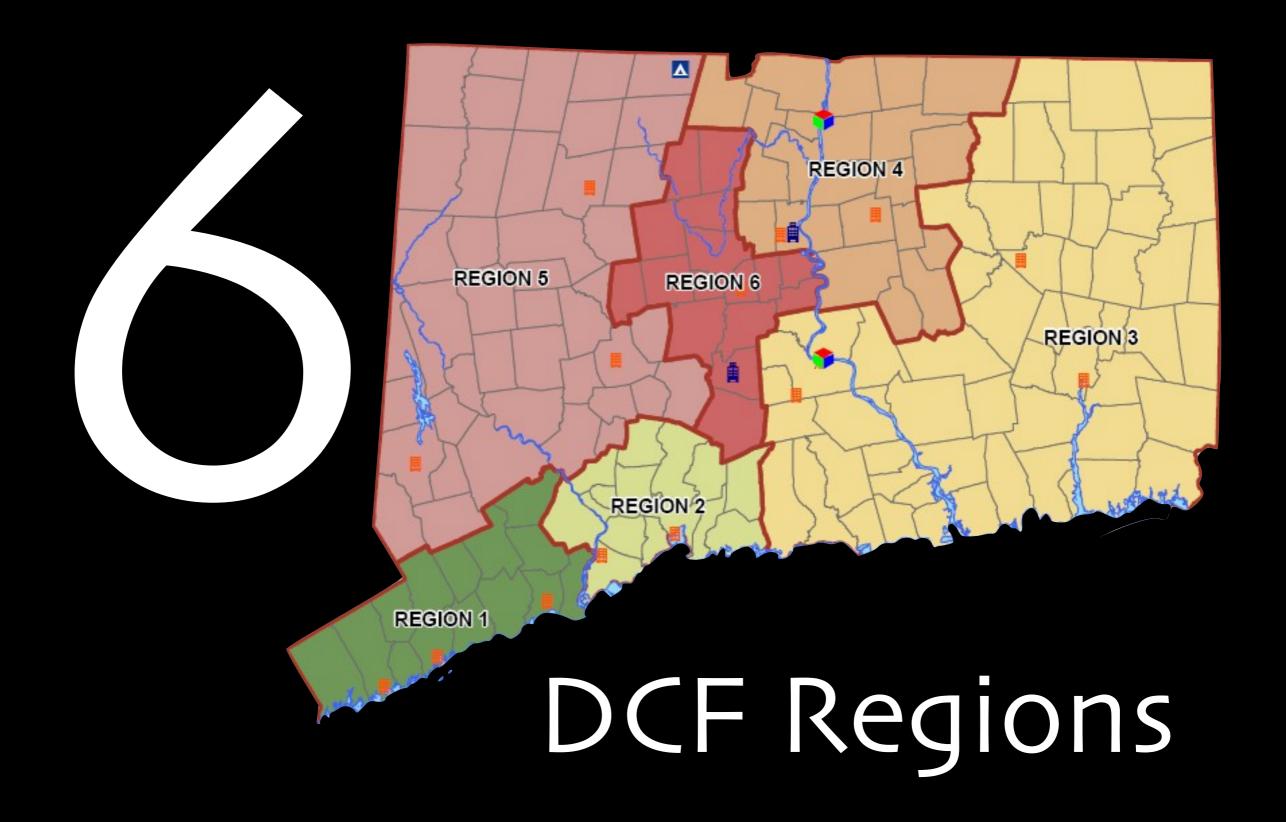
Population Areas

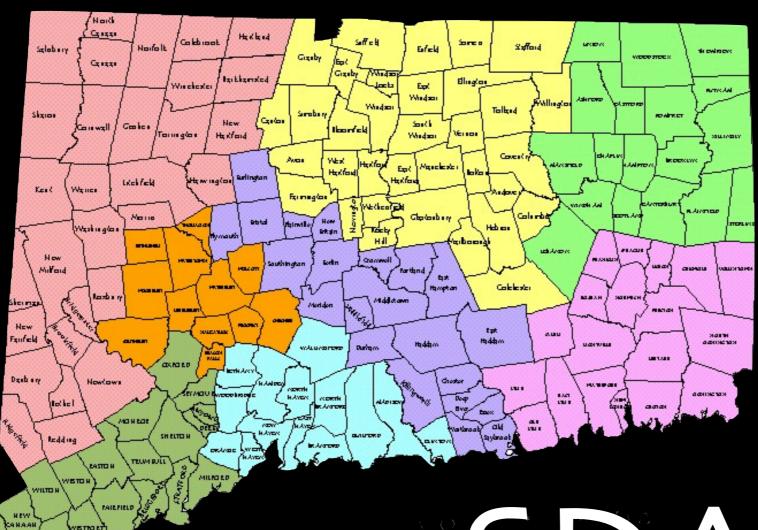


Community Companion Home Regions, DDS

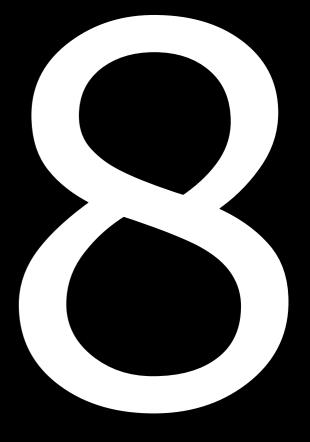


Sub-Regions for the Department of Mental Health and Addiction Services

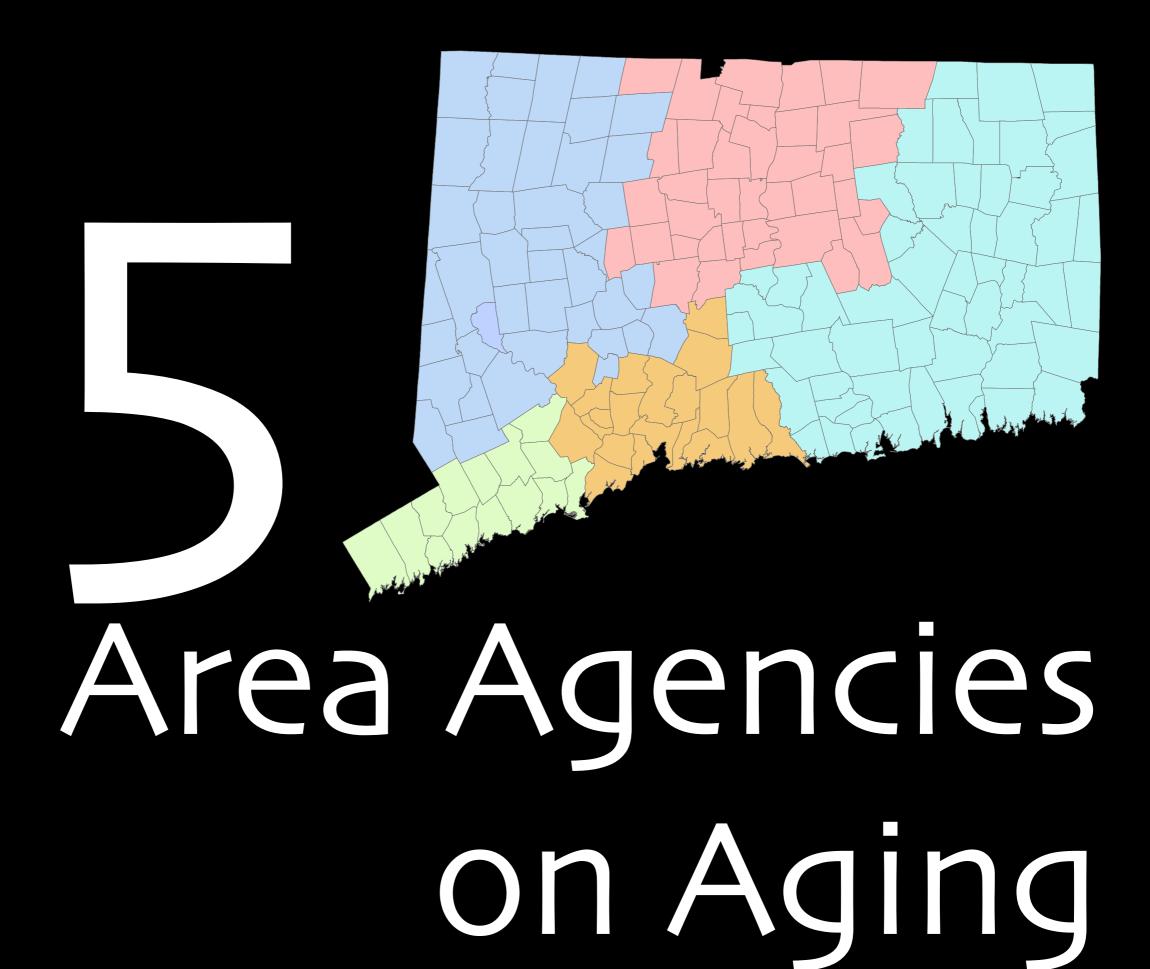




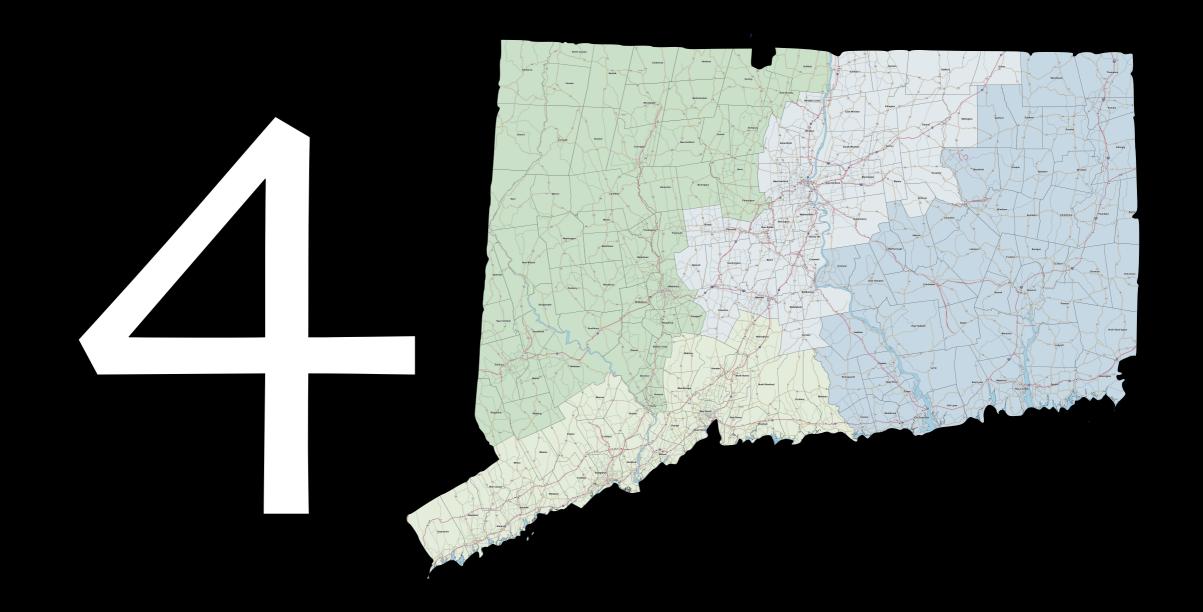
GERRHWICH'



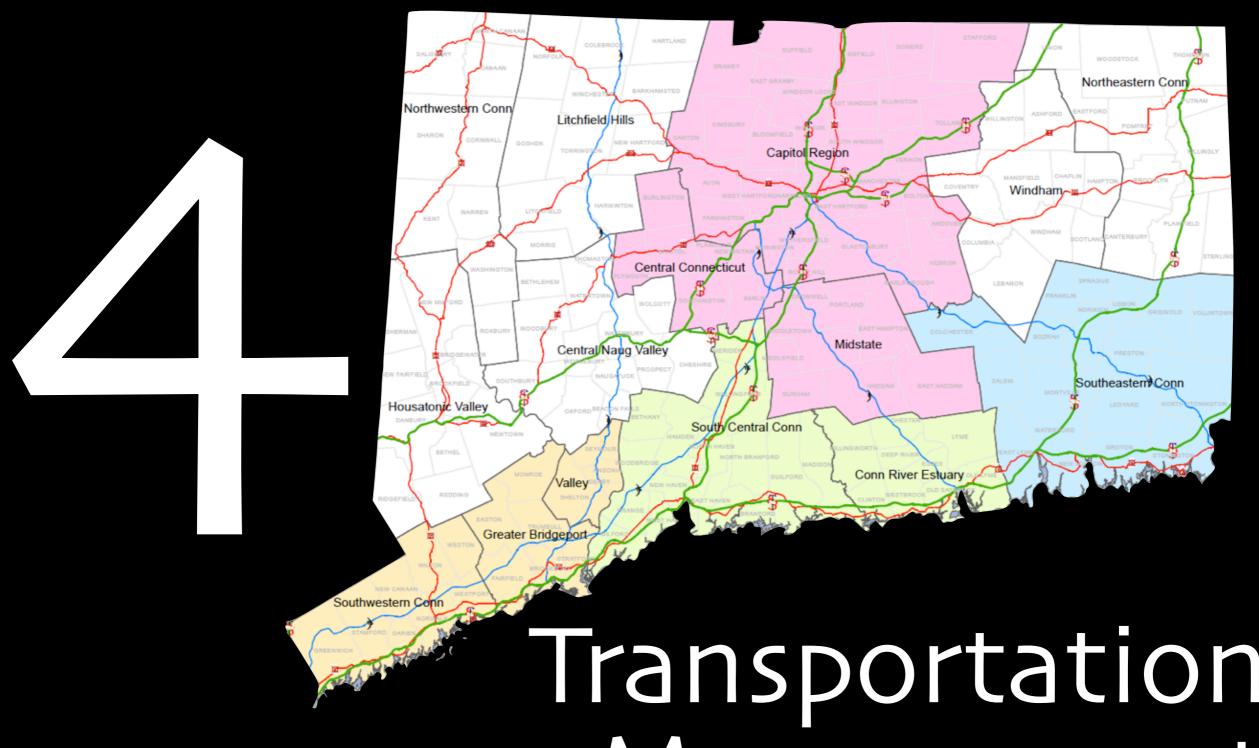
SDAS



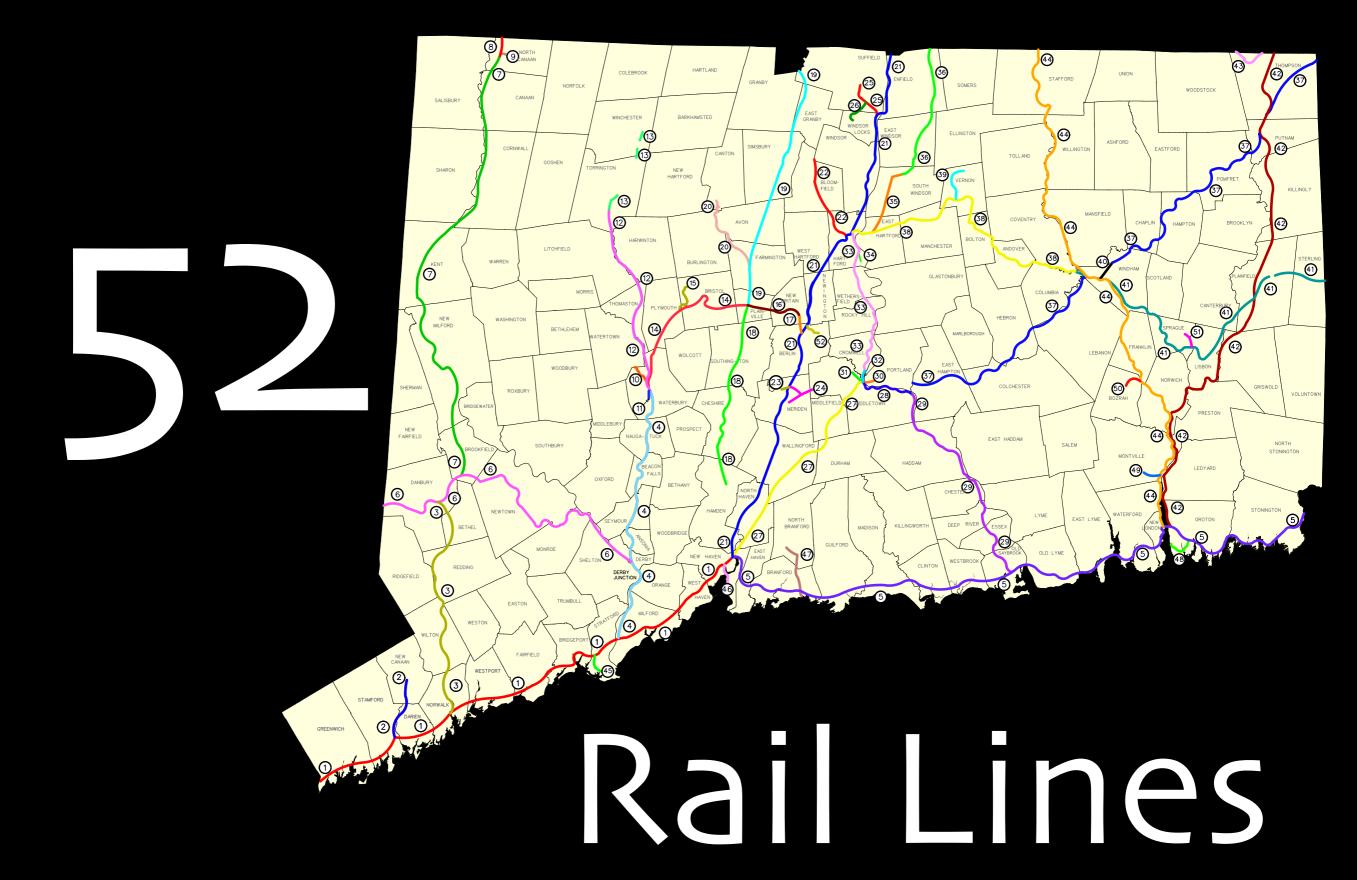


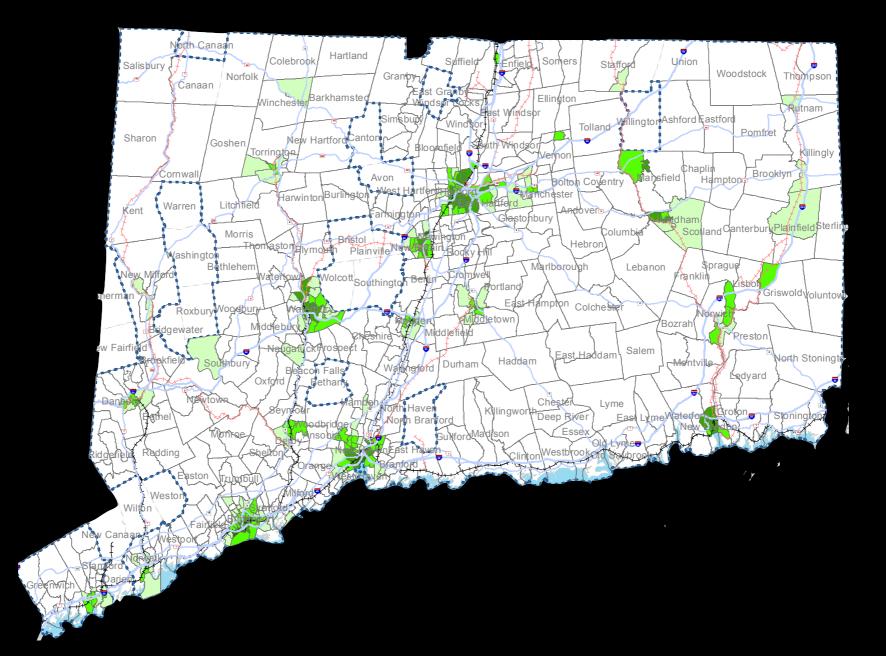


State Highway Network Areas

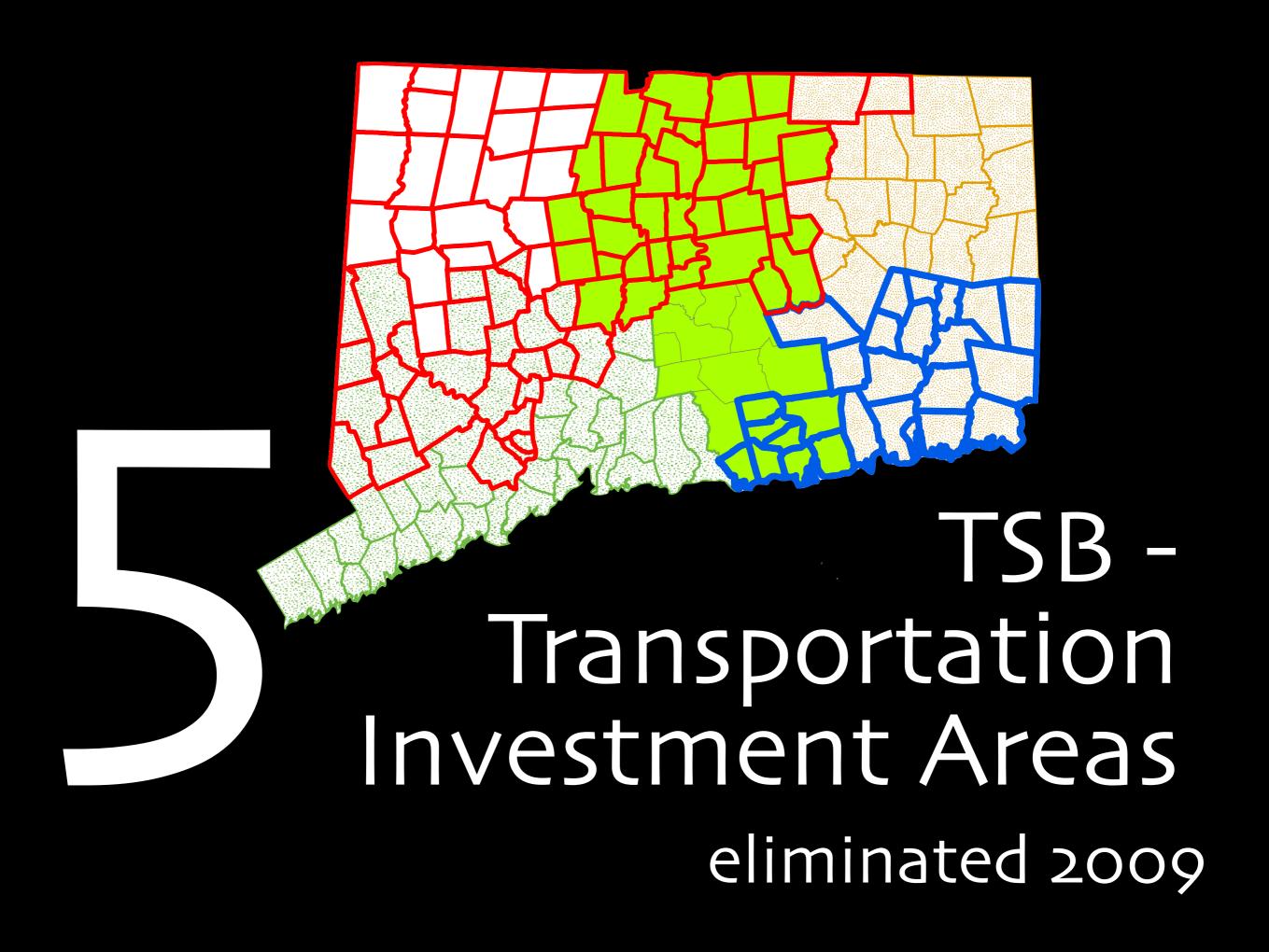


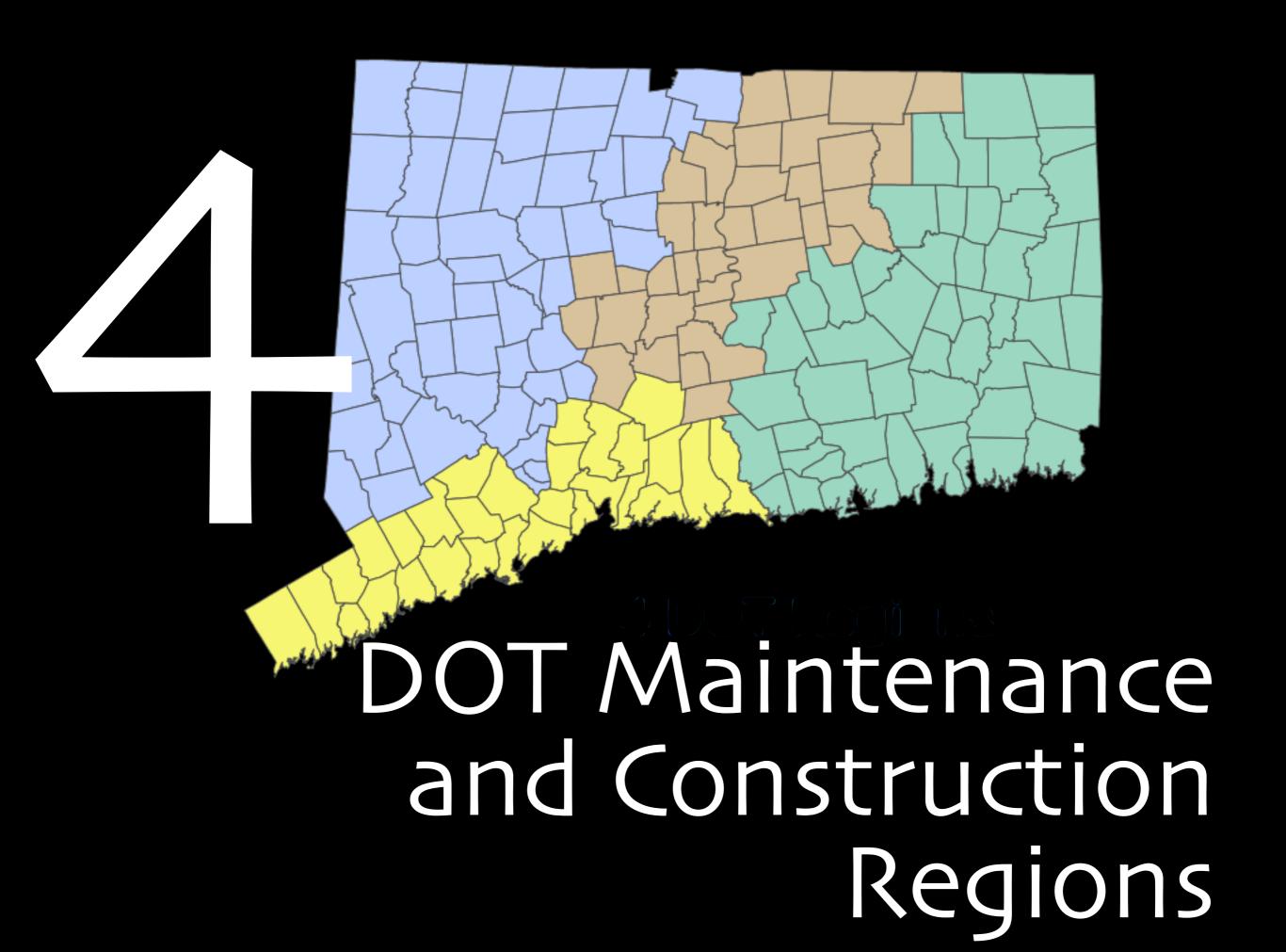
Transportation Management Areas





Towns Served by 5310 Vehicles Service Areas - Low Income



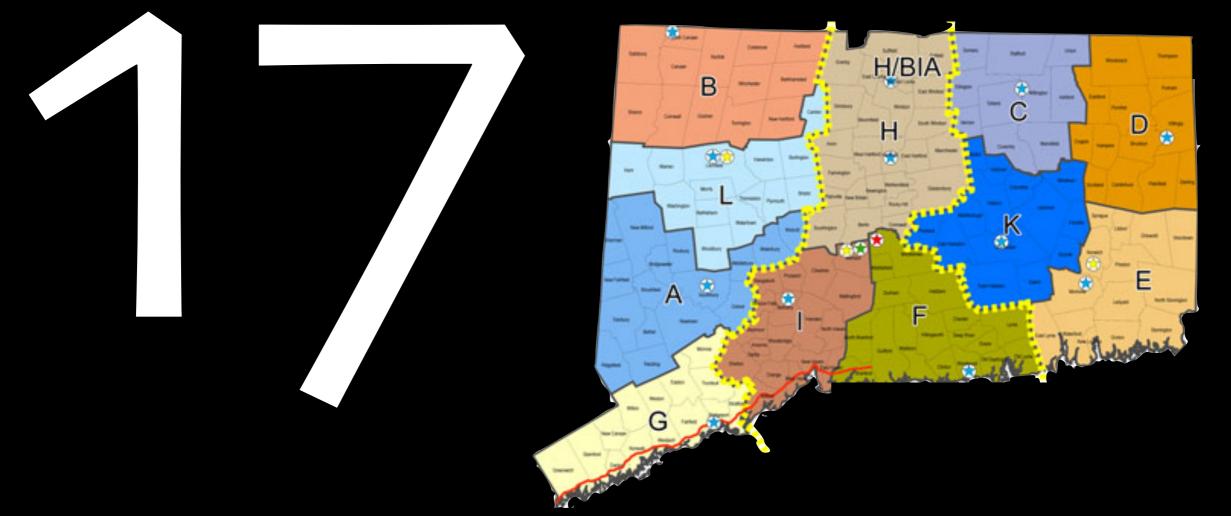




Public Transit Providers



Towns Served by 5310 Vehicles for Elderly and Disabled Persons Service Areas



State Police Facilities

Municipal Police Departments

Ansonia Police Department Avon Police Department Berlin Police Department Bethel Police Department Bloomfield Police Department Branford Police Department Bridgeport Police Department Bridgeport Park Police

Department Bristol Police Department

Brookfield Police Department

Canton Police Department Cheshire Police Department Clinton Police Department Coventry Police Department

Cromwell Police

Department

Danbury Police Department Darien Police Department Derby Police Department East Hampton Police

Department

East Hartford Police

Department

East Haven Police

Department

East Lyme Police Department

East Windsor Police Department

Easton Police Department Enfield Police Department

Fairfield Police Department Farmington Police

Department

Glastonbury Police

Department

Granby Police Department

Greenwich Police

Department

Groton City Police

Department

Groton Town Police

Department

Groton Long Point Police

Department

Guilford Police Department Hamden Police Department Hartford Police Department Killingly Police Department

Madison Department of

Police Services

Manchester Police

Department

Mansfield Police

Department

Meriden Police Department Middlebury Police

Department

Middletown Police Department

Milford Police Department

Monroe Police Department Montville Police

Department

Naugatuck Police

Department

New Britain Police

Department

New Canaan Police

Department

New Haven Police

Department

New London Police

Department

New Milford Police

Department

Newington Police

Department

Newtown Police

Department

North Branford Police

Department

North Haven Police

Department

Norwalk Police Department Norwich Police Department

Old Saybrook Police

Department

Orange Police Department

Plainfield Police Department

Plainville Police Department Putnam Police Department

Ridgefield Police

Department

Rocky Hill Police

Department

Seymour Police Department Shelton Police Department

Simsbury Police Department

South Windsor Police

Department Southbury Police

Department

Southington Police

Department

Stamford Police Department

Stonington Police

Department

Stratford Police Department Suffield Police Department

Thomaston Police

Department

Torrington Police

Department

Trumbull Police Department

[9]

Vernon Police Department

Wallingford Police Department

Waterbury Police Department

Waterford Police

Department Watertown Police

Department

West Hartford Police

Department

West Haven Police

Department

Weston Police Department

Westport Police

Department

Wethersfield Police

Department

Willimantic Police

Department

Wilton Police Department

Winchester Police

Department

Windsor Police Department

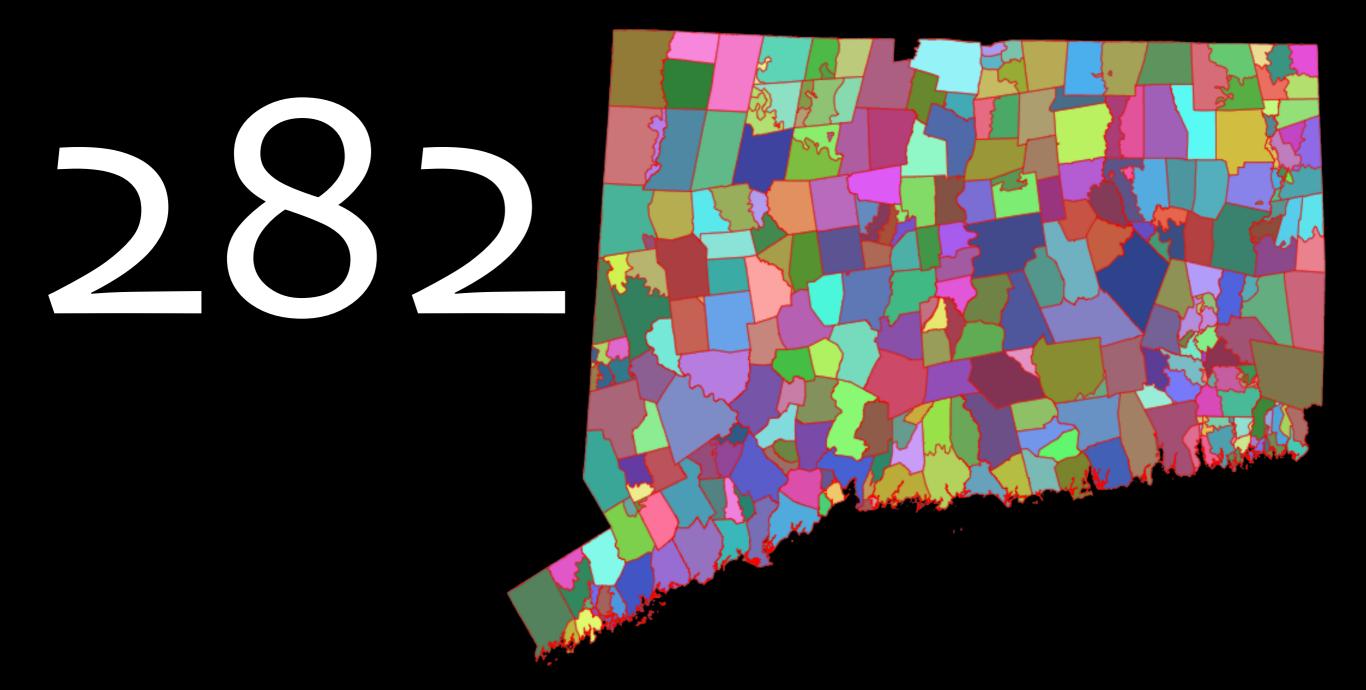
Windsor Locks Police

Department

Wolcott Police Department

Woodbridge Police

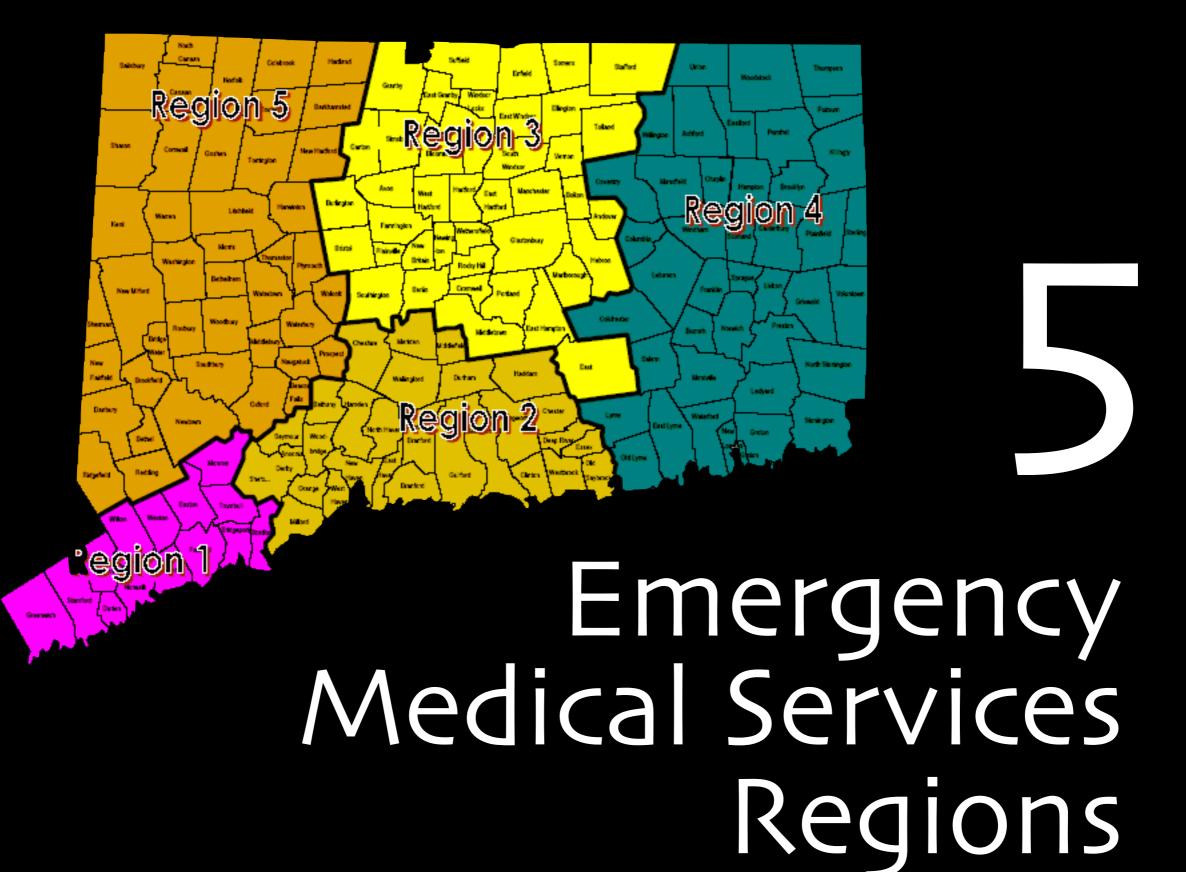
Department



Fire Districts



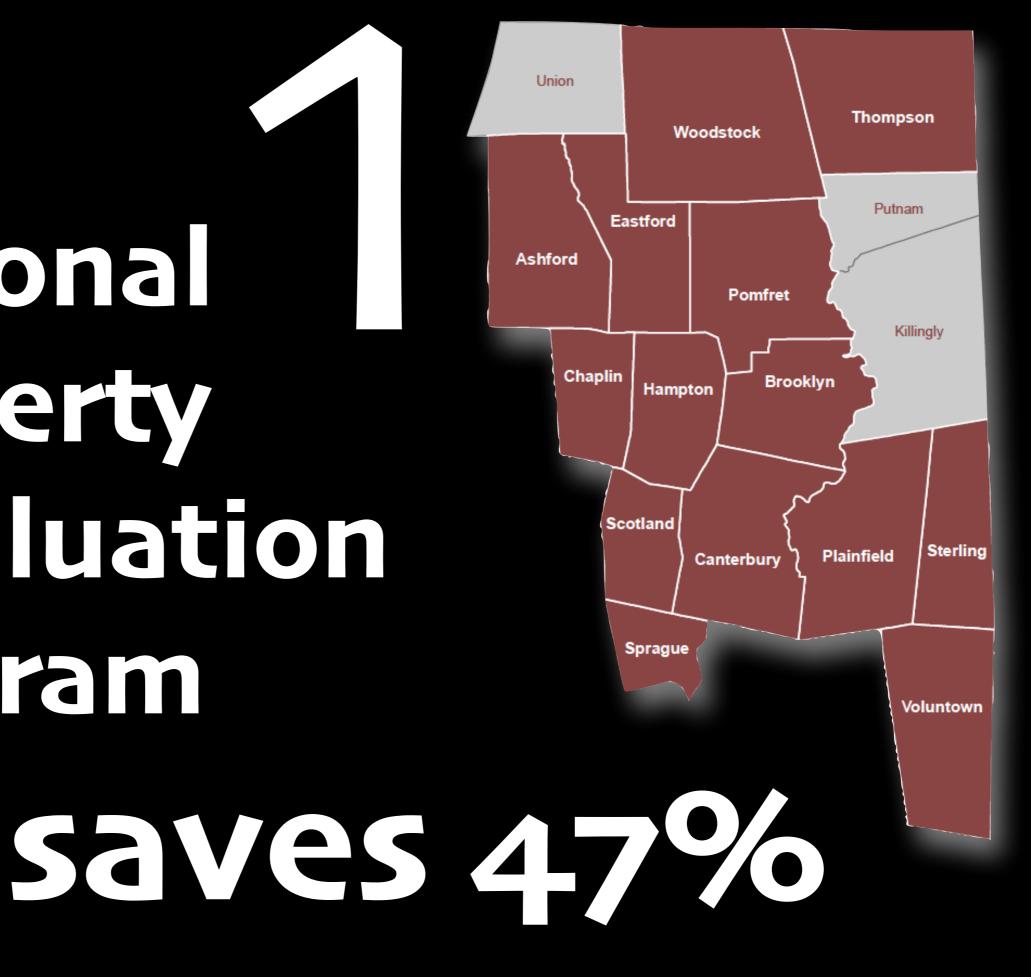
EMS Responders

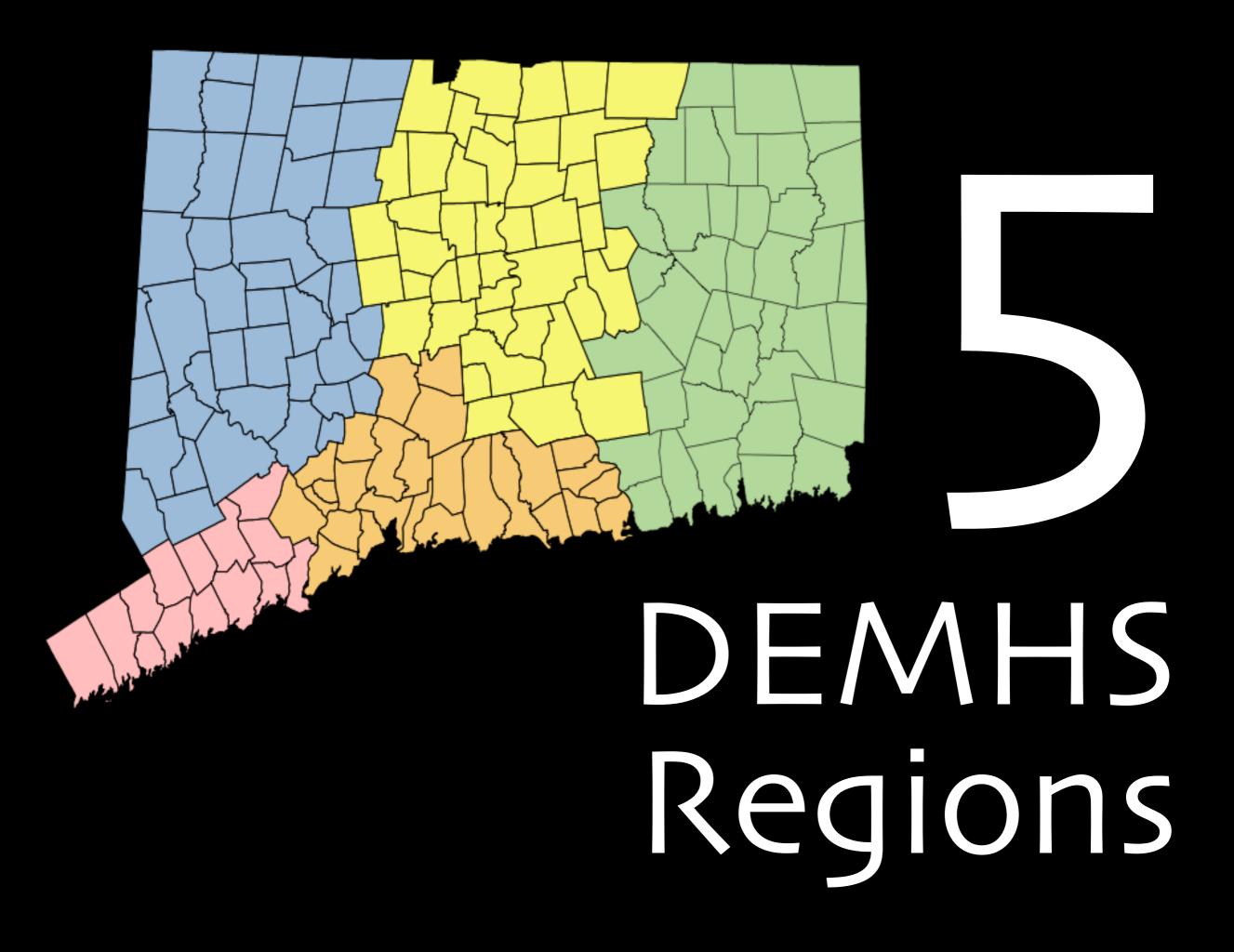




Town Emergency Services Plans

Regional Property Revaluation Program





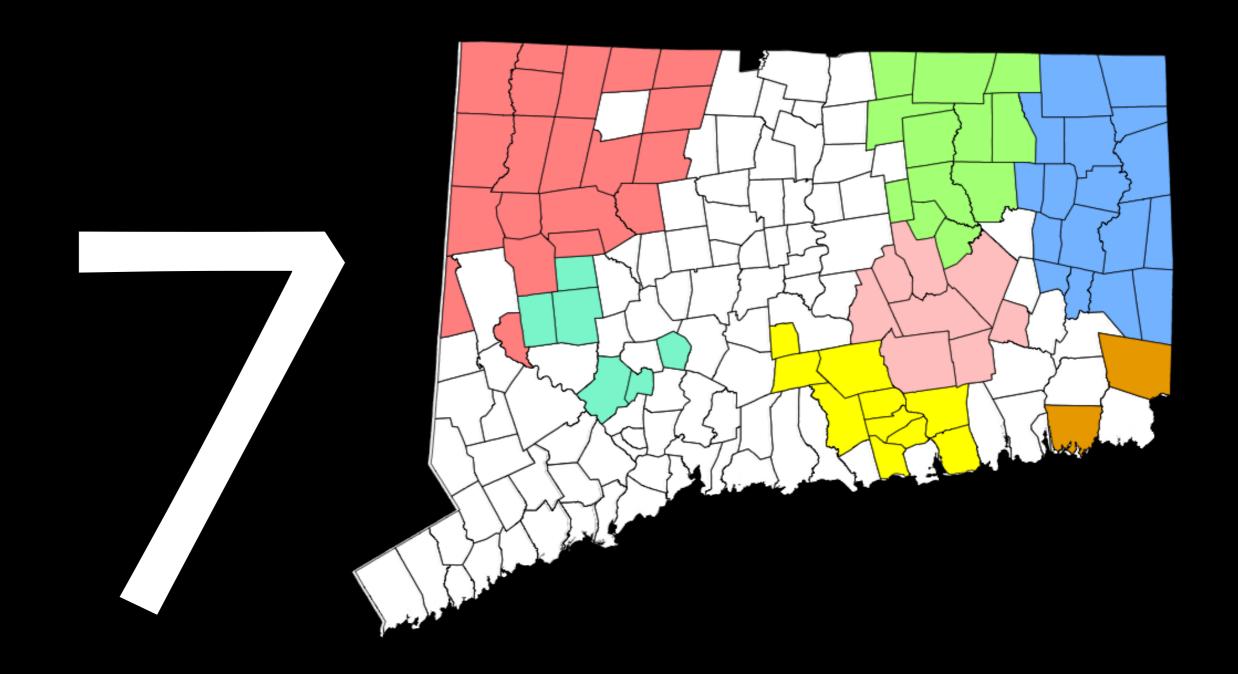
Public Safety Answering Points

911

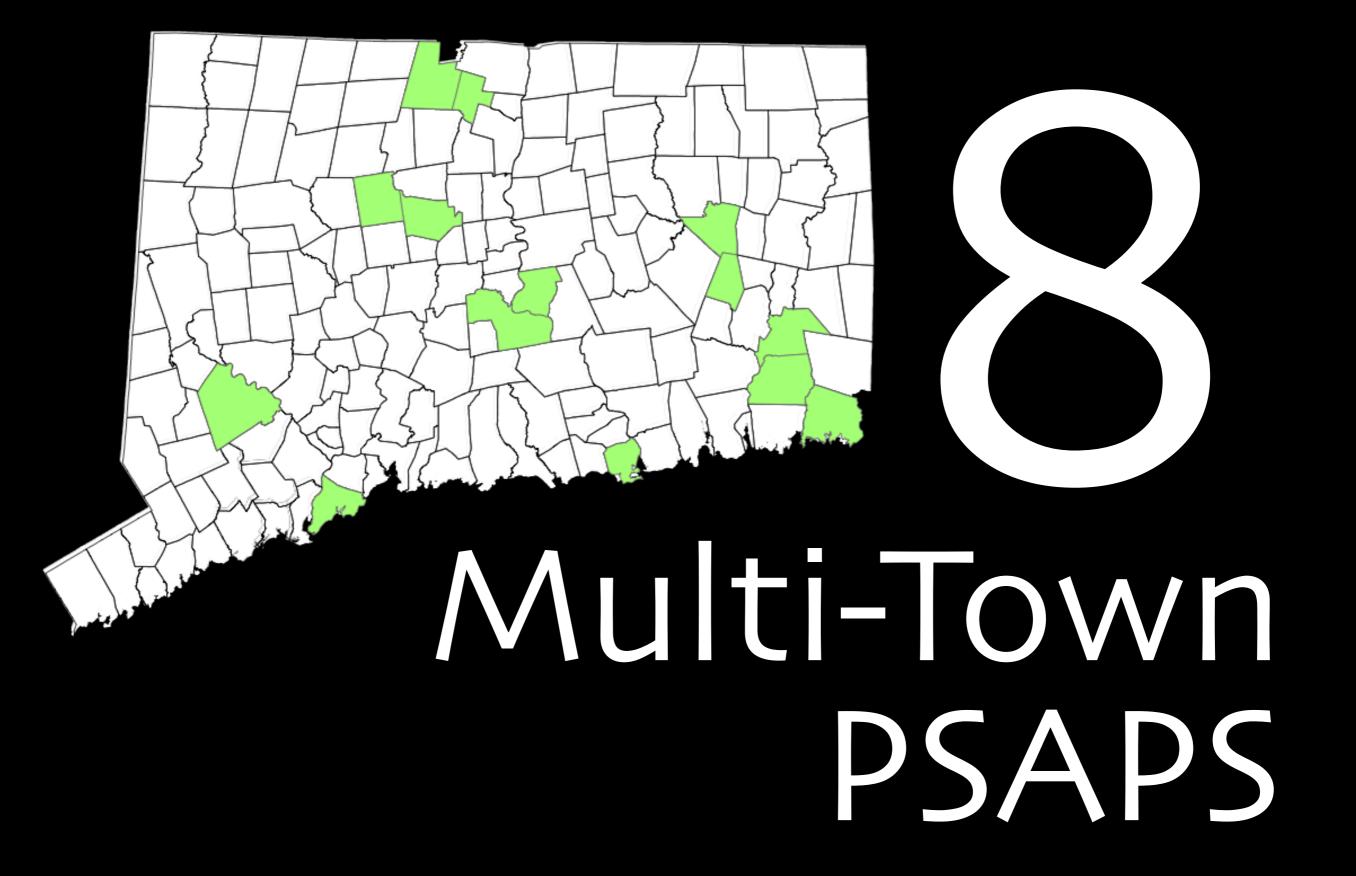
OT most fragmented PSAPS per 100k population

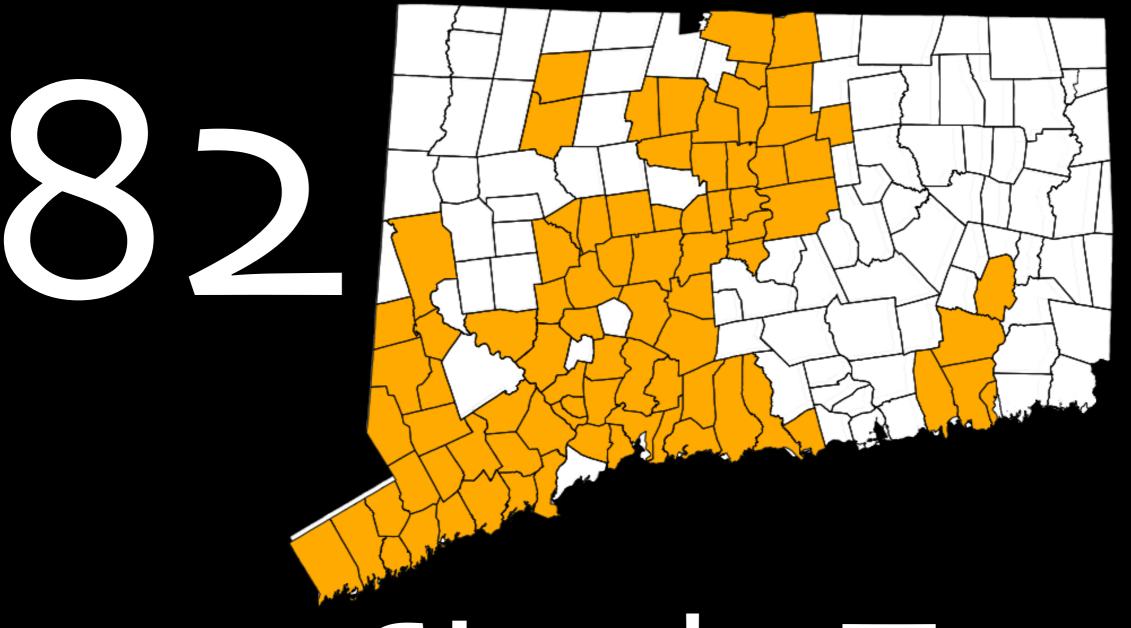
101 most fragmented PSAPS per governments served

AED most fragmented PSAPS per square miles



Regional PSAPS



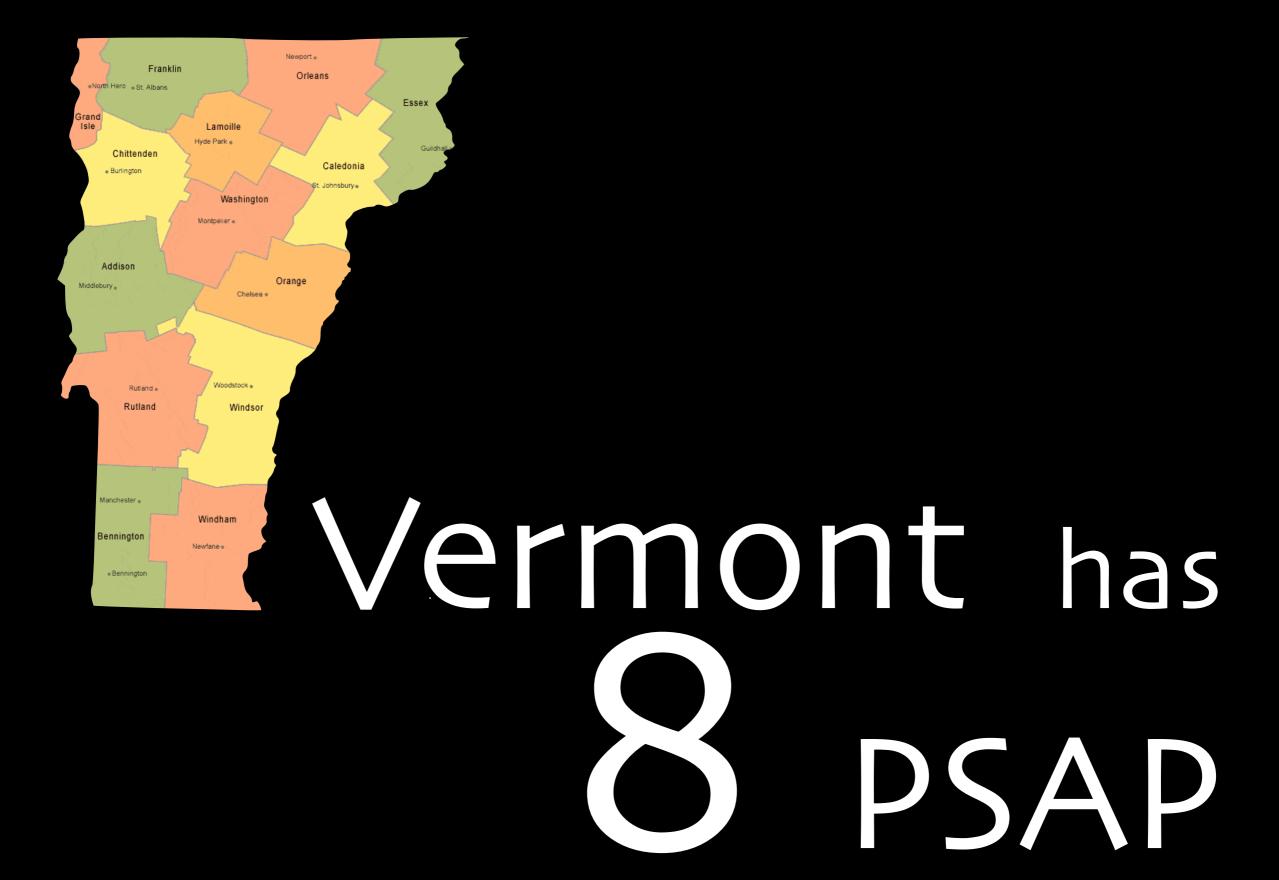


Single Town PSAPS

New Hampshire has

1 primary PSAP

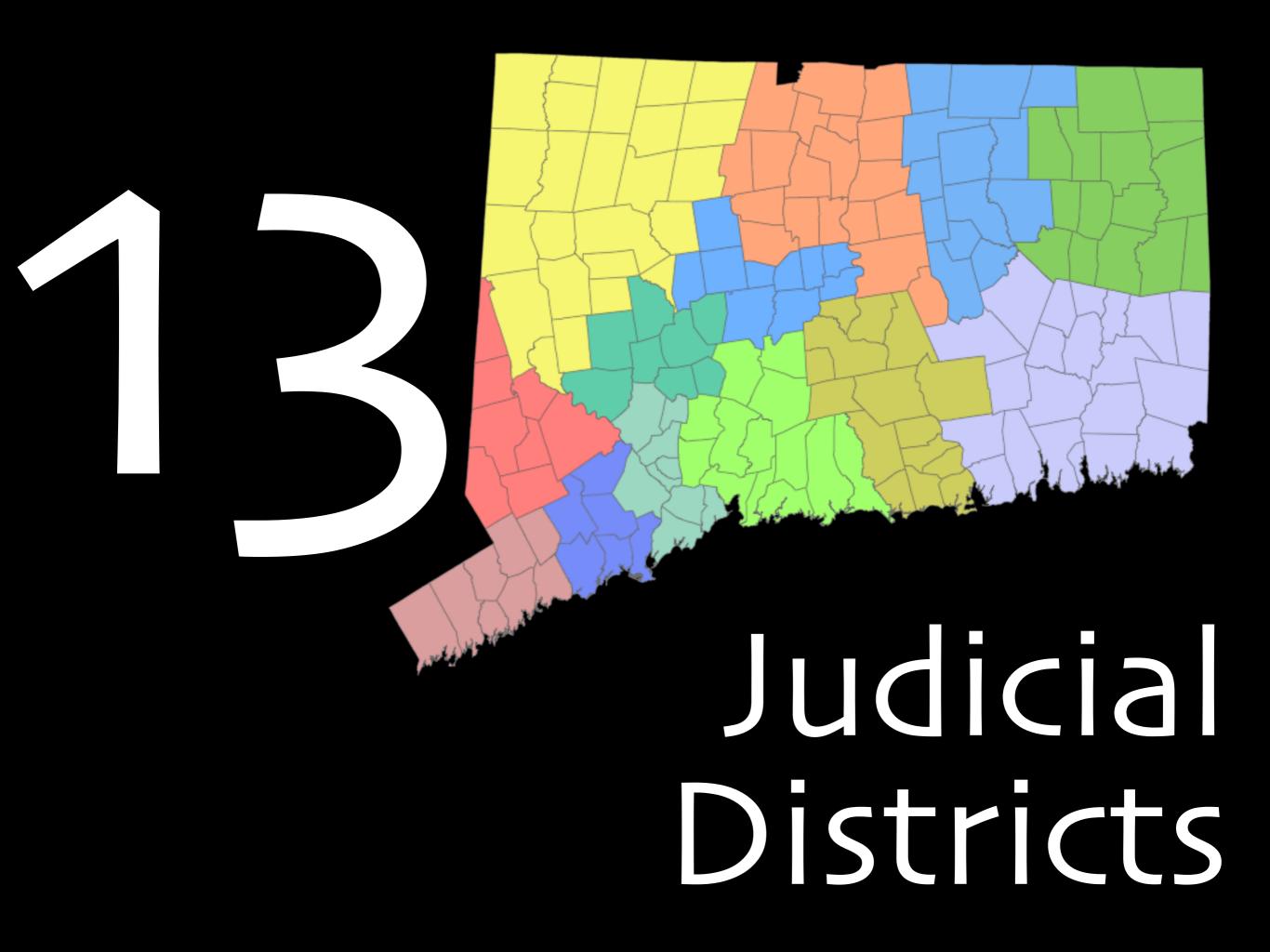


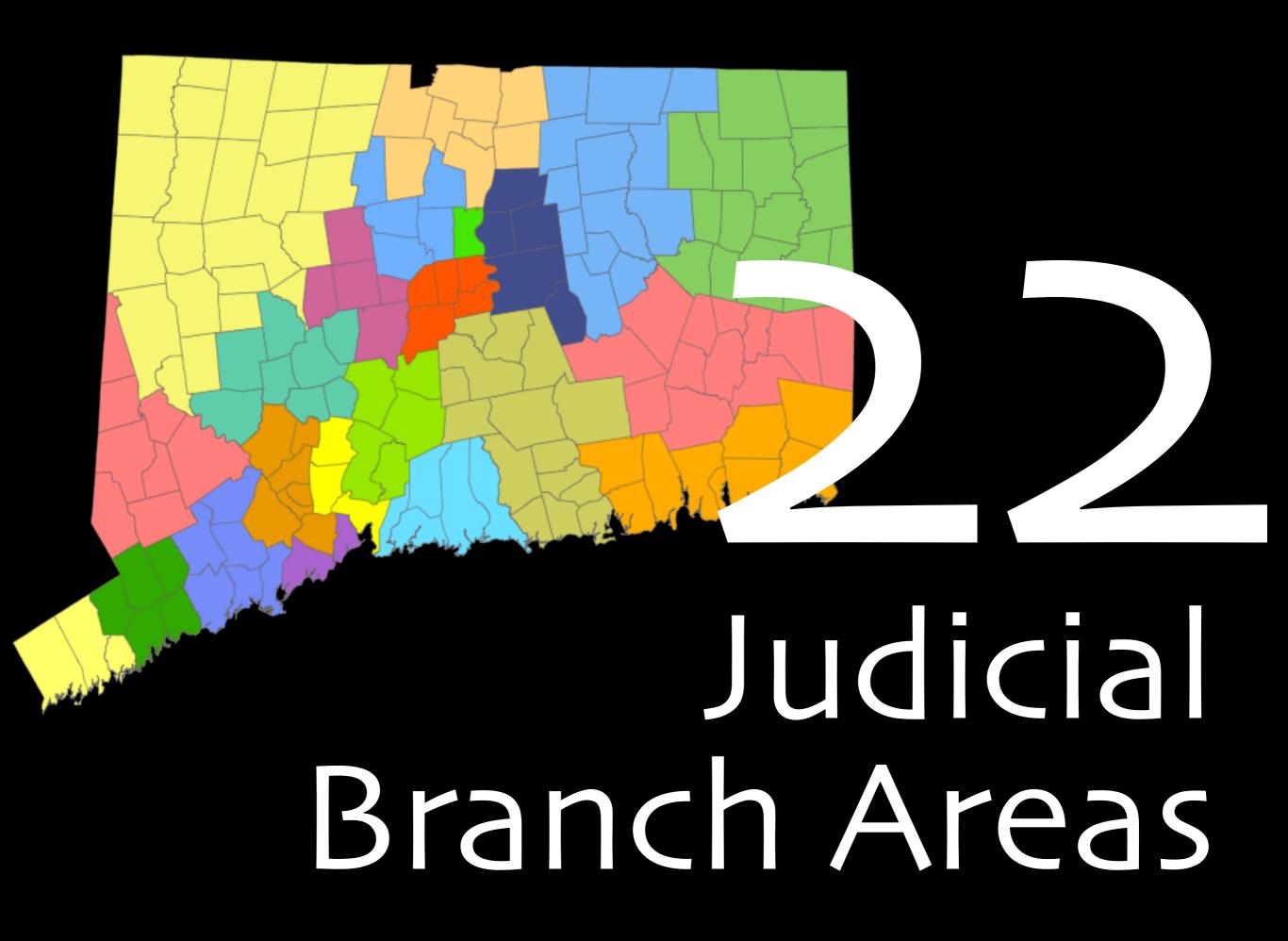


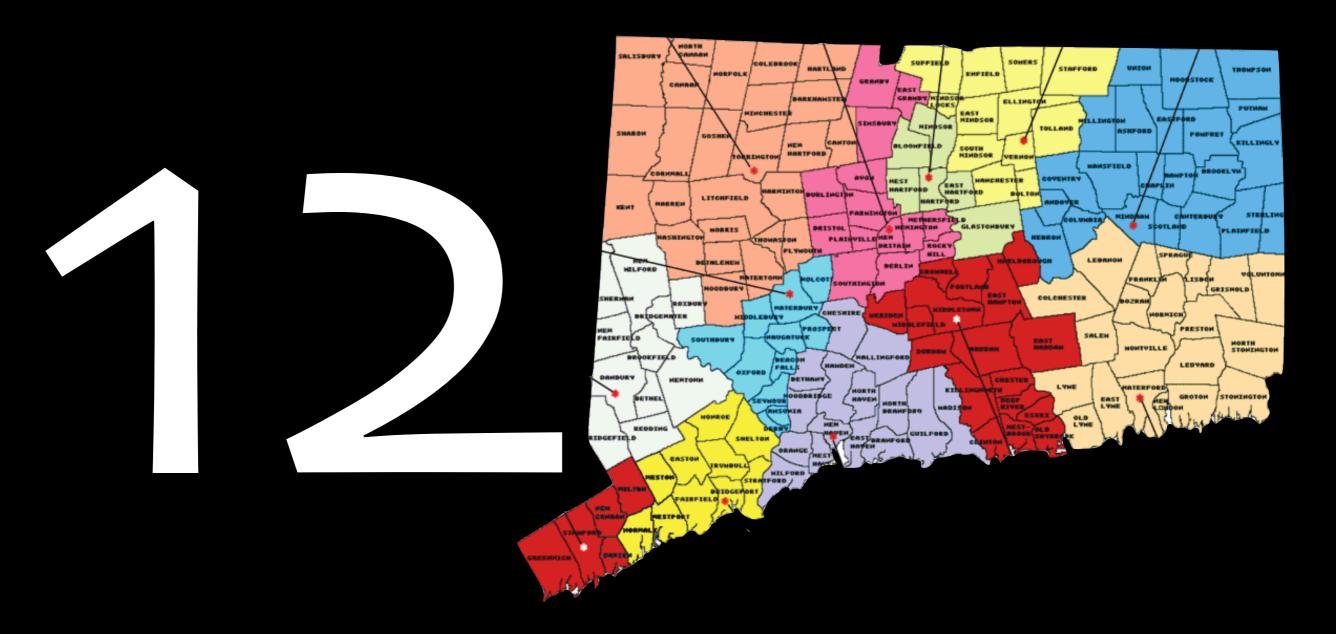
Consolidation by county would result in having eight PSAPs across the state and would cut expenses by roughly



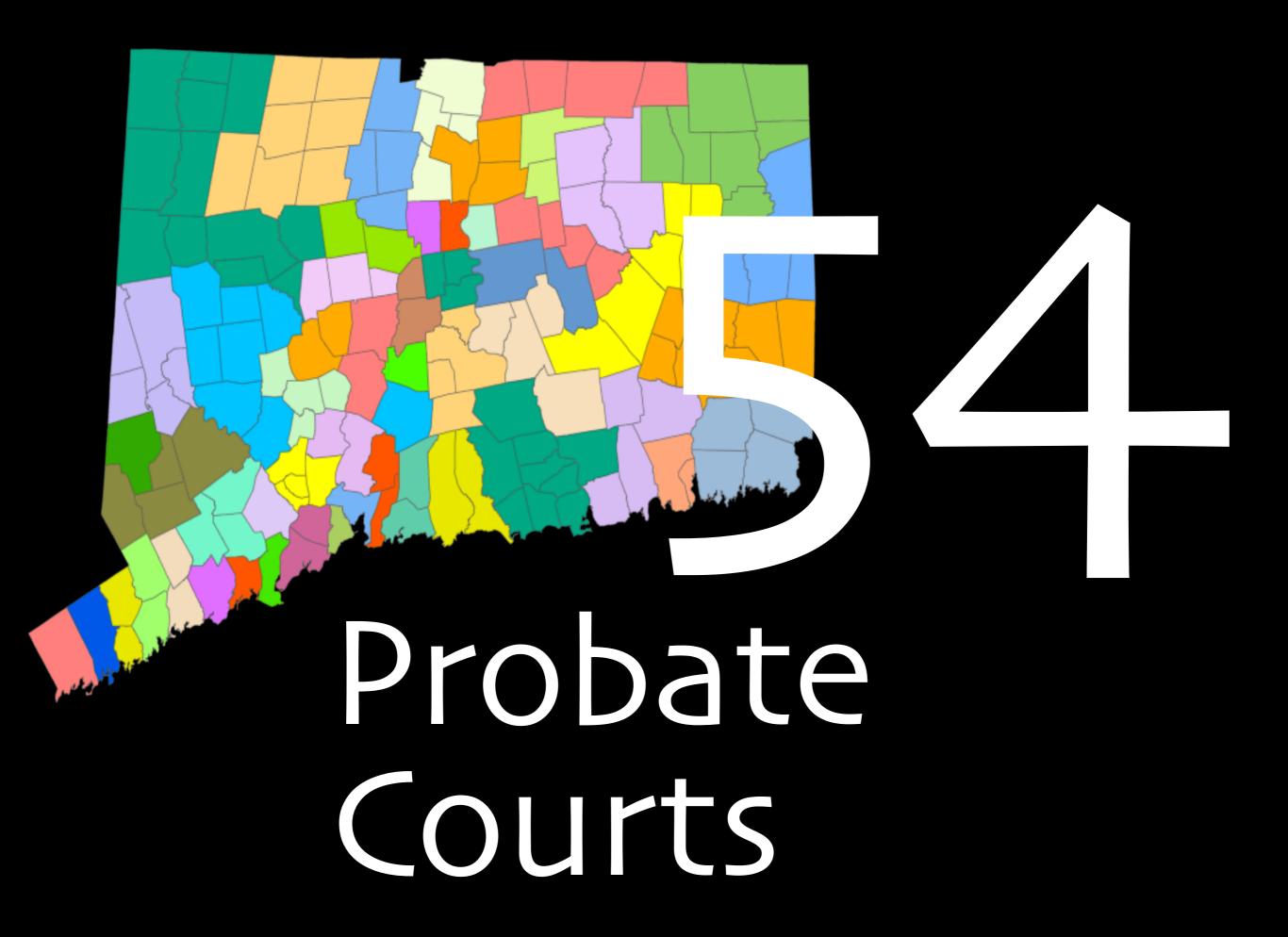
percent



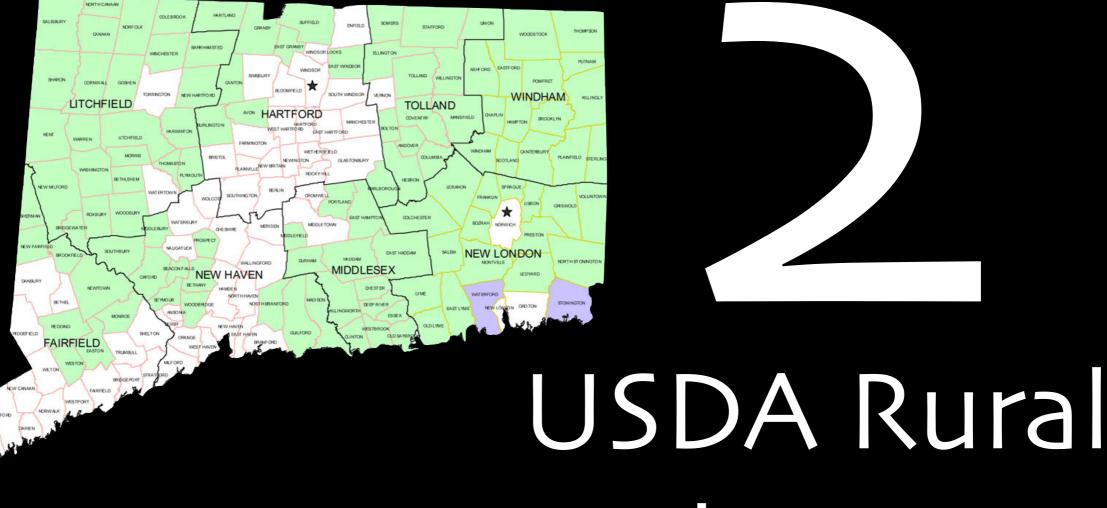




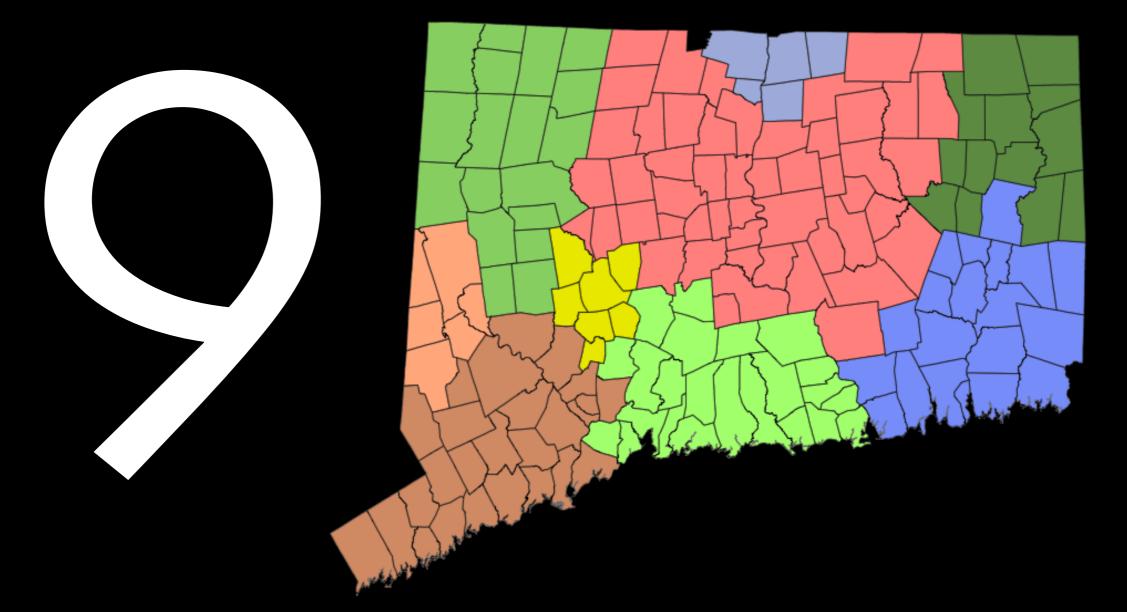
Juvenile Court Districts





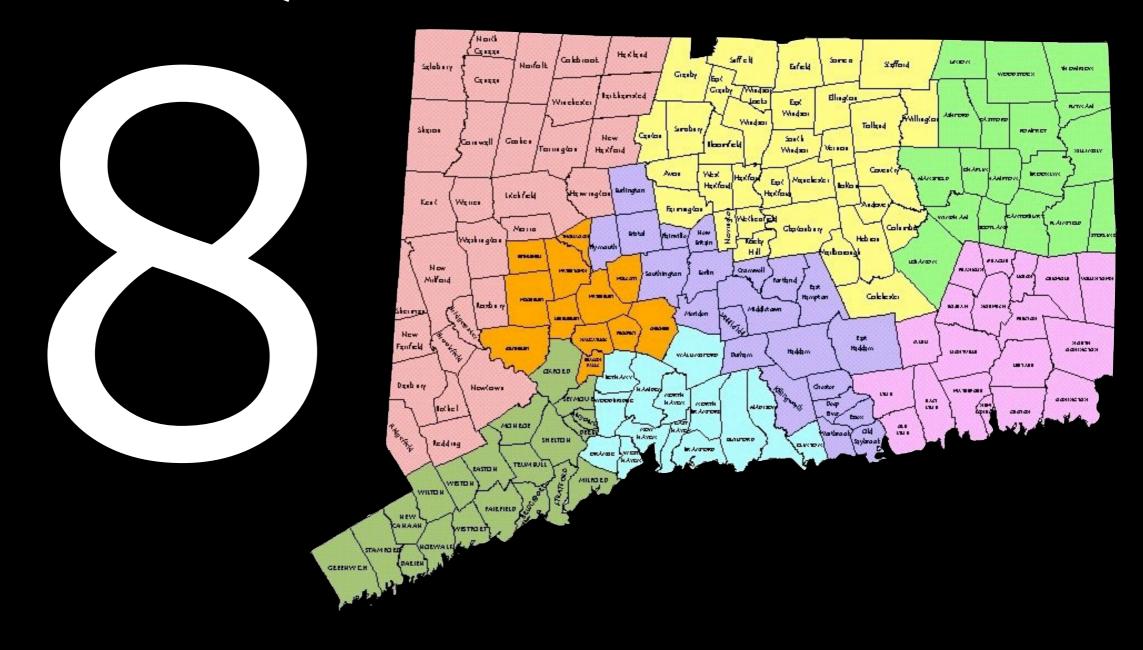


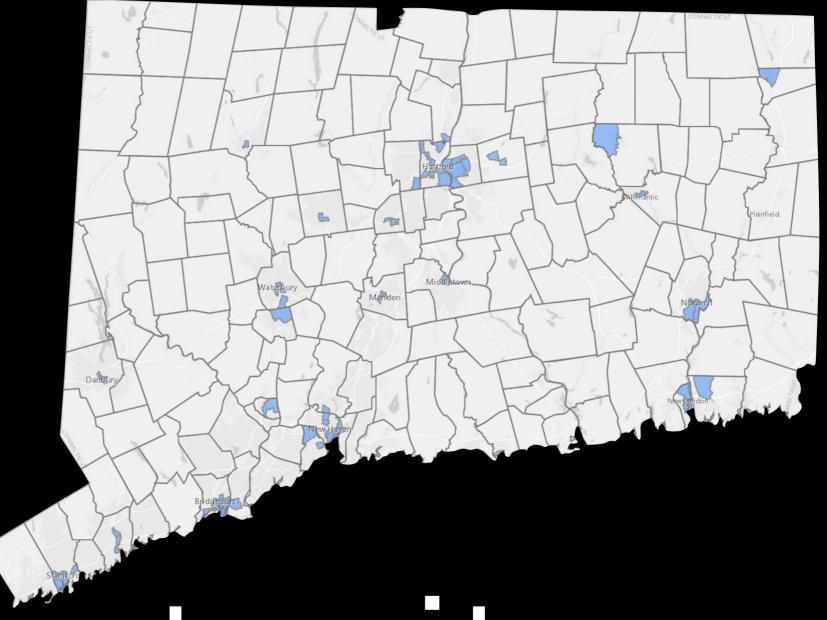
Development Eligible Areas for Housing Programs



Labor Market Areas

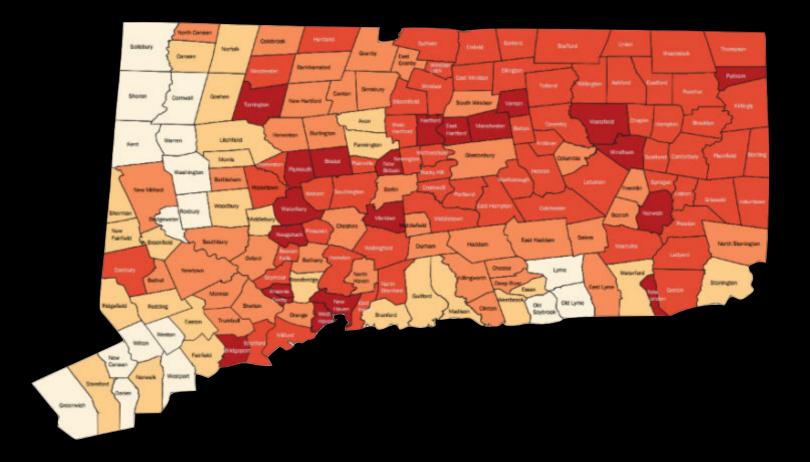
Employment and Training Service Delivery Areas





Opportunity

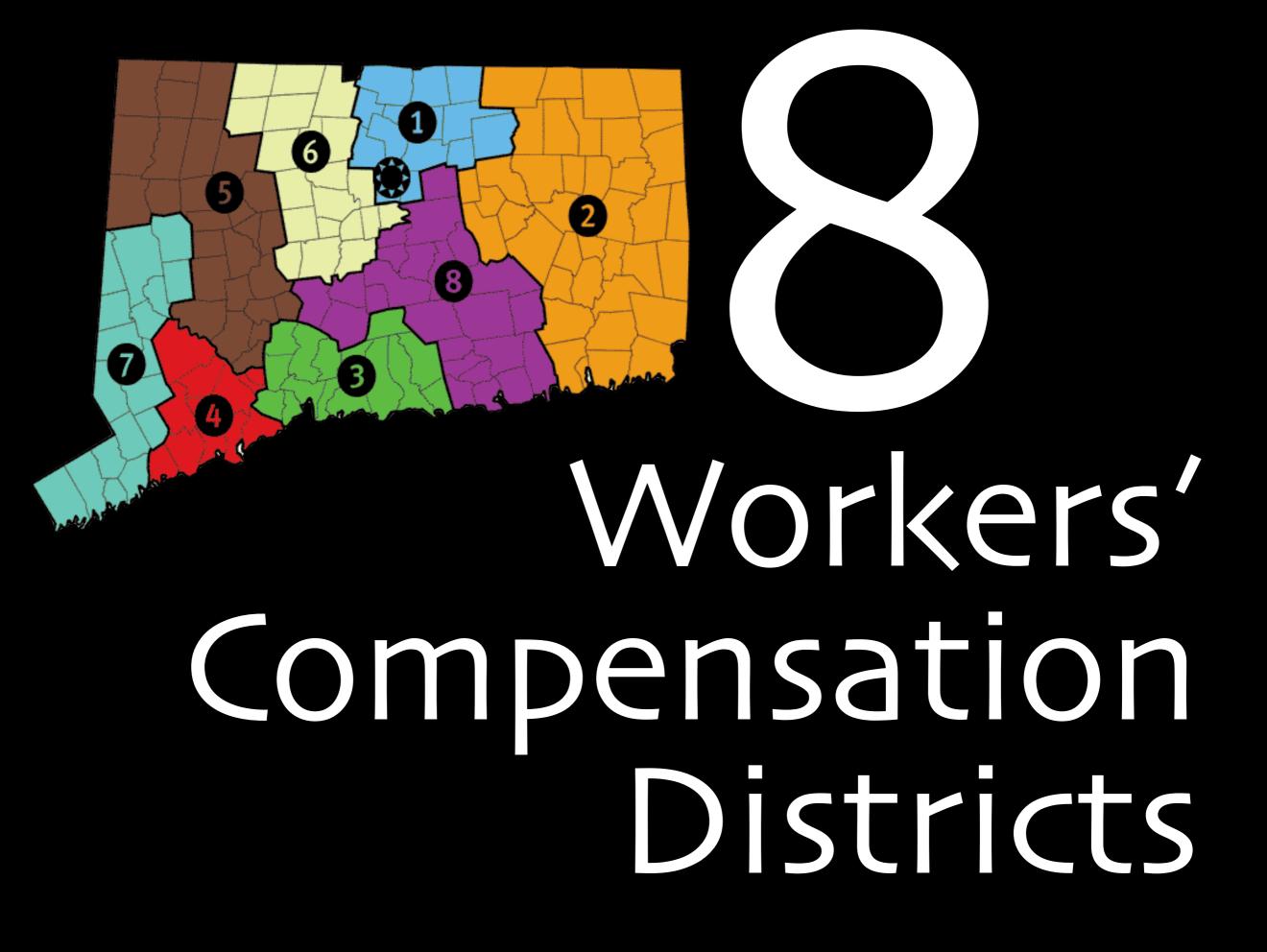
Zones



Municipalities That Did Not Have The Capacity To Raise Enough Revenue To Meet Non-Education Expenses



Brownfield Project by Municipality



Higher Education nstitutions

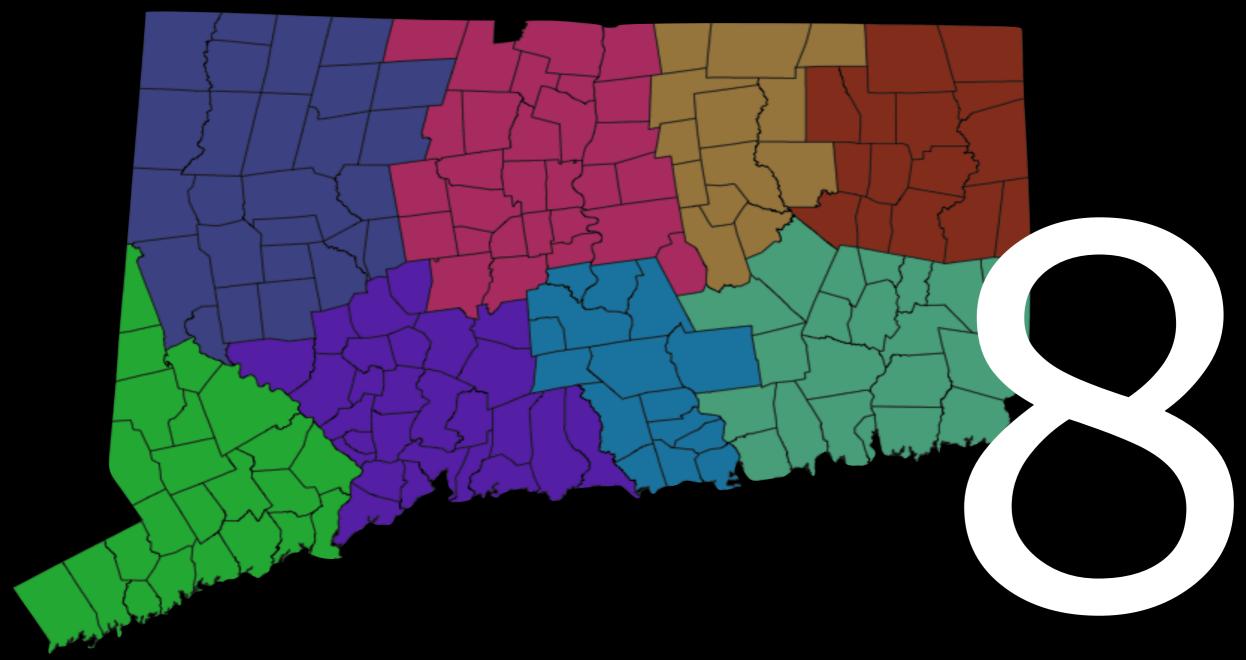
University of Connecticut - University of Connecticut Health Center - Asnuntuck Community College - Capital Community College - Central Connecticut State University - Charter Oak State College - Eastern Connecticut State University - Gateway Community College - Housatonic Community College - Manchester Community College - Middlesex Community College - Naugatuck Valley Community College - Northwestern CT Community College - Norwalk Community College - Quinebaug Valley Community College - Southern Connecticut State University - Three Rivers Community College - Tunxis Community College - Western Connecticut State University



- Asnuntuck Community College
- Capital Community College
- Gateway Community College
- Housatonic Community College
- Naugatuck Valley Community College
- Manchester Community College

- Middlesex Community College
- Northwestern CT Community College
- Norwalk Community College
- Quinebaug Valley Community College
- Three Rivers Community College
- Tunxis Community College

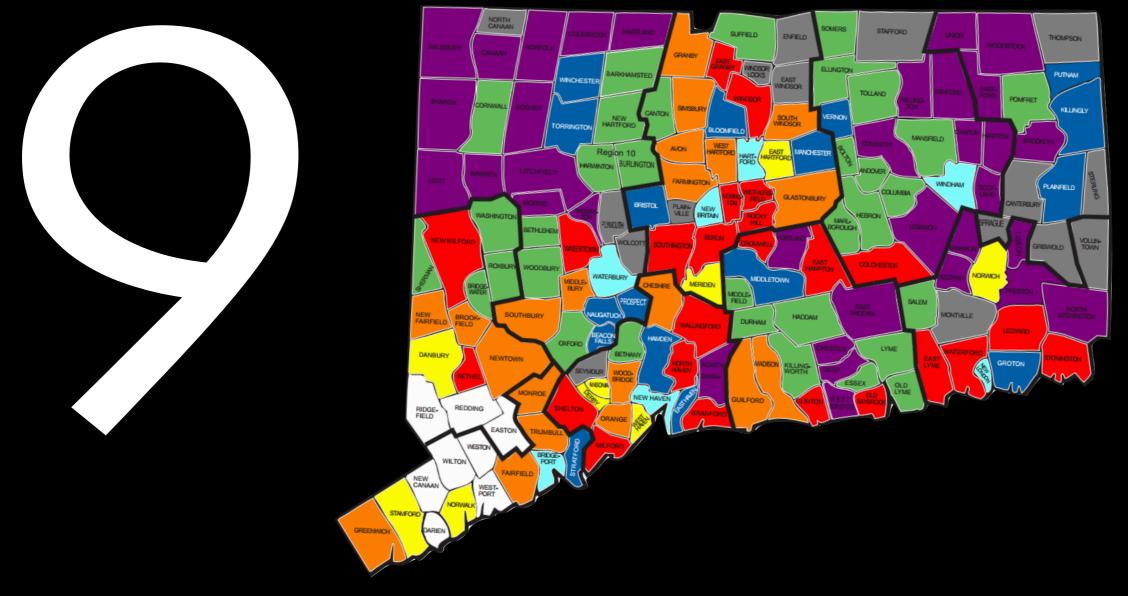




UCONN Cooperative Extension Regions

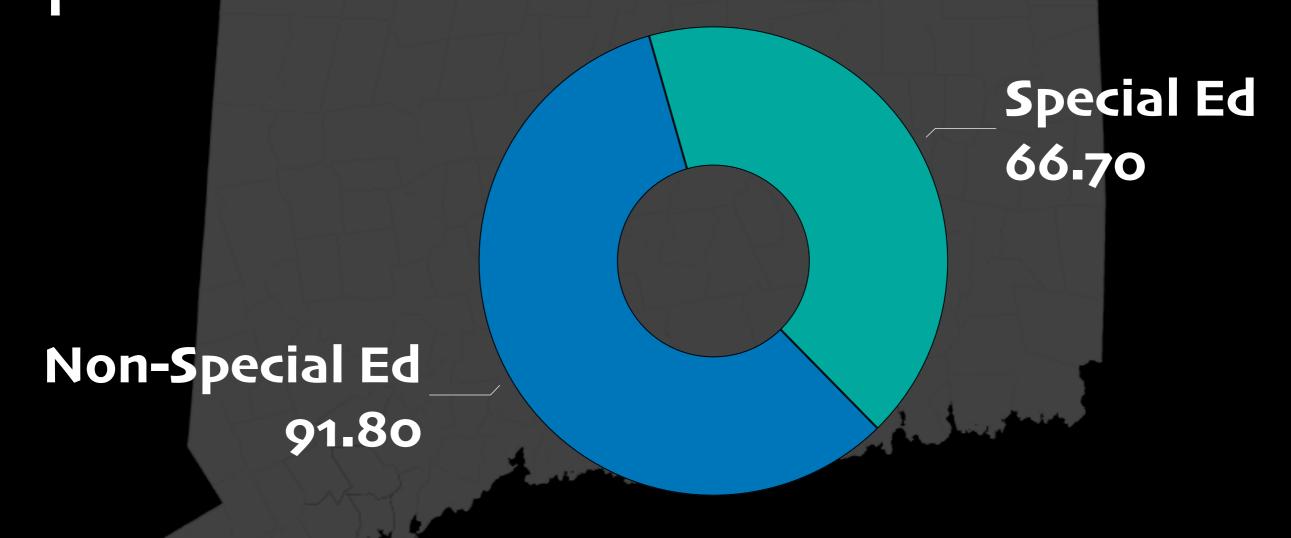
Educational Attainment High School or Higher

90.2% CT 87.3% US



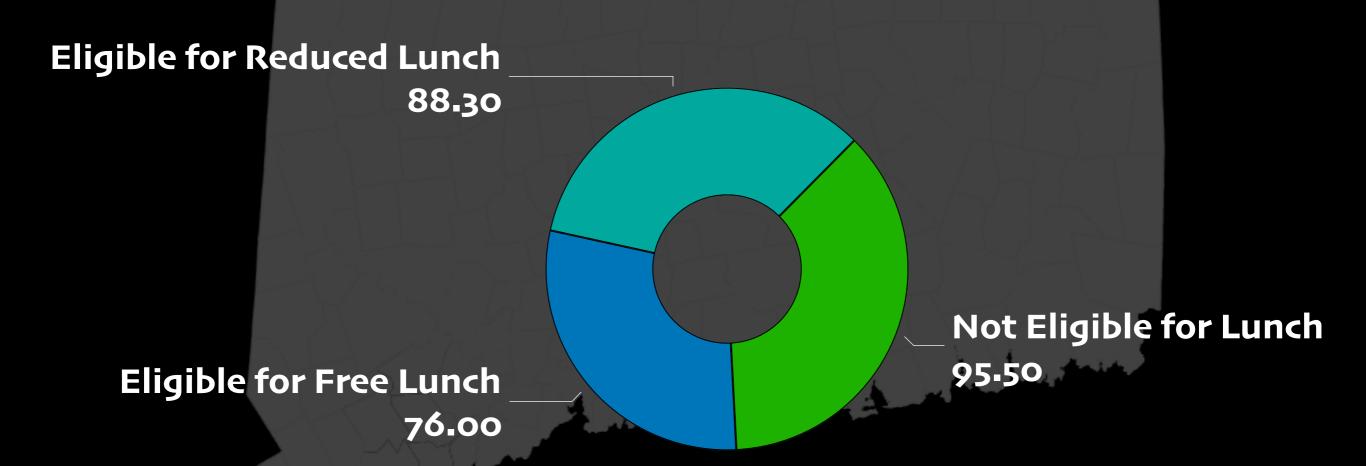
District Reference Groups (DRG) Areas

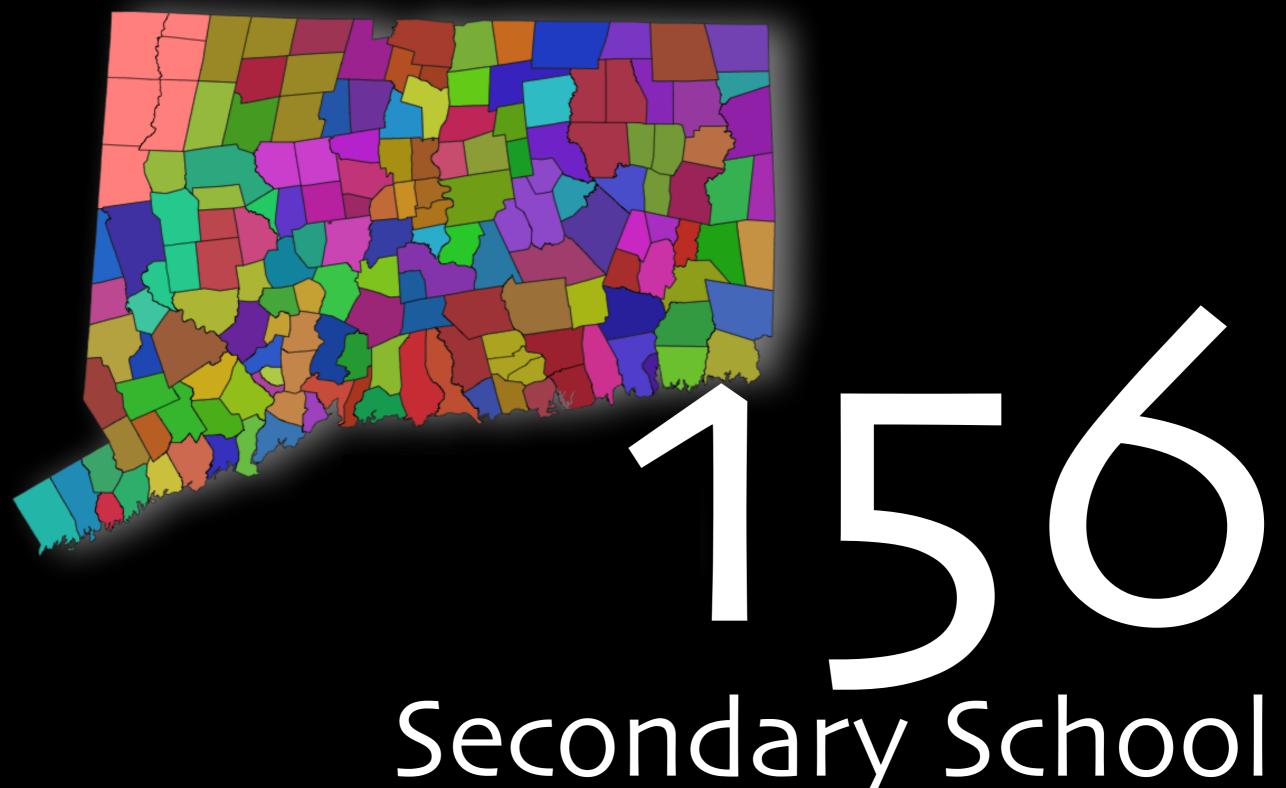
4-year Cohort Graduation Rates by Special Ed Status



Alliance Districts

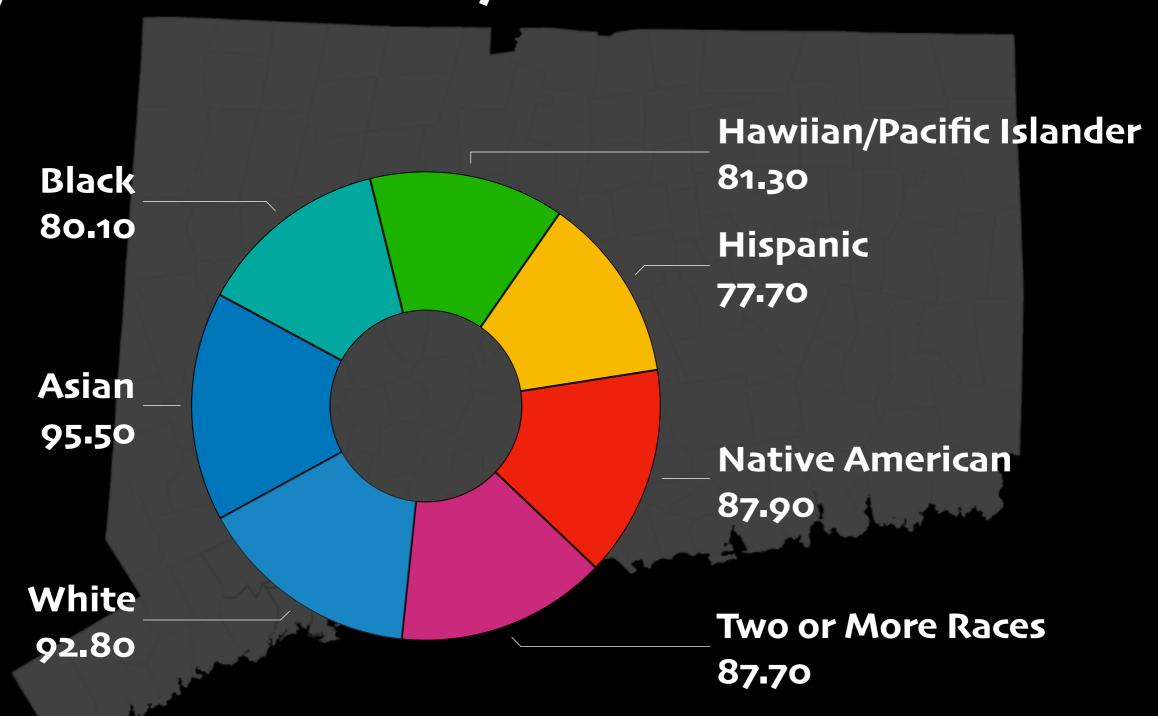
4-year Cohort Graduation Rates for Free or Reduced Lunch

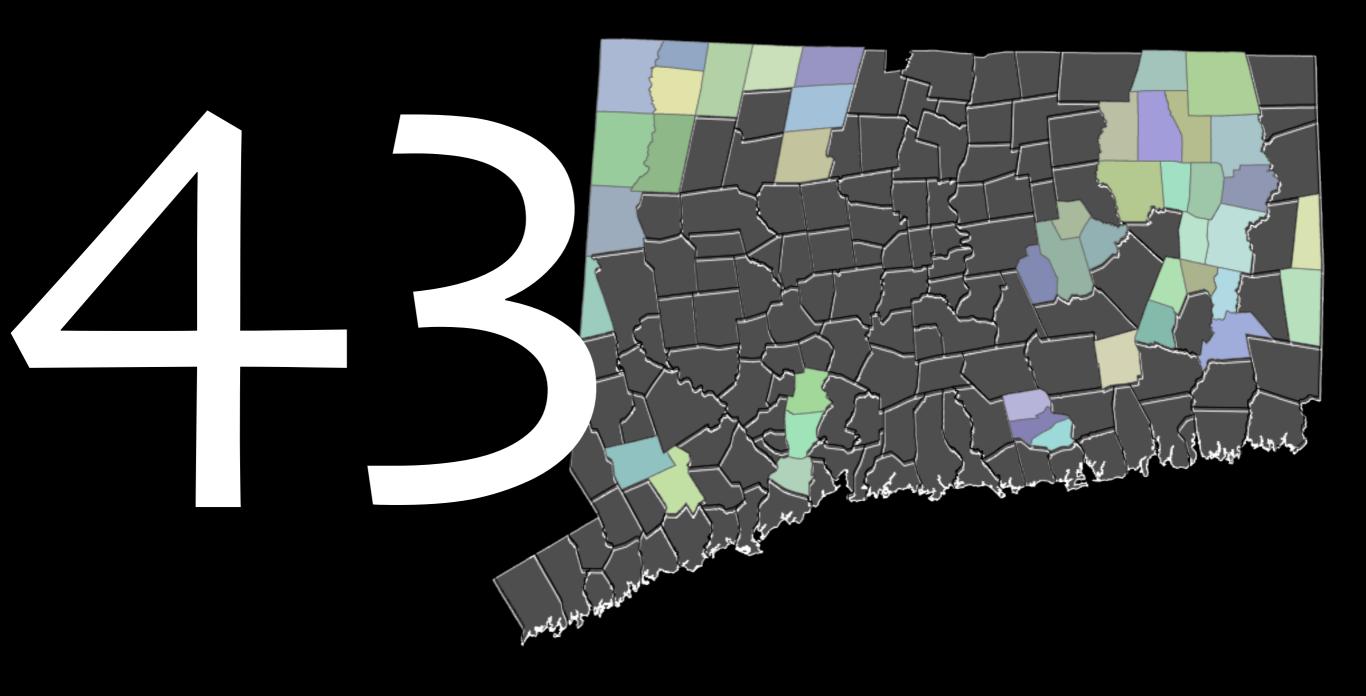




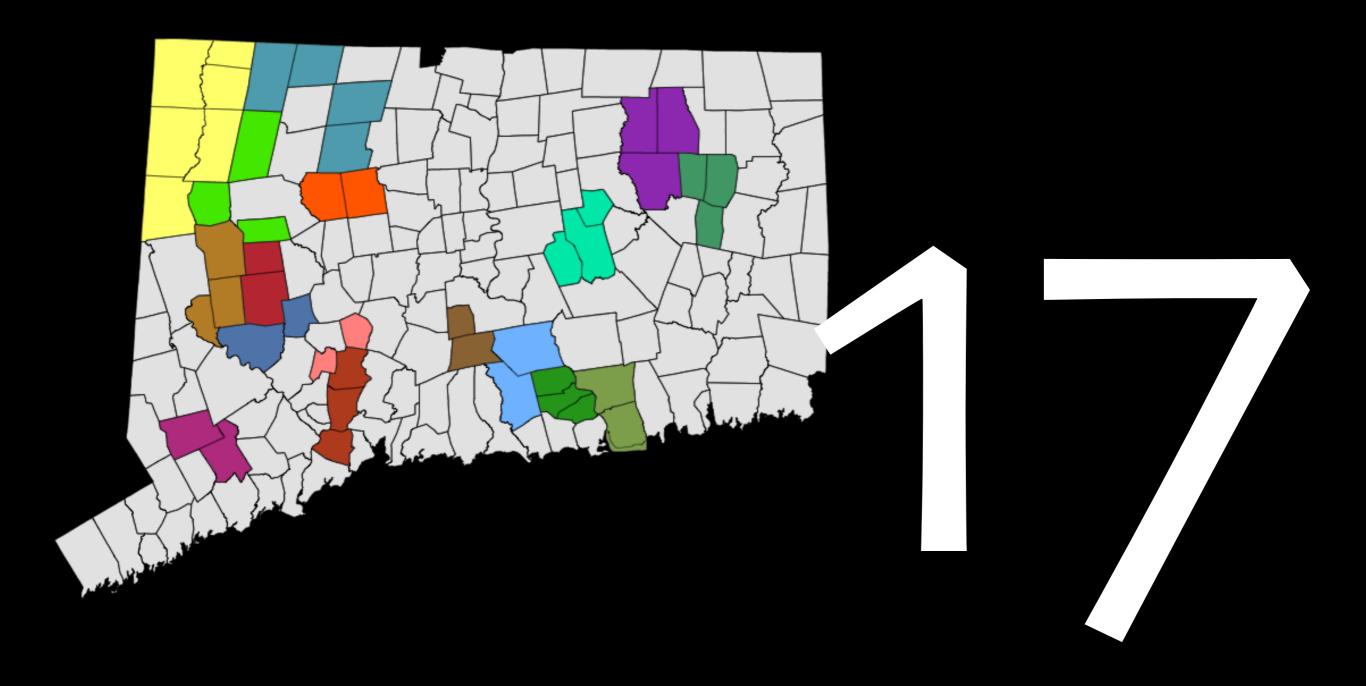
Secondary School Districts

4-year Graduation Rates by Ethnicity

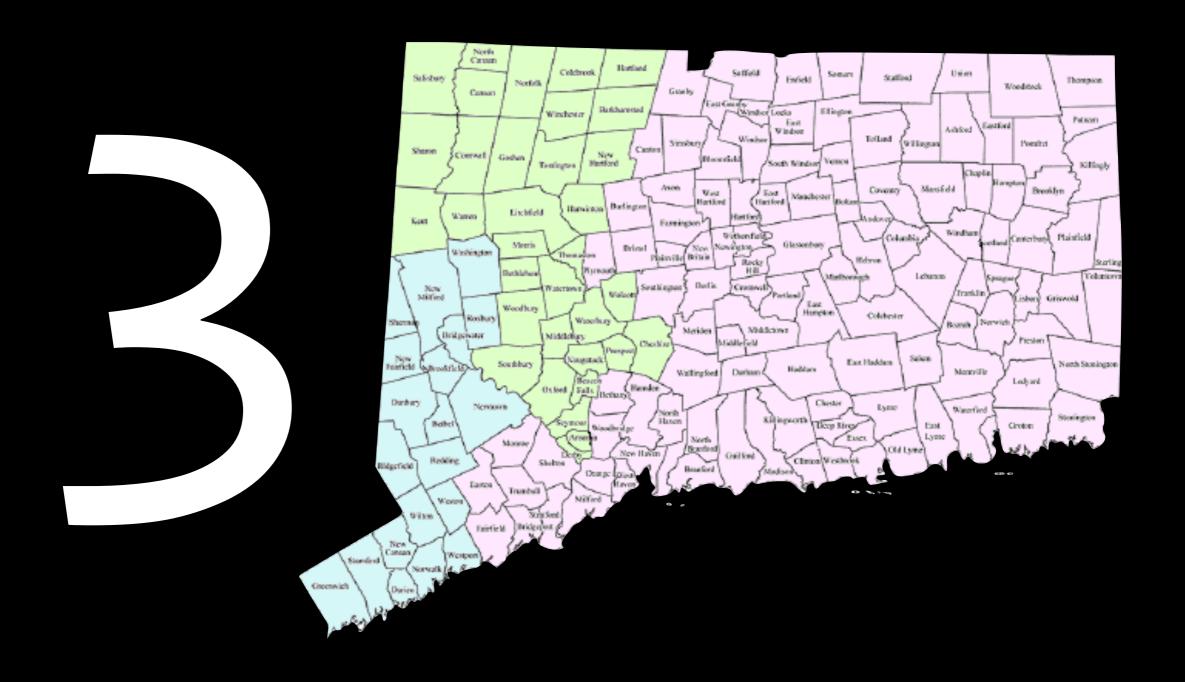




Elementary School Districts



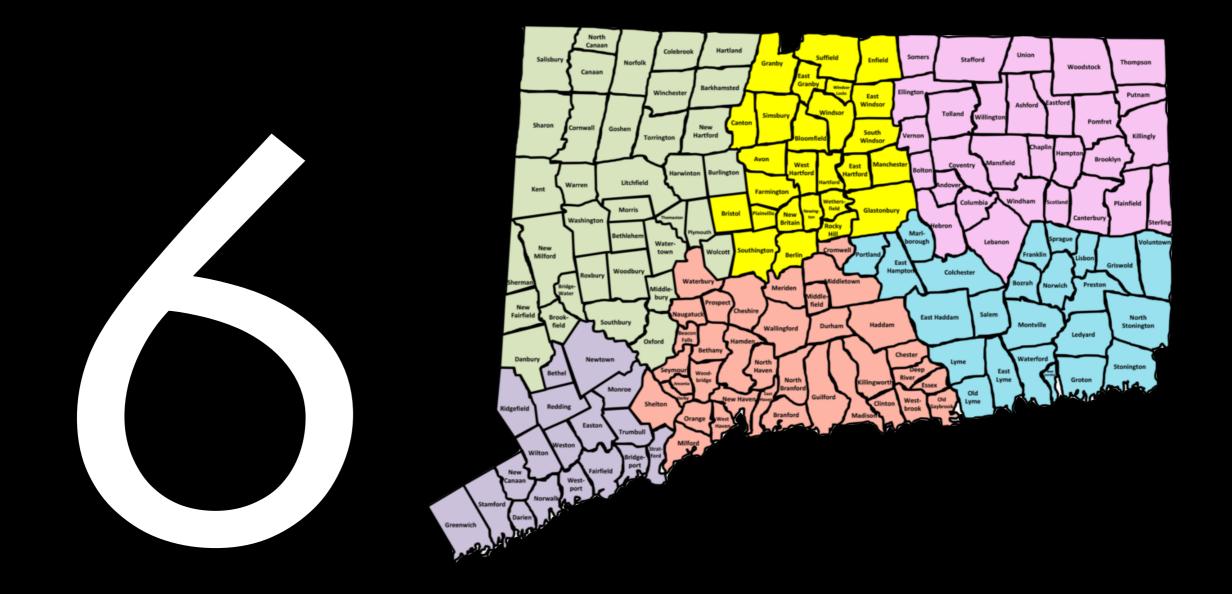
Regional School Districts



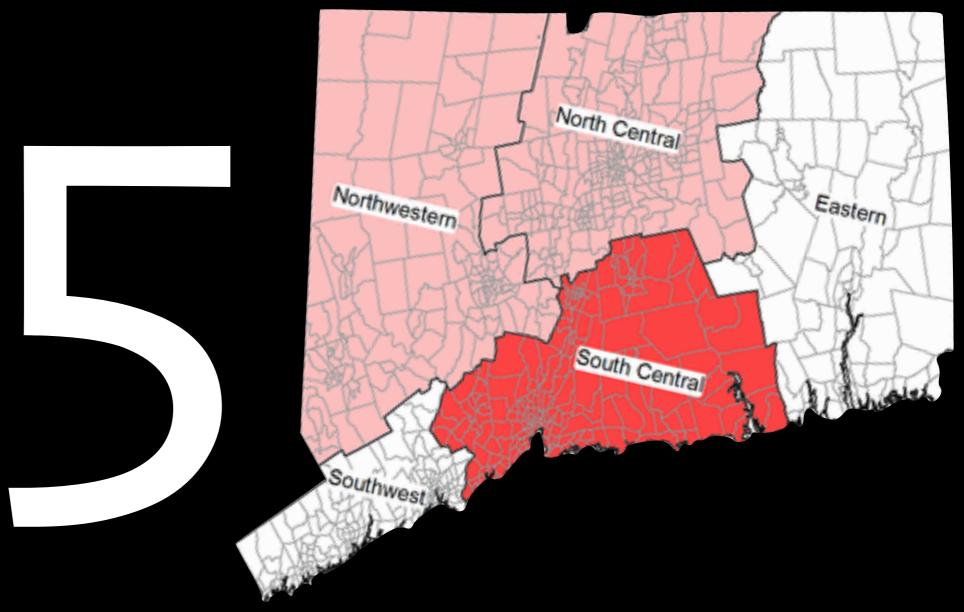
Temporary Family Assistance (TFA)) for the regions for Husky C



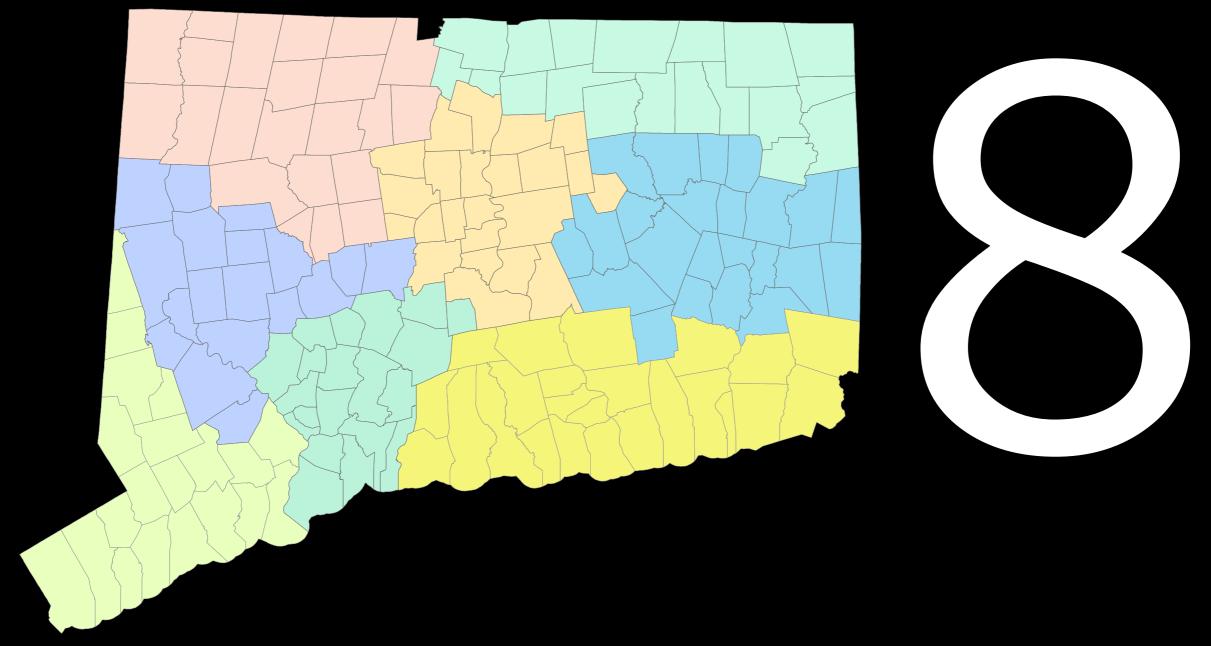
Statewide Safe Harbor Places



Connecticut Family Support Network

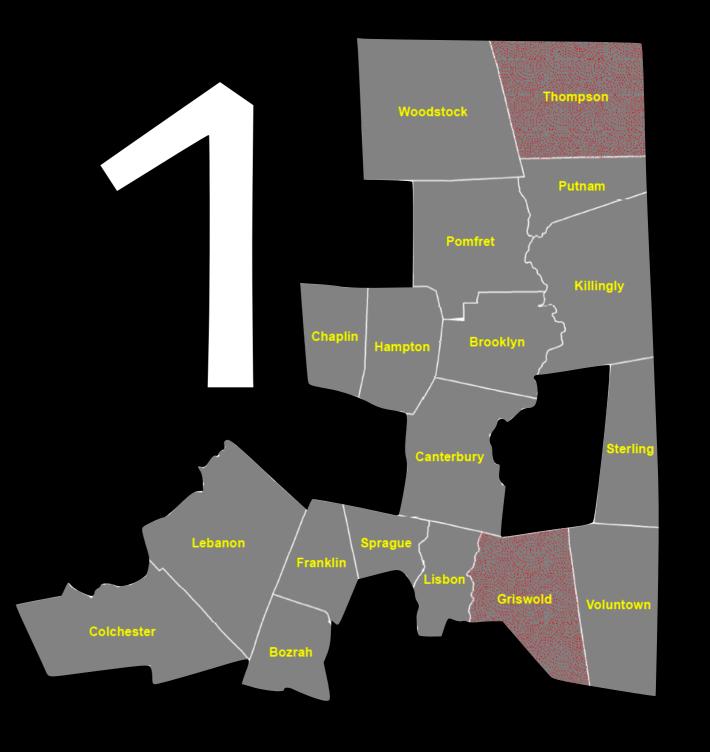


National Survey on Drug Use and Health Substate Regions



CT Dept. of Agriculture Animal Control Regions

Regional COG-Based Animal Services Program



saves 10-60% full-time from part-time service

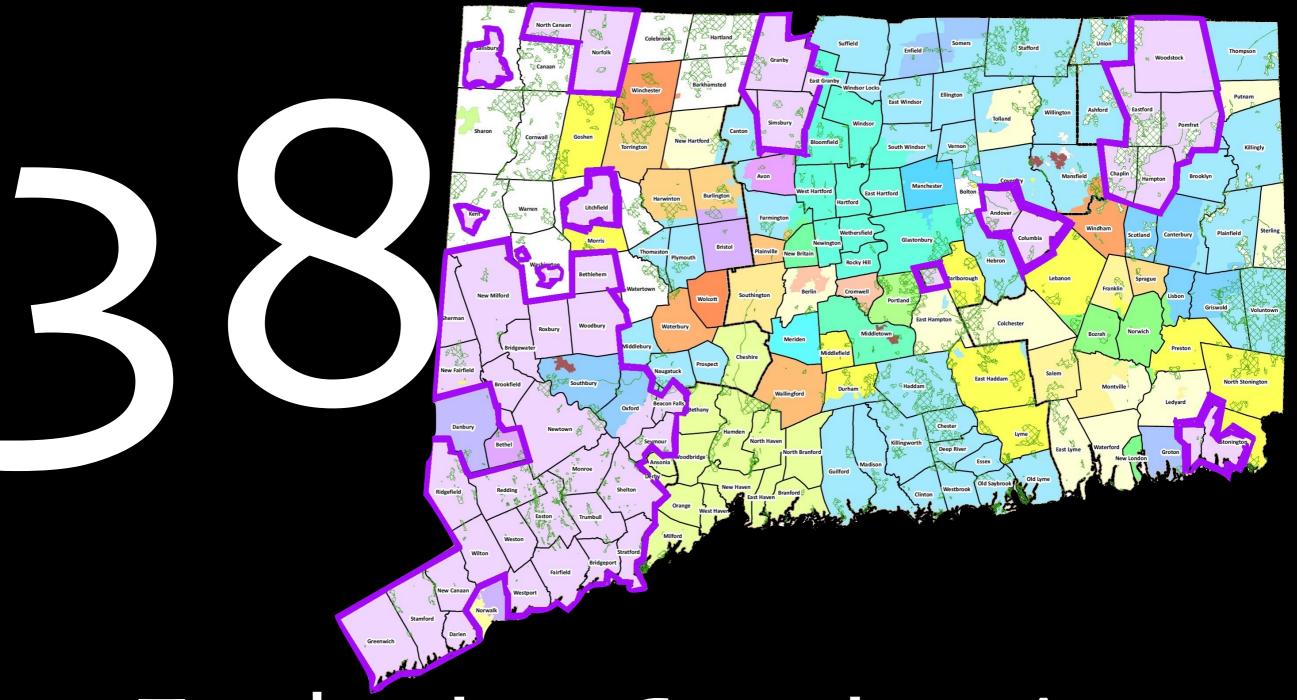
CATV and Video Franchises Franchises

- CABLEVISION of CONNECTICUT
- CABLEVISION of LITCHFIELD
- CABLEVISION SYSTEMS OF SOUTHERN CONNECTICUT
- CHARTER COMMUNICATIONS of NORTHEASTERN CONNECTICUT

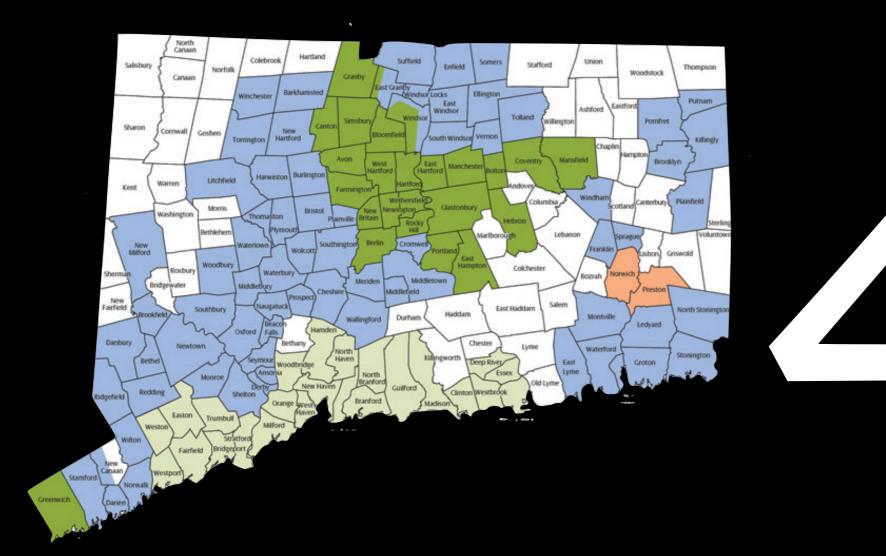
(21)

- CHARTER COMMUNICATIONS of WESTERN CONNECTICUT
- COMCAST/BRANFORD
- COMCAST/CLINTON
- COMCAST/DANBURY
- COMCAST/GROTON
- COMCAST/HARTFORD
- COMCAST/LAKEVILLE
- COMCAST/OLD LYME

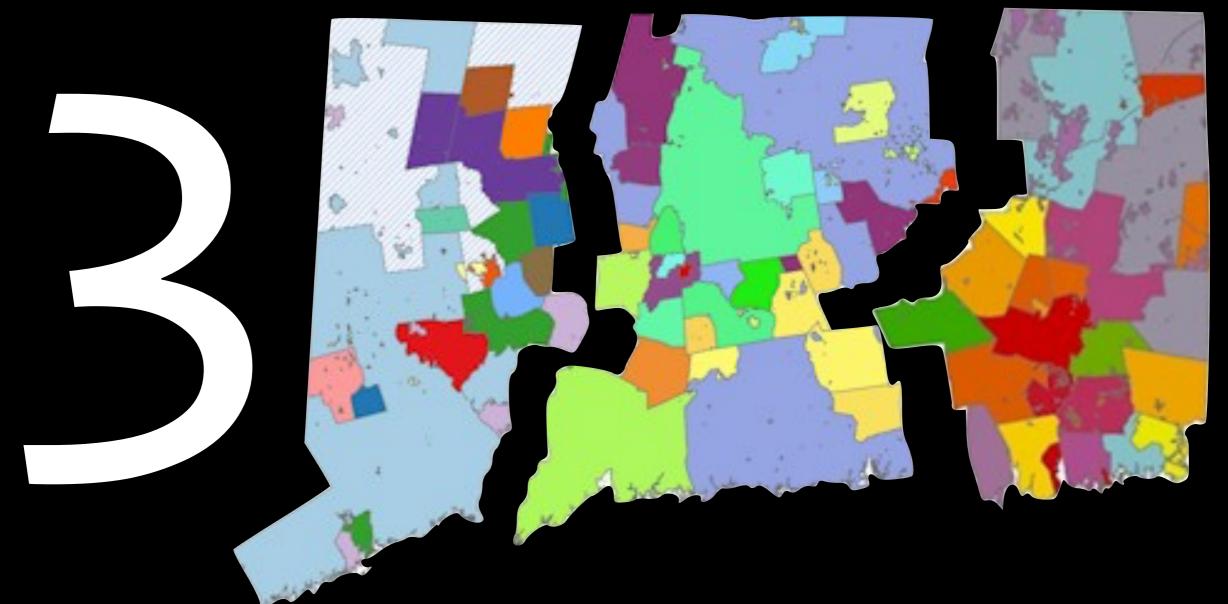
- Comcast/Middeltown
- COMCAST/NEW HAVEN
- COMCAST/NORWICH
- COMCAST PLAINVILLE
- COMCAST/SEYMOUR
- COMCAST VERNON
- COMCAST/WATERBURY
- OX COMMUNICATIONS NEW ENGLAND/ENFIELD
- COX COMMUNICATIONS NEW ENGLAND/ MANCHESTER
- COX COMMUNICATIONS NEW ENGLAND/MERIDEN
- ATLANTIC BROADBAND (CT)
- THAMES VALLEY COMMUNICATIONS
- Frontier Communications of Connecticut



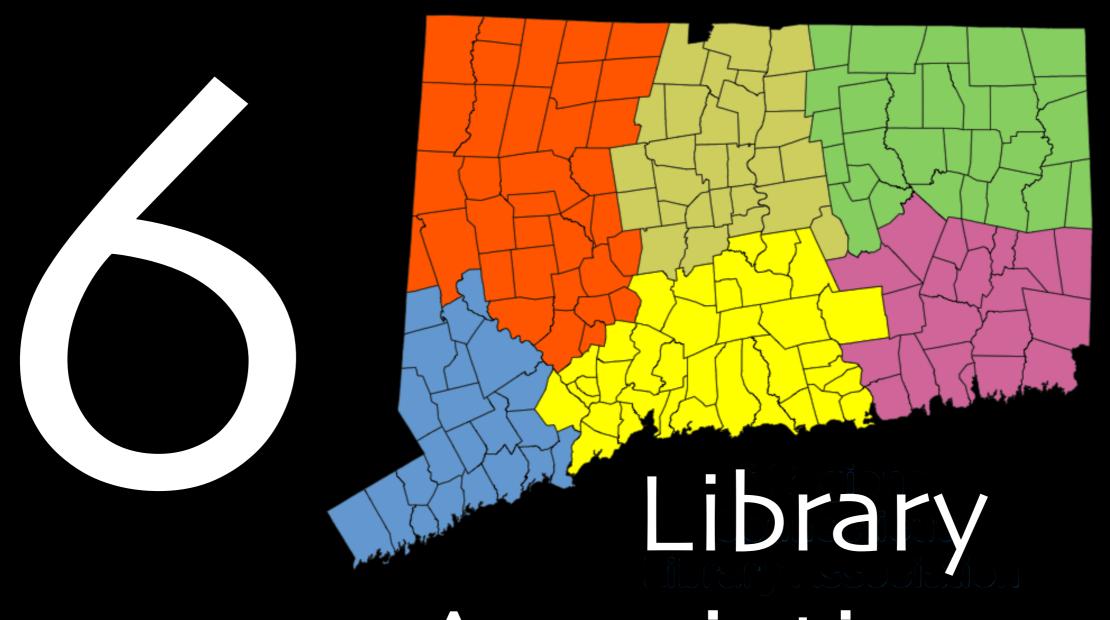
Exclusive Service Areas - Water Supply



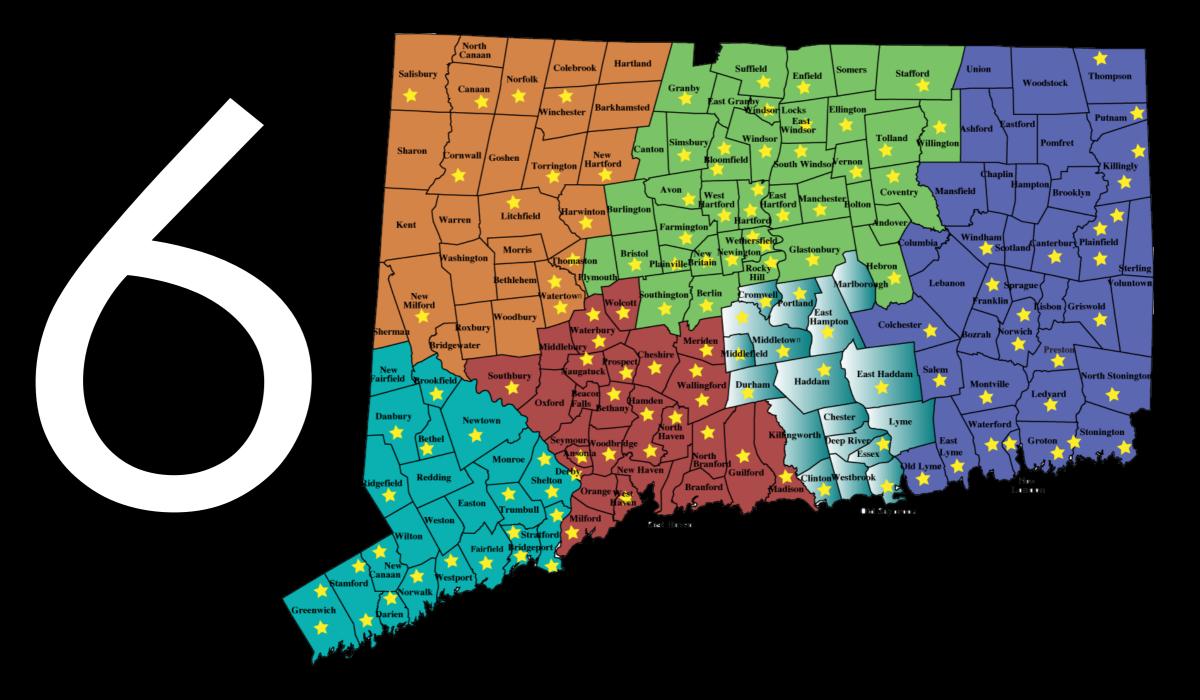
Natural Gas Service Areas



Water Supply DPH Planning Areas



Association Districts



VFW Regions

Acute Care Hospitals

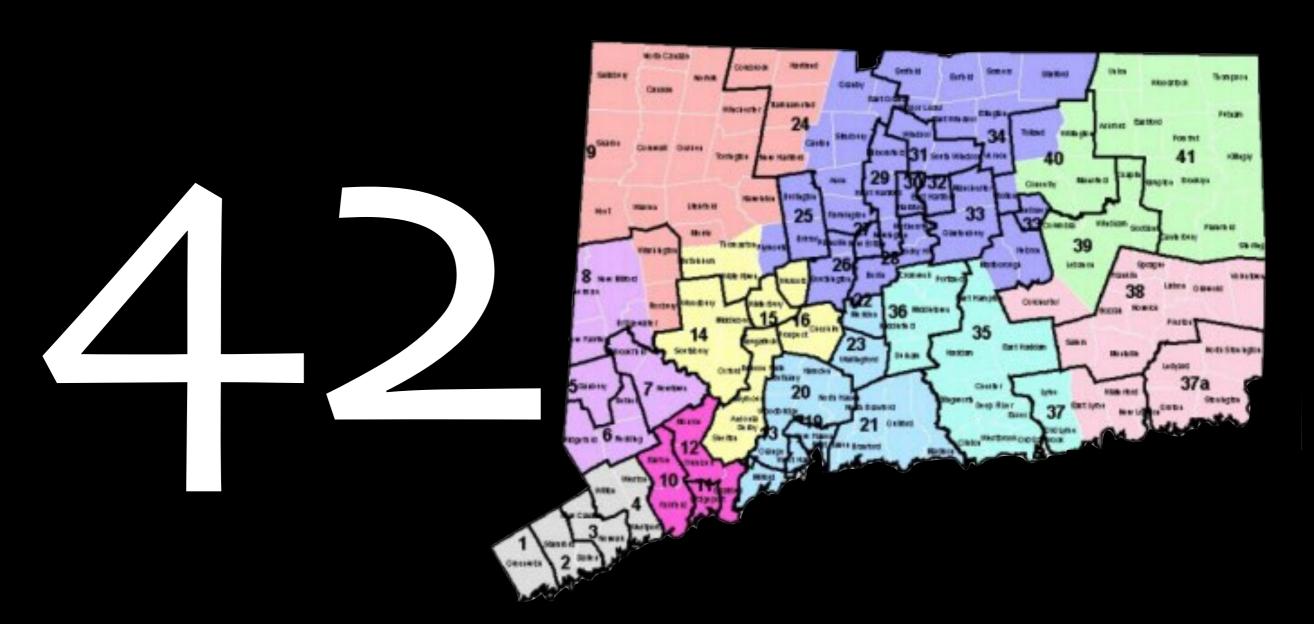
- Bridgeport Hospital
- Bristol Hospital
- Charlotte Hungerford Hospital
- Connecticut Children's **Medical Center**
- Danbury Hospital
- Day Kimball Hospital
- Greenwich Hospital
- **Griffin Hospital**
- Hartford Hospital
- Hospital of Central Connecticut
- John Dempsey Hospital

- Johnson Memorial Hospital
- Lawrence and Memorial
 St. Vincent's Medical Hospital
- Manchester Memorial Hospital
- Middlesex Hospital
- MidState Medical Center
- Milford Hospital Norwalk Hospital
- Rockville General Hospital
- Saint Francis Hospital and Medical Center

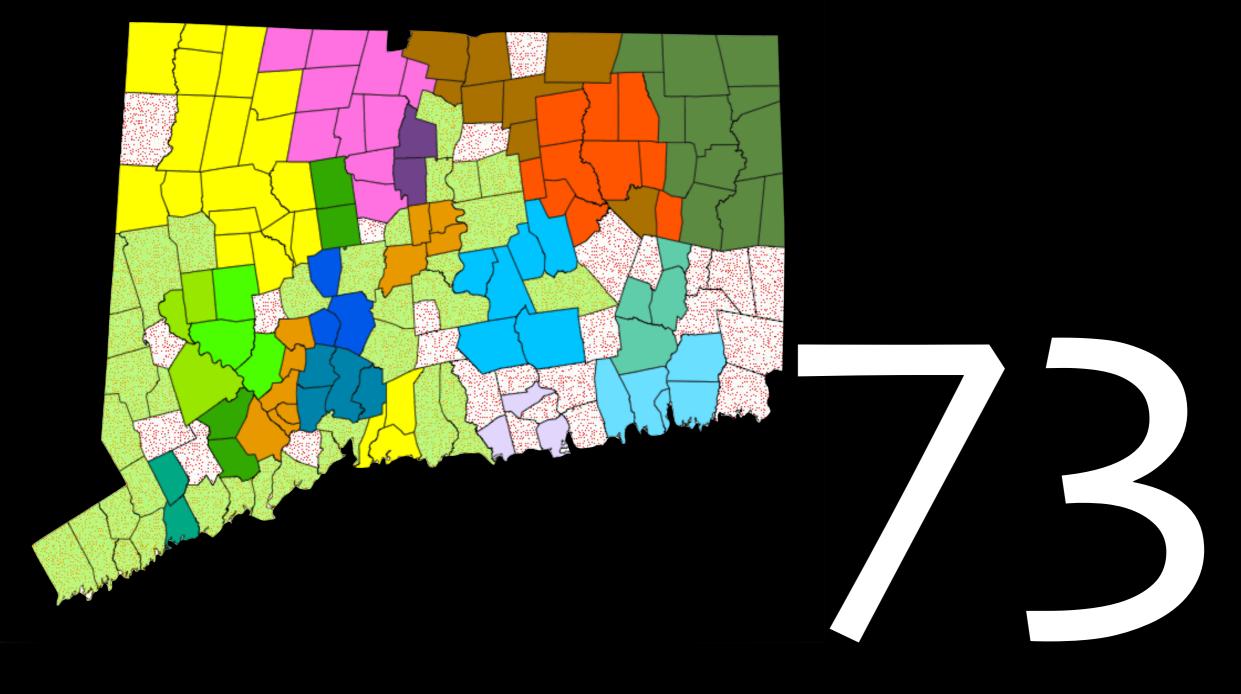
- Saint Mary's Hospital **Sharon Hospital**
- Center
- Stamford Hospital
- Waterbury Hospital
- William W. Backus Hospital
- Windham Community **Memorial Hospital**
- Yale New Haven Hospital



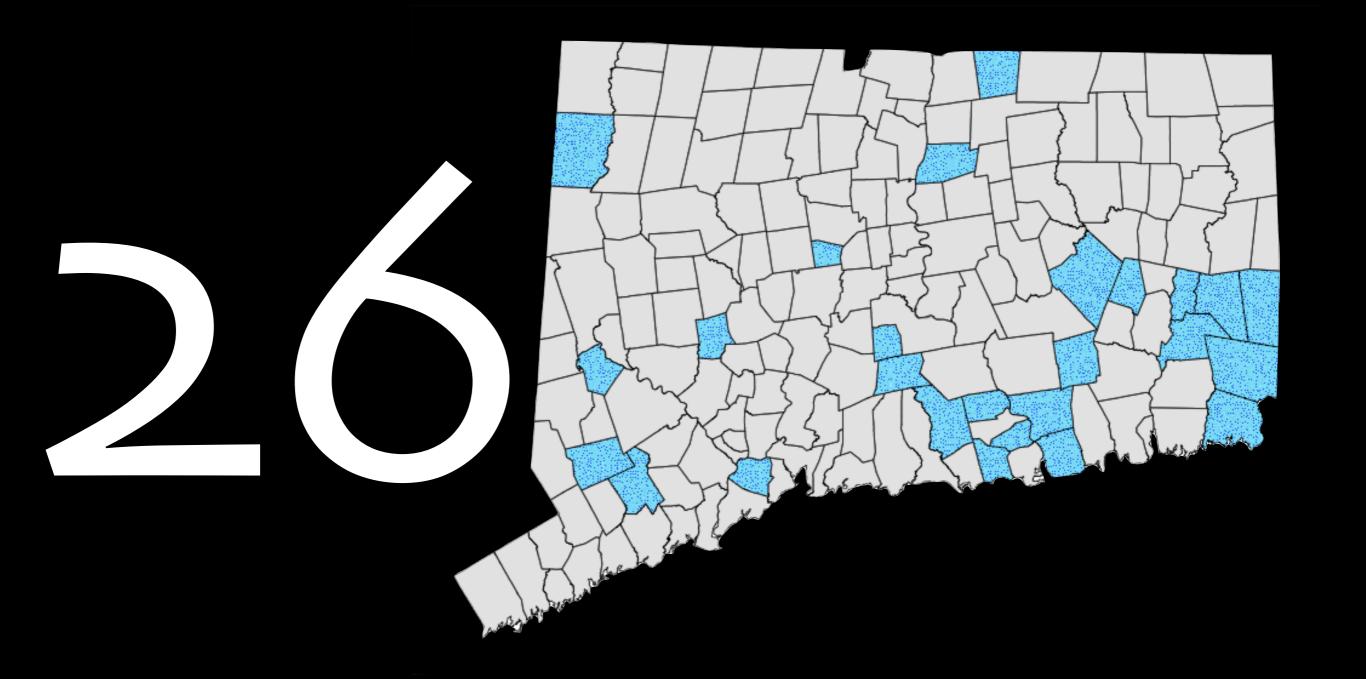
Community Care Clinics



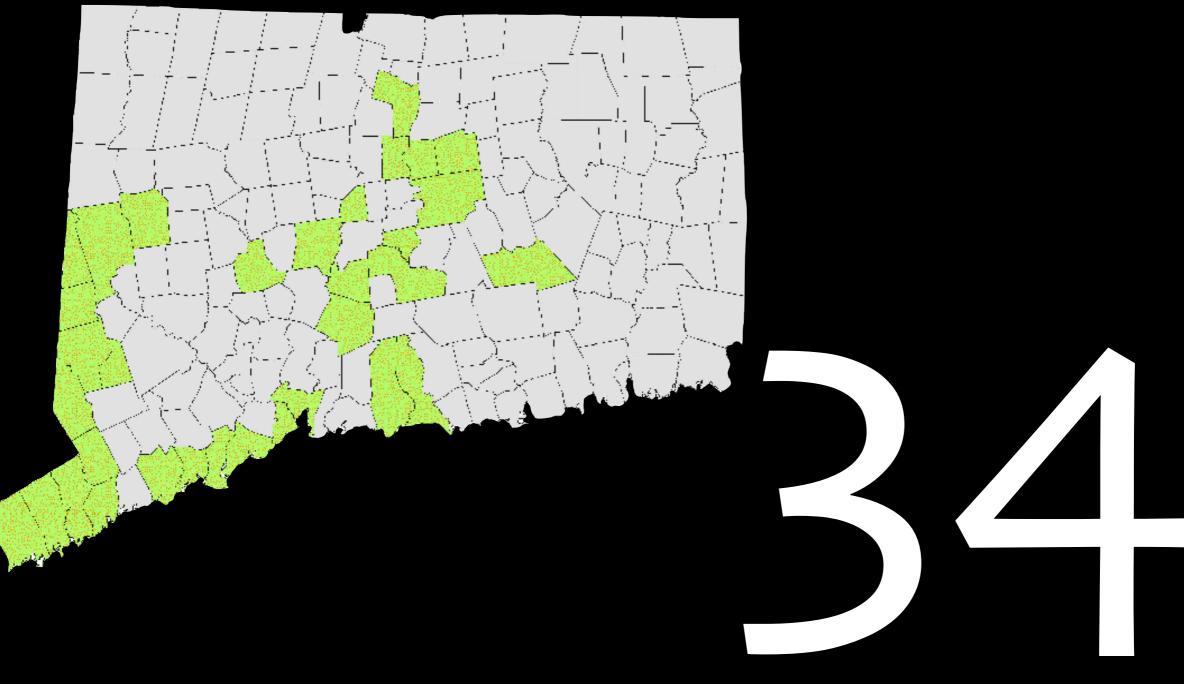
DPH, Mass Vaccination Regions



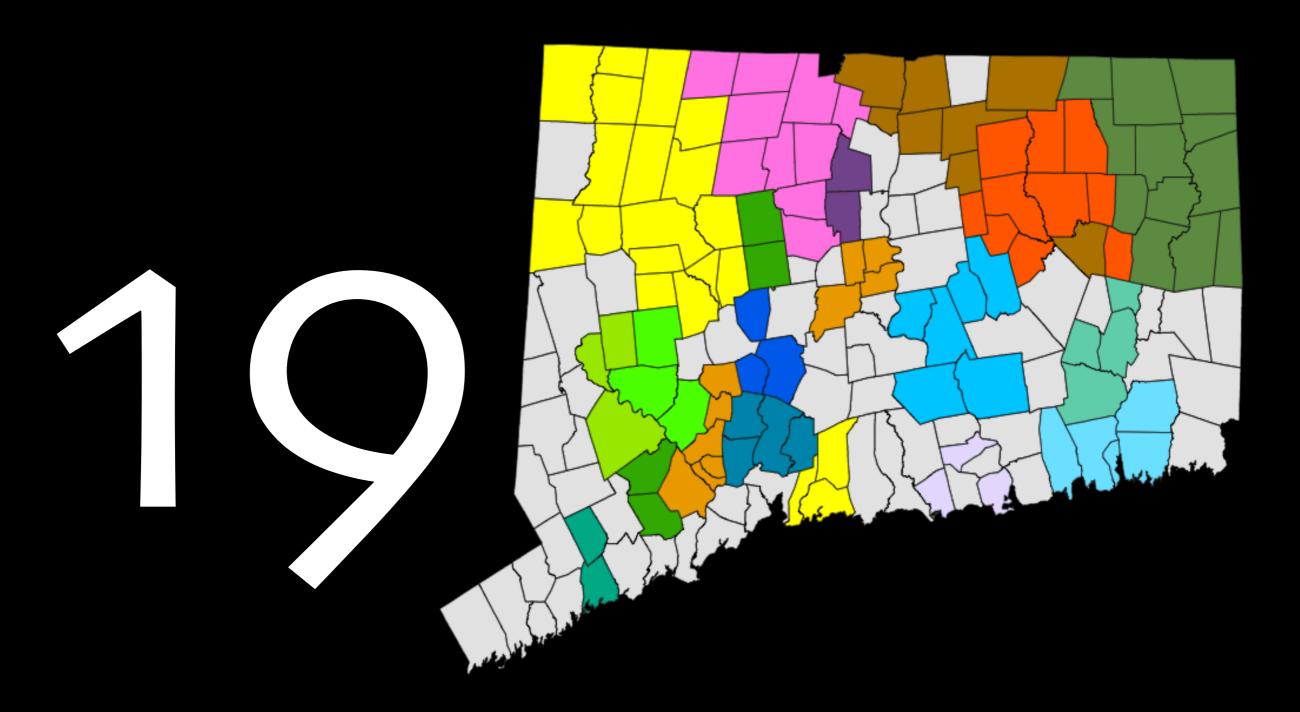
Health Departments



Part-Time Town Health Departments



Full-Time Town Health Departments



Regional Health Departments

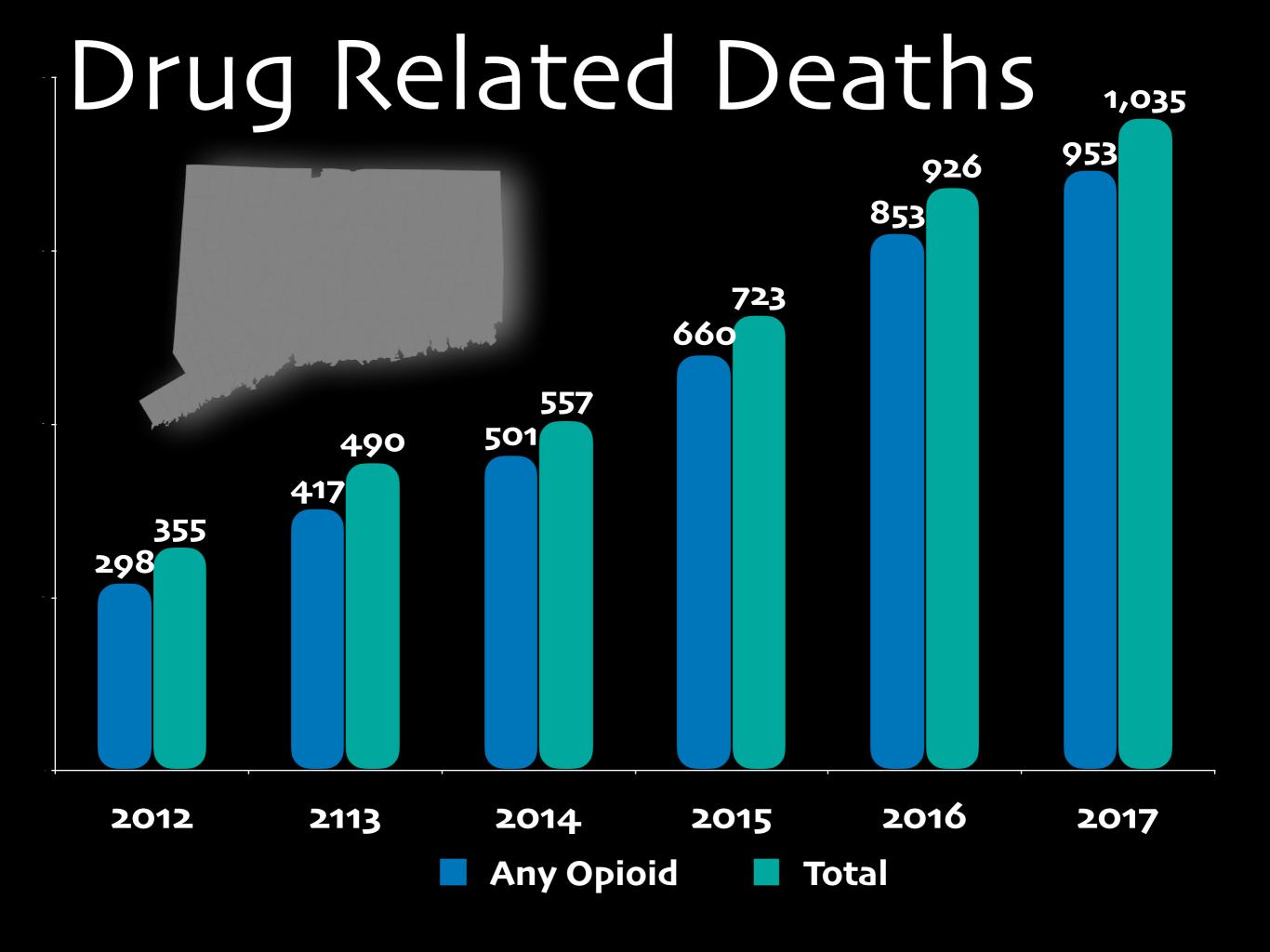
Other most fragmented Health Depts. Per 100K population

Lnd most fragmented Health Depts. Der 1,000 Sq. miles

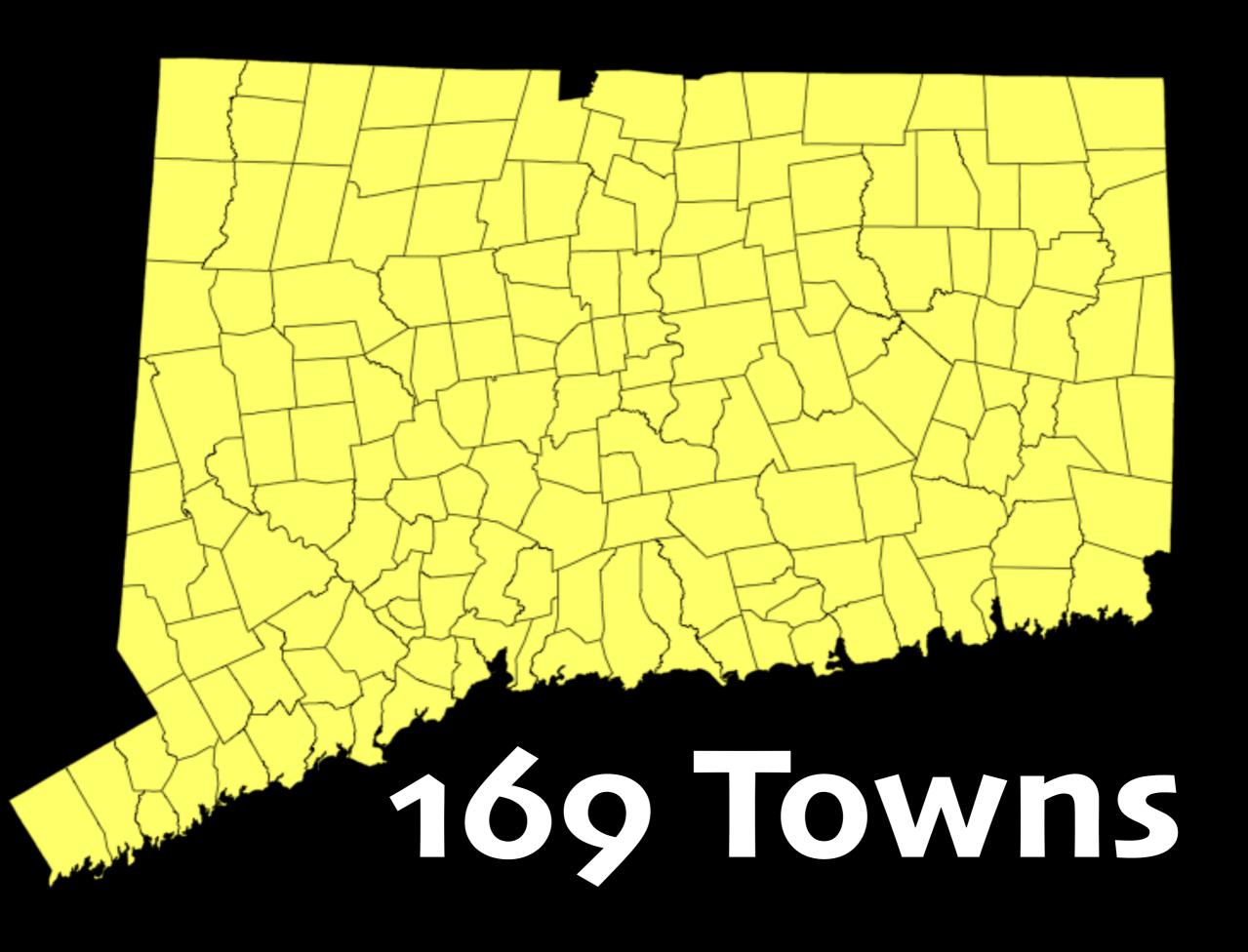
most fragmented Health Depts. per Governments in the Nation!!

Consolidation by county would result in having eight regional Health Districts and would reduce expenses by roughly



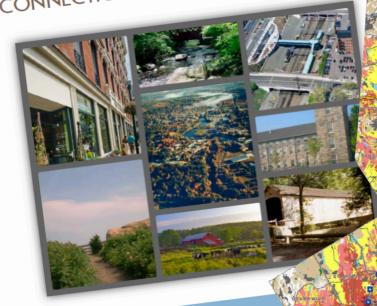


Union Thompson Woodstock Putnam **Eastford** Ashford Pomfret Killingly Brooklyn Chaplin COG-Based Hampton Paramedic Plainfield Scotland Canterbury Sterling Program Voluntown



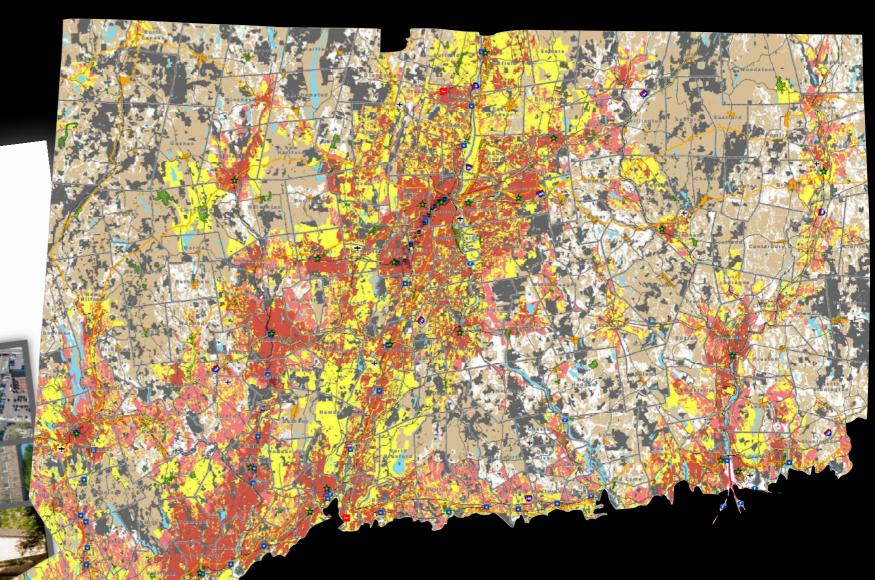
Japan has reduced its number of local governments by 70 percent since 1950, and today this nation seven times the size of New York in population has roughly the same number of local governments as does New York State

CONSERVATION & DEVELOPMENT POLICIES: THE PLAN FOR CONNECTICUT



2013-2018

Prepared by the Office of Policy and Management
In accordance with Connecticut General Statutes Section 16a-29
Adopted June 5, 2013



Working Across Boundaries: Principles of Regional Collaboration

Most people are unaccustomed to working across boundaries. We tend to focus on the tasks immediately in front of us, within our small sphere of influence. .. Regional collaboration becomes compelling when people recognize that they are more likely to achieve their interests by working together than by acting independently.



for more information contact:

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